ATP 4-70

Assistant Secretary of the Army for Acquisition, Logistics, and Technology Forward Support Team Operations

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Assistant Secretary of the Army for Acquisition, Logistics, and Technology Forward Support Team Operations

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Preface

ATP 4-70 provides basic doctrinal discussion on the organization and operations of the Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA[ALT]) forward support team.

The principal audience for ATP 4-70 is Army operational commanders and staff members from the Army Service component command level down to brigade-level units. Commanders and staffs of Army headquarters serving as joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces.

Commanders, staffs, and subordinates must ensure that their decisions and actions comply with applicable United States, international, and, in some cases, host-nation laws and regulations. Commanders at all levels will ensure that their Service members operate in accordance with the law of armed conflict and the rules of engagement. (See FM 6-27 for legal compliance.)

ATP 4-70 uses joint terms where applicable. Selected joint and Army terms and definitions appear in both the glossary and the text. For definitions shown in the text, the term is italicized, and the number of the proponent publication follows the definition. This publication is not the proponent for any Army terms.

ATP 4-70 applies to the active Army, Army National Guard, and United States Army Reserve unless otherwise stated.

The proponent for this publication is the United States Army Combined Arms Support Command. The preparing agency is the Office of the Deputy Assistant Secretary of the Army for Procurement (ODASA-P) Force Modernization Proponent (FMP) Doctrine Branch. The technical review authority is Assistant Secretary of the Army for Acquisition, Logistics, and Technology, Deputy for Acquisition and Systems Management (DASM) Operations Directorate. Send written comments and recommendations on a DA Form 2028 (*Recommended Changes to Publications and Blank Forms*) to Commander, United States Army Combined Arms Support Command, ATTN: ATCL-TDID (ATP 4-70), 2221 Adams Avenue, Fort Gregg-Adams, VA 23801; or submit an electronic DA Form 2028 by e-mail to: usarmy.gregg-adams.tradoc.mbx.leee-cascom-doctrine@army.mil

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Introduction

Since September 2010, ASA(ALT) forward support teams have been deployed to Kuwait, Iraq, and Afghanistan to provide control, coordination, integration, and synchronization of Army systems support related to acquisition efforts within the United States Central Command area of responsibility. During this time, they also supported other combatant commands when requested. With the end of the war on terrorism, the ASA(ALT) forward support team operations focus broadened to actively encompass support to other combatant commands as the Army shifted its focus to large-scale combat operations in a multidomain environment. Advancements in technology and new weapon systems development, testing, and fielding to achieve Army 2030 goals firmly establish ASA(ALT) forward support team operations as an enduring capability necessary to support Army forces in the execution of large-scale combat operations.

This revision of ATP 4-70 incorporates recent observations, insights, and lessons learned from past and current combatant command directed operations. It provides a concise overview of ASA(ALT) forward support team key activities required in support of current operations and the conduct of large-scale combat operations. ATP 4-70 has two chapters:

Chapter 1 introduces the organizational construct, relationships, coordination channels, and related responsibilities of the forward operations team.

Chapter 2 details the support provided by the forward operations team to the theater Army, field army, and other major deployed ARFOR-level commands. This support focuses on the planning, coordination, and synchronization of Army program management actions during major contingency operations.

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Chapter 1

Operations and Organization

This chapter discusses the organizational relationship between the Assistant Secretary of the Army for Acquisition, Logistics, and Technology forward support team and the Assistant Secretary of the Army for Acquisition, Logistics, and Technology staff. It also identifies the command and support relationships for the forward support team within its area of operations. Further, it identifies the forward support team's personnel deployment criteria, staffing approach, and activities.

ORGANIZATIONAL RELATIONSHIPS

1-1. The Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA[ALT]) forward support team is an ad hoc, specialized, adaptable, and deployable staff augmentation to the theater Army, field army, or designated ARFOR headquarters. This team, formed as needed from the ASA(ALT) staff and other acquisition positions, serves as the primary interface to the theater Army, field army, and subordinate ARFOR headquarters. It provides Army systems support related coordination and synchronization between the theater commands, the program executive office (PEO) and program management (PM) office, and the supporting Army field support brigades (AFSBs). The ASA(ALT) forward support team is a United States Army Title 10 staff augmentation element attached to the theater Army, field army, or ARFOR headquarters.

1-2. ASA(ALT) serves as the parent organization of the ASA(ALT) forward support team. It has overall supervision of acquisition, logistics, and technology matters of the Department of the Army (DA) pursuant to Title 10 United States Code § 3016 and retains command and control responsibility over this element. ASA(ALT) also has the principal responsibility for all DA matters and policy related to acquisition, logistics, technology, procurement, the industrial base, and security cooperation (security assistance and armaments cooperation).

ASA(ALT) Deputy for Acquisition and Systems Management

1-3. The ASA(ALT) Deputy for Acquisition and Systems Management (DASM) organization directs the ASA(ALT) forward support team. The director for the forward support team reports to and receives direction from the lead of DASM.

DASM Operations Directorate

1-4. The ASA(ALT) forward support team coordinates with the DASM Operations Directorate for day-to-day activities and administrative support. In addition to receiving and tracking all operational reports and administrative activities from the forward support teams, this directorate is responsible for their manning.

Program Executive Office and Program Management Organizations

1-5. The ASA(ALT) forward support team has a limited direct relationship with the continental United States (CONUS)-based PEO and PM organizations. All coordination is made through the deployed elements of the PEOs and PMs or through the appropriate ASA(ALT) headquarters DASM directorate.

COMMAND AND SUPPORT RELATIONSHIPS

1-6. When formed, the ASA(ALT) forward support teams exercise coordination authority and technical oversight authority over all Army PEO and PM fielding or other support teams within the area of operations (AO). Per ASA(ALT) guidance, all Army PEO and PM teams are required to coordinate in-theater actions with the appropriate ASA(ALT) forward support team. PEOs and PMs retain direct coordination and authority over fielding and modification team technical matters during the execution of Headquarters, Department of the Army (HQDA) deputy chief of staff G-3/5/7-approved equipment fielding and modification plans. Figure 1-1 on page 2 depicts the current ASA(ALT) contingency command structure and support relationships.

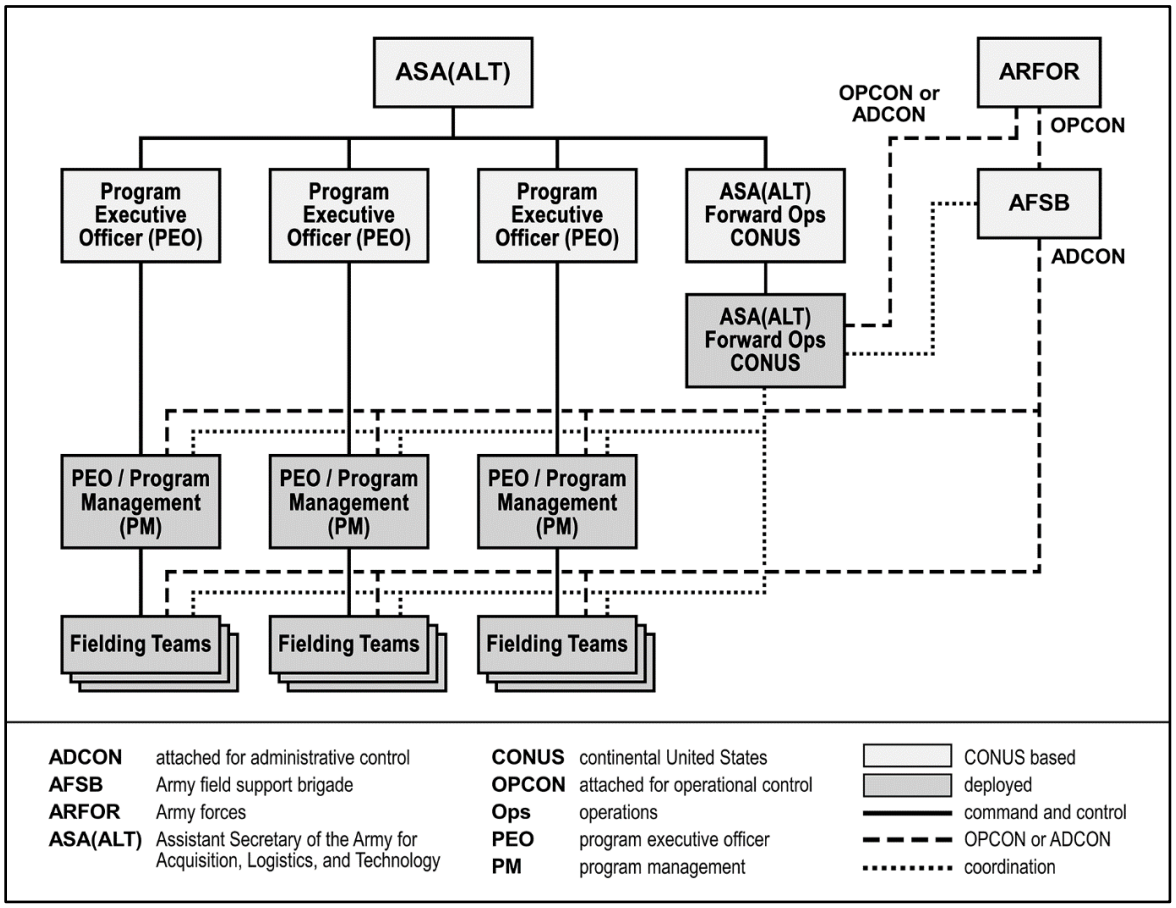


Figure 1-1. ASA(ALT) contingency command and support structure

1-7. When deployed, the ASA(ALT) forward support team has a shared administrative control (ADCON) relationship with the ASA(ALT) organization and the theater Army, field army, or ARFOR headquarters. More specifically, the theater Army, field army, or ARFOR headquarters provides logistics, base life support, and facilities support while the ASA(ALT) retains authority for all ASA(ALT) forward support team personnel matters. In some operations, ADCON support may be delegated to the supporting AFSB.

COORDINATING RELATIONSHIPS

1-8. The coordination and synchronization of acquisition, logistics, and technology actions in the operational area is a shared responsibility between ASA(ALT) and United States Army Materiel Command. When the ASA(ALT) forward support team is deployed, requests for support and coordination will flow through the forward support team to the PEO and PM teams deployed in support of theater Army, field army, or ARFOR acquisition, logistics, and technology operations office. If a forward support team is not deployed, requests can be made directly to the deployed PEO and PM element. The CONUS-based PEO and program manager or ASA(ALT) DASM will grant the authority to support these operations.

ARMY FIELD SUPPORT BRIGADE

1-9. The ASA(ALT) forward support team does not have a formal command or support relationship with the AFSB unless directed by the theater Army or ARFOR headquarters. Because of the related missions of the ASA(ALT) forward support team and the AFSB, the ASA(ALT) forward support team director may authorize direct coordination between the PEO and PM teams and the supporting AFSB. If an ASA(ALT) forward support team is not deployed, the ASA(ALT) DASM, through the CONUS-based PEO and program manager organizations, may authorize direct coordination between the PEO and PM teams and the supporting AFSB.

1-10. The AFSB may be tasked by the theater Army or ARFOR headquarters to provide ADCON support to ASA(ALT) forward support team personnel in their AO. Support includes base life support, network connectivity, non-tactical vehicles, and administrative support in coordination with ASA(ALT) and PEO leadership.

DIVISION OR DESIGNATED ARFOR HEADQUARTERS

1-11. When required to enhance coordination within a division or designated ARFOR headquarters, the ASA(ALT) forward support team's team director assigns a regional command advisor for the AO. This individual works directly with either the division G-3 force modernization section or the G-4. This individual and any additional contingency support personnel are typically attached ADCON to the division headquarters for support.

THEATER SUSTAINMENT COMMAND AND EXPEDITIONARY SUSTAINMENT COMMAND

1-12. When required to provide greater oversight and coordination, the ASA(ALT) forward support team director assigns personnel to support mission-specific activities such as retrograde operations or specific systems fielding. These individuals are normally ADCON to either the theater sustainment command or expeditionary sustainment command in the AO.

SECURITY COOPERATION ORGANIZATION

1-13. ASA(ALT) forward support teams provide acquisition advice and support to security cooperation organizations, if required. This is accomplished either through the supporting regional command advisor for the AO or by assigning personnel to this specific support mission. ADCON remains with the supported headquarters.

STANDUP AND PERSONNEL DEPLOYMENT CRITERIA

1-14. ASA(ALT) forward support team is established on the recommendation of the ASA(ALT) DASM. This recommendation is based on the following conditions:

- A declared contingency that is anticipated to extend beyond one year.
- Two or more PEOs engaged with personnel in theater.
- Non-program of record systems fielded and maintained directly by forward deployed PEO and PM teams.
- Required coordination support cannot be managed from resources based in CONUS.

1-15. The forward support team's primary mission is to provide senior systems support and fielding advice to theater Army, field army, or ARFOR commanders and staffs. Forward support team operations connect and synchronize PEO and PM fielding, sustainment, retrograde planning, and execution efforts in support of mission priorities. The forward support team is not a permanent or fixed structure and can be configured as required for each operation based on mission variables. Normally, this team is made up of acquisition officers with significant PEO and PM experience. These teams can include DA Civilian acquisition personnel, contractor support, or non-acquisition military positions. A general structure of a forward support team's organization is depicted in Figure 1-2 on page 4. The director, operations officer, and operations noncommissioned officer are permanent positions. All other positions are dependent upon threat assessments, mission analysis, and variables associated with operations. The DASM's office will coordinate projected manpower requirements with the PEOs as early as possible to enable timely manning.

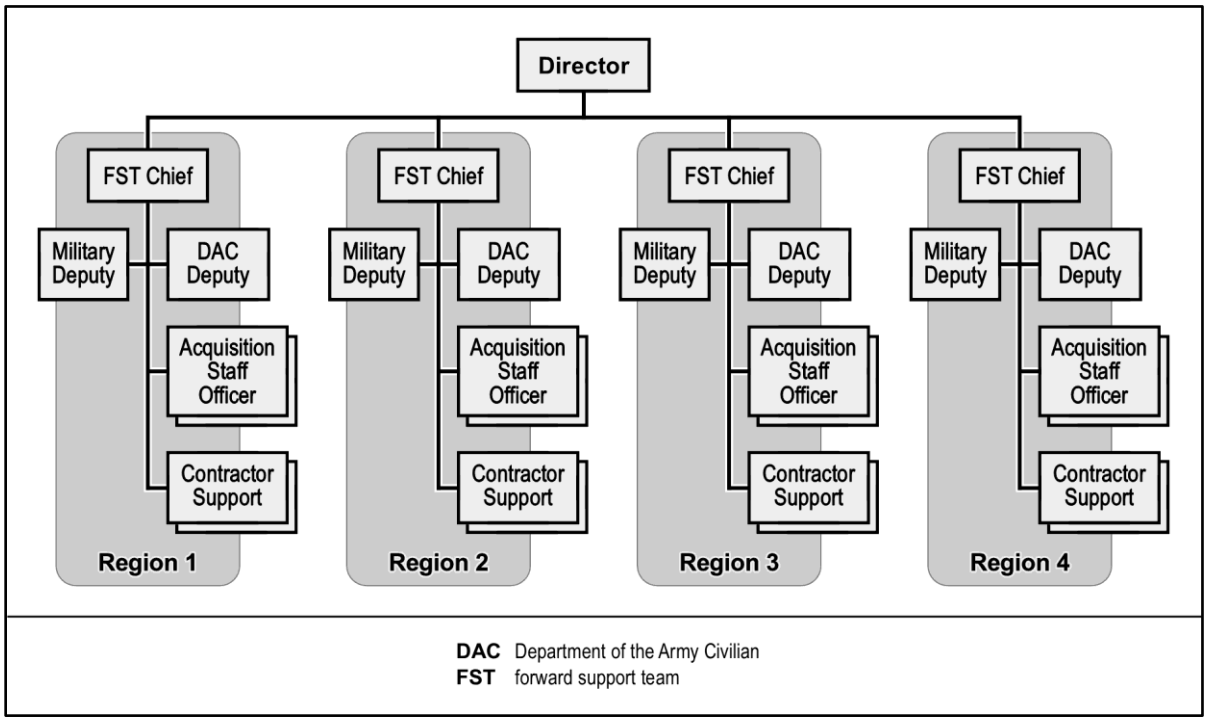


Figure 1-2. ASA(ALT) forward support team organization

1-16. Figure 1-3 portrays an example staffing organization for planning and executing retrograde activities during major operations. Depending upon mission variables, this organization may be augmented with military, DA Civilians, or contractors to meet expanding or new requirements (for example, retrograde).

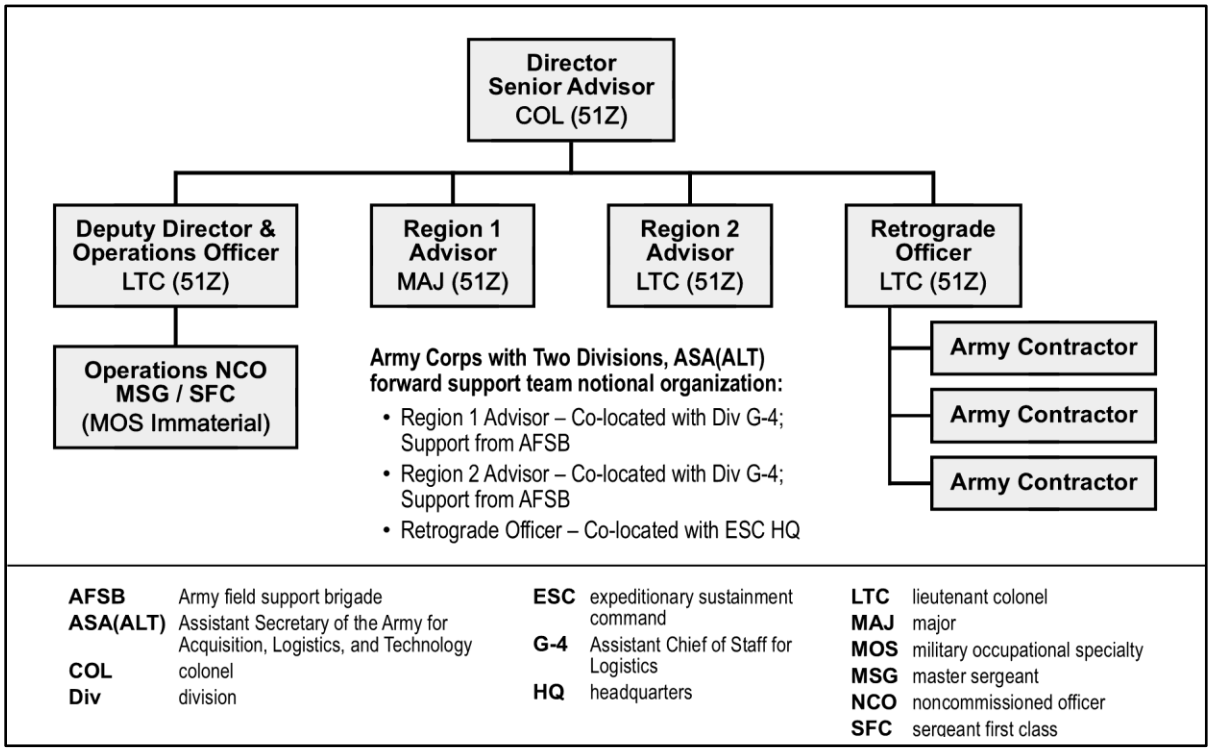


Figure 1-3. Example ASA(ALT) forward support team for a major operation

ASA(ALT) FORWARD SUPPORT TEAM OPERATIONS

1-17. The ASA(ALT) forward support team performs the following activities in support of ASA(ALT)-directed activities, deployed PEO and PM organizations and personnel, and temporarily assigned in-theater ASA(ALT) personnel:

- Oversees the PEO and PM management and validation of disposition instructions with the life cycle management commands for PEO and PM owned and managed equipment to ensure that the equipment disposition is properly executed in support of operations.
- Monitors compliance of PEO and PM organizations with their planned fielding, sustainment, retrograde, or disposition instructions for PEO and PM fielded equipment.
- Monitors compliance with accountability and disposition and retrograde of non-standard equipment owned by the PEO and PM organization.
- Provides theater-level observations and recommendations to PEOs and PMs who are fielding or sustaining equipment as a part of overseas contingency operations.
- Serves as the Principal Military Deputy's reconnaissance element by communicating the latest theater status from their AOs to inform the decision-making process at HQDA level.
- Approves theater calls forward and conducts engagement with PEOs and PMs in theater before and after they conduct battlefield circulation. Battlefield circulation is to inspect troops and equipment to capture after action reviews and lessons learned from materiel systems.
- Coordinates with theater Army, field army, or ARFOR for initial approval of all ASA(ALT) and PEO and PM visit requests.
- Verifies all ASA(ALT) and PEO and PM contractor personnel under ASA(ALT) forward personnel accountability are entered into the Synchronized Pre-Deployment and Operational Tracker prior to arriving in theater.

1-18. ASA(ALT) forward support teams have limited administrative and no internal sustainment support capabilities. Administrative and staff support is provided through reach-back to ASA(ALT) general staff directorates. ASA(ALT) forward support teams have no force protection capabilities and therefore must be incorporated into the supported unit's force protection and security plan. Forward support teams must integrate risk management into their operations and coordinate for needed support to appropriately mitigate risk and ensure mission success.

1-19. When operating in field conditions, the team may require the following types of support:

- Field maintenance.
- Food and water.
- Class II, III (bulk and package), IV, V, VI, and IX.
- Field services.
- Religious.
- Financial management.
- Human resources.
- Legal service.
- Transportation.
- Army Health System.

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Chapter 2

Planning, Coordination, and Execution

The ASA(ALT) forward support team provides coordination and integration of a variety of PEO and PM elements within the supported theater of operations. The team ensures that PEO and PM fielding strategies are planned, integrated, and synchronized in coordination with the senior Army headquarters, the gaining unit, and the supporting AFSB. The team may also assist the supporting AFSB commander and staff to synchronize United States Army Materiel Command national-level provider support with acquisition, logistics, and technology systems support within their designated support area. ASA(ALT) and individual PEOs and PMs retain command and control and technical coordination authority over their deployed PEO and PM elements. The deployed forward operations team assists ASA(ALT) and individual PEOs and PMs to coordinate in-theater ASA(ALT) systems support actions during major operations.

PLANNING AND COORDINATION SUPPORT

2-1. The ASA(ALT) forward support team assists the theater Army, field army, or ARFOR G-3 or joint task force J-3 force modernization offices in the development of operational needs statements (ONS) and joint urgent operational needs statements (JUONS) (when supporting a joint headquarters). The forward support team assists the subsequent staffing to expeditionary sustainment command and division headquarters and provides support, as required, to scheduled Army Requirements and Resourcing Boards, General Officer Steering Committees, and G-3 secure video teleconferences in support of ONS and JUONS development and tracking. At the division level, they support coordinating meetings to review approved requirements and the fielding of new equipment coming into the division.

2-2. The forward support team assists in the development of fragmentary orders (FRAGORDs) directing the fielding of approved and sourced theater requirements. They coordinate theater transportation requirements, end user agreements, and functional area requirements. The forward support teams ensure the requirements section of the G-3 or J-3 implement equipment fielding guidance. At the division level, they provide ASA(ALT) mission-specific language in support of the theater Army, field army, and ARFOR force integrators who author the divisional command FRAGORDs for approval and dissemination.

2-3. The ASA(ALT) forward support team coordinates with force modernization divisions of organizations such as theater sustainment command or expeditionary sustainment command, corps, and division through regionally focused advisors. These advisors—

- Provide advice and establish agreements with the supported command.
- Work closely with the G-4 and staff for plans to establish a working relationship for assistance in emerging requirements and new equipment training.
- Coordinate with the theater Army, field army, or ARFOR for initial approval of all ASA(ALT) and PEO and PM visit requests.
- Verify materiel solutions are fielded and retrograded in accordance with current theater requirements.
- Provide critical information regarding capabilities to facilitate the G-3 decision-making process.
- Advise the schedule of PEO and PM fielding requirements with the respective AFSB and gaining unit.
- Ensure PEO and PM representatives nominate and receive approval of contracting officer representatives for contractor-operated fielded systems that are still under PEO and PM sustainment.
- Provide concurrence with the AFSB deployment request and letter of authorization for PEO and PM personnel required to deploy to theater to meet the fielding requirements.
- Coordinate with the respective AFSB to establish and maintain the schedule of PEO and PM fielding requirements and life support.

- Ensure PEO and PM personnel have a valid letter of authorization through the call forward process before deploying into theater.
- Coordinate base life support and integration with the AFSB for PEO and PM deploying personnel

ADVICE AND ACQUISITION SUBJECT MATTER EXPERTISE SUPPORT

2-4. The ASA(ALT) forward support team performs the following activities related to providing subject matter expertise for the fielding, sustainment, and retrograde of affected systems in theater:

- Provides guidance and instructions on behalf of the DASM, combatant commander, and other stakeholders.
- Provides subject-matter expertise support to the theater or field army and subordinate ARFOR commander (forward operations team director) directly as an ad-hoc special staff.
- Provides integration of HQDA G-3/5/7, G-4, G-8/Program Analysis and Evaluation, chief information officer, and ASA(ALT) to support the Title 10 Secretary of the Army acquisition strategy.
- Provides theater-wide integration of science and technology with PEO and PM efforts.
- Designates regional command advisors to provide direct communications and support with the regional command organizations and the PEO and PM staff operation in the AO, as required.
- Supports fielding and sustainment briefs with the theater or field army and subordinate ARFOR G-3, G-4, and the AFSB upon arrival in the AO.
- Supports and attends new materiel introductory briefs for most systems fielded into theater.
- Assists in developing and staffing ONS, JUONS, joint emerging operational needs statements, and coalition operational needs statements.

OPERATIONS PLANNING

2-5. The ASA(ALT) forward support team performs the following activities related to the planning of PEO and PM fielding, sustainment, and retrograde of affected systems in theater:

- Synchronizes the efforts of the materiel developer in support of Army forces and surge recovery and retrograde operations.
- Hosts PEO and PM synchronization meetings that discuss the system fielding, integration, sustainment, and retrograde requirements.
- Assists in the development of FRAGORDs directing the fielding of approved and sourced theater requirements.
- Verifies materiel solutions are fielded and retrograded in accordance with current theater requirements.
- Provides critical information regarding capabilities to facilitate the G-3 decision making process.
- Coordinates with force modernization divisions of subordinate organizations (such as theater sustainment command or expeditionary sustainment command, divisions, and corps).

SECURITY COOPERATION SUPPORT

2-6. The ASA(ALT) forward support team performs the following activities related to the planning, coordination, and synchronization of PEO and PM fielding, sustainment, and retrograde of affected systems in support of the theater security cooperation organization:

- Interfaces with and supports security cooperation organization personnel in receiving in-country PEO and PM support, as required.
- Provides support for the theater transition assistance mission.
- Provides command advisors to establish a formal process to issue tasks and requests for information to PEO and PM in-theater leads and track those tasks and requests.
- Provides support for PEO and PM resources and coordinates ASA(ALT) and AFSB support with fielding.

- Assists the AFSB in synchronizing field service representatives or other system support contract related actions in support of their subordinate organizations, the PEO and PMs, and the supported organizations.
- Provides technical support to the AFSB, as requested.

OTHER RELATED ACTIVITIES

2-7. The ASA(ALT) forward support team performs the following activities related to follow-on disposition of equipment after the fielding of equipment and support operations:

- Monitors the PEO and PM management and validation of disposition instructions with the life cycle management commands to ensure equipment disposition is properly executed in support of operations.
- Monitors compliance of PEO and PM organizations with their planned fielding, sustainment, retrograde, or disposition instructions for PEO and PM fielded equipment.
- Monitors compliance with accountability, disposition, and retrograde instructions for non-standard equipment owned by PEO and PM organizations.

SYSTEMS SUPPORT AND FIELDING COORDINATION

2-8. The ASA(ALT) forward support team performs the following in support of systems fielding and retrograde support:

- Assists the AFSB retrograde sort yard and property assistance team in equipment identification and disposition.
- Directs deployed PEO and PM teams to retrograde excess personnel and PEO and PM-owned equipment.
- Leads the PEO and PM status updates on current fielding in coordination with the G-3 or J-3 force modernization officer-led ONS and JUONS scrub with regional unit representatives.
- Coordinates and supports division-level meetings on the progress of fielding activities within the command.
- Coordinates with the AFSB on support requests submitted by PEOs and PMs.
- Coordinates with the AFSB to synchronize field service representative or other systems contract support-related actions as required.
- Coordinates with the supporting AFSB to maintain the schedule of PEO and PM fielding requirements within the AO.
- Monitors and tracks retrograde initiatives and disseminates planning efforts from the ARFOR end user to the PEO and PM representatives to ensure equipment de-install plans, timelines, and sensitive item instructions are disseminated.

2-9. In addition to the responsibilities detailed above, the ASA(ALT) forward support team performs the following related tasks:

- Integrates ASA(ALT)-directed metrics with theater priorities into the relevant execution orders for surge, recovery, and retrograde missions (specified and implied tasks per the ASA[ALT] forward support team execution order and theater directives and priorities), and relevant directives from the Army Acquisition Executive.
- Assists ASA(ALT) to hold PEOs and PMs accountable for their retrograde responsibilities within the affected AO.
- Ensures PEOs and PMs understand and provide qualitative and quantitative data required for tracking data across the materiel enterprise. They also ensure the data tracked is in accordance with metrics identified by other data tracking requirements.
- Provides weekly reports of significant issues to ASA(ALT) via secure video teleconference and SIPRNET email.
- Provides updates to the Army Requirements and Resourcing Board; Joint Rapid Acquisition Cell; Retrograde, Redistribute, Redeploy, Reset, and Disposal Board; Coalition Officer Steering Committee; and General Officer Steering Committee.
- Provides weekly updates on key activities and commanders critical information requirements.

- Forwards daily operations reports regarding command, control, and integration of PEOs and PMs into the AO.
- Supports the integration of rapid fielding initiatives and other service acquisition fielding.
- Supports the following external engagement activities:
  - Office of the Secretary of Defense-level engagements.
  - Joint Rapid Acquisition Cell meeting engagements with combatant commands (or their designated subordinate joint force commands) and functional component commands.
  - HQDA-level engagements including Retrograde, Redistribute, Redeploy, Reset, and Disposal Boards.
- Provides personnel tracking of all PEO and PM military, DA Civilian, and contractor personnel that are part of or serving in support of ASA(ALT) forward support team activities.
- Responds to requests for information from both theater and ASA(ALT) pertaining to personnel tracking, location, and activities.

SYSTEMS AND FIELDING EXECUTION

2-10. The Department of the Army has multiple directed sources of requirements that may result in the fielding of a materiel solution. These sources are ONS, JUONS, and Joint Capabilities Integration and Development System (JCIDS) documentation:

- **ONS**. Operational commanders use ONS to document the urgent need for a nonstandard or un-programmed capability to correct a deficiency or improve a capability that enhances mission accomplishment. These gaps may be identified during mission analysis, unit task organization and cross-leveling, or lessons learned. The ONS is particularly useful to support units assigned nonstandard or nonstandard requirements code missions they are not equipped to accomplish.
- **JUONS**. This is an urgent operational need identified by a combatant commander involved in an ongoing named operation. The main purpose of a JUONS is to identify and subsequently gain joint staff validation and resourcing for a solution, usually within days or weeks, to meet a specific high-priority combatant commander need. The scope of a combatant commander JUONS will be limited to addressing urgent operational needs that: (1) fall outside of the established Service processes; and (2) most importantly, if not addressed immediately, will seriously endanger personnel or pose a major threat to ongoing operations. A JUONS should not involve the development of a new technology or capability. However, the acceleration of an Advanced Concept Technology Demonstration or minor modification of an existing system to adapt to a new or similar mission is within the scope of the JUONS validation and resourcing process.
- **JCIDS document**. When a capability is urgently needed by the field during operations and authorization (or validation or HQDA Direction) exists, equipment developed resulting from a JCIDS document may be fielded using an Urgent or Conditional Materiel Release. Requests should be coordinated early to ensure validation of the authorization, urgency, and/or applicability of an Urgent or Conditional Materiel Release (see AR 770-3)

2-11. Figure 2-1 depicts the materiel release and fielding process.

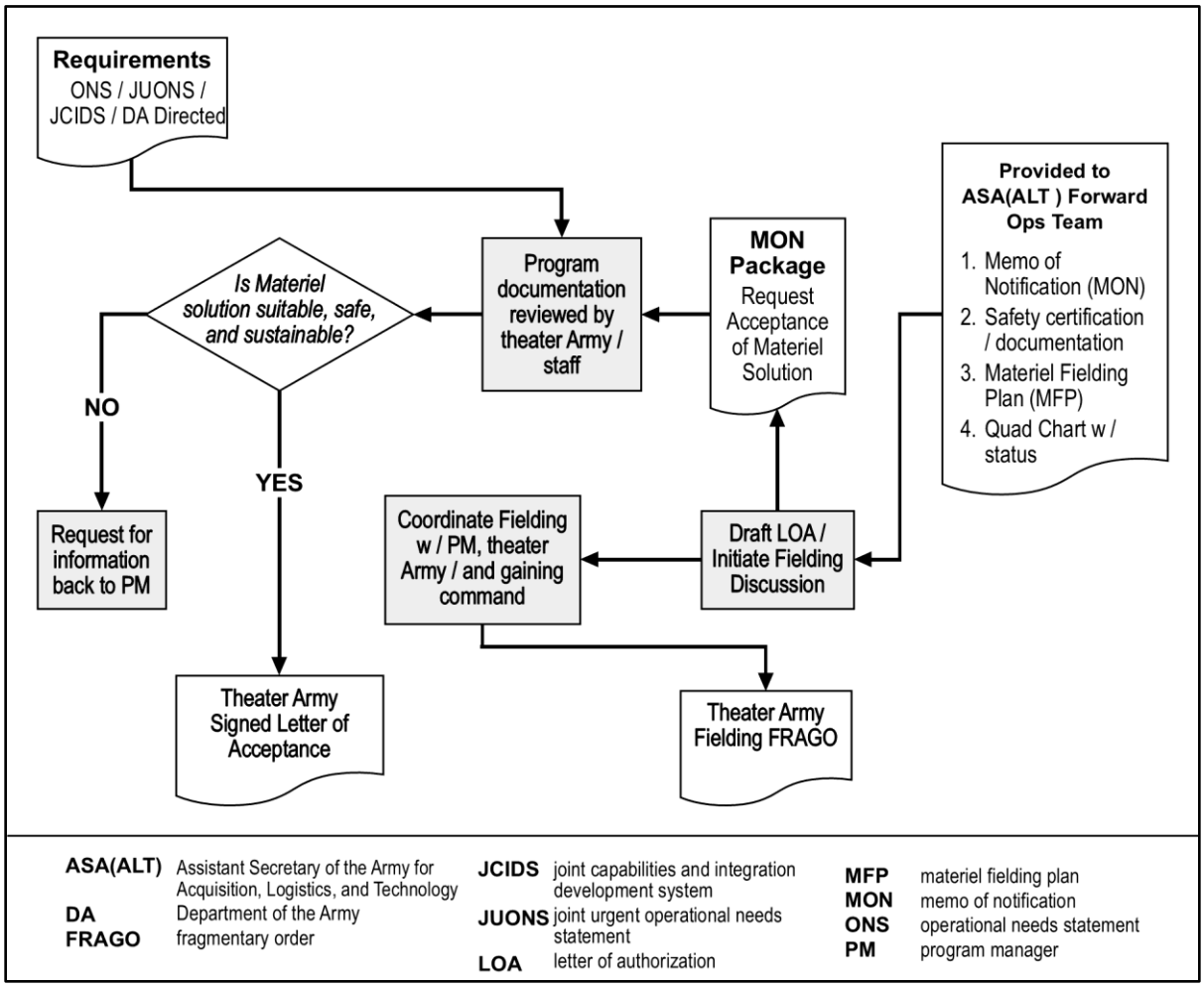


Figure 2-1. Materiel release and fielding process

2-12. The ASA(ALT) forward support team facilitates the materiel release and fielding process by assisting the theater or field army and designated ARFOR G-3 force modernization office in the development of fielding plans once all required documentation (such as ONS, JUONS, capabilities production document) have been validated and resourced. The materiel fielding plan serves as the single standalone document containing the detailed plans and actions the fielding and gaining commands will accomplish to successfully field and deploy a materiel system with training and personnel as an objective. During recent operations, the materiel fielding plan was used synonymously with theater deployment plan. DA Pam 770-2 describes the information required in the materiel fielding plan.

2-13. The forward support team ensures PEO and PM offices establish new equipment training on the systems they field to personnel and units within the supported operational area. There are several factors to consider when developing and executing training plans. Factors that have the greatest impact on training include the availability of personnel, inter-theater transportation, and training area or ranges. The ASA(ALT) forward support team, in coordination with the supporting AFSB, assists PEOs, PMs, and gaining units in meeting these requirements.

THEATER ACQUISITION TRACKING AND REPORTING

2-14. The ASA(ALT) forward support team monitors the fielding of equipment in support of deployed Army forces in joint operations. The equipment fielding is not complete until the gaining unit's property book officer has accepted the transfer, and the equipment has been electronically moved from the PM's accountable property system of record to the gaining unit or agency property book. The transfer must be

monitored by the PEO and PM and the gaining command to ensure acceptance by the gaining unit's property book officer. Delay of the gaining unit property book officer's acceptance can undermine the accountability and visibility of the fielded equipment by the gaining unit or agency.

2-15. The ASA(ALT) forward support team will track and report the status to both theater and above-theater elements that require this information. The teams—

- Provide the status of fielding ASA(ALT) requirements in an easy-to-understand report format aggregated for activities, events, and regional structure related to theater operations.
- Provide information and schedules for projected fielding of new equipment and ASA(ALT) assets with the affected AO.

2-16. The ASA(ALT) forward support team provides capabilities for the combatant commander as required. Close coordination with the theater safety offices, CONUS PEO and PM, technical support, in-theater production and integration facilities, and the supporting AFSB is critical to rapid fielding of theater-developed capabilities.

Glossary

ADCON	administrative control
AFSB	Army field support brigade
AO	area of operations
AR	Army regulation
ASA(ALT)	Assistant Secretary of the Army for Acquisition, Logistics, and Technology
ATP	Army techniques publication
CONUS	continental United States
DA	Department of the Army
DA Pam	Department of the Army pamphlet
DASM	Deputy for Acquisition and Systems Management
FM	field manual
FRAGORD	fragmentary order
G-3	assistant chief of staff, operations
G-3/5/7	assistant chief of staff, operations, plans, and training
G-4	assistant chief of staff, logistics
HQDA	Headquarters, Department of the Army
J-3	operations directorate of a joint staff
JCIDS	Joint Capabilities Integration and Development System
JUONS	joint urgent operational needs statement
ONS	operational needs statement
PEO	program executive office
PM	program management
SIPRNET	SECRET Internet Protocol Router Network

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References

All websites accessed on 30 January 2025.

REQUIRED PUBLICATIONS

These documents must be available to intended users of this publication.

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04 April 2025

By Order of the Secretary of the Army:

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General, United States Army
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