AR 10-5
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Army Regulation 10–5

Organization and Functions

Headquarters, Department of the Army

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Headquarters
Department of the Army
Washington, DC
30 November 1992

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SUMMARY of CHANGE

AR 10-5
Headquarters, Department of the Army

This regulation--

- Revises and updates the organization and functions within Headquartes, Department of the Army.
- Deletes general responsibilities of other major Department of the Army elements and addresses them in separate AR 10-series regulations.

Headquarters
Department of the Army
Washington, DC
30 November 1992

Army Regulation 10–5

Effective 31 December 1992

Organization and Functions

Headquarters, Department of the Army

By Order of the Secretary of the Army:

GORDON R. SULLIVAN
General, United States Army
Chief of Staff

Official:

MILTON H. HAMILTON
Administrative Assistant to the Secretary of the Army

History. This UPDATE printing publishes a revision of this publication. Because this publication has been extensively revised, the changed portions have not been highlighted.

Summary. This regulation reflects the organization and functions of Headquarters, Department of the Army (HQDA) resulting from the implementation of the Department of Defense Reorganization Act of 1986 (Public Law 99-433). Where appropriate, one or more references which describe a particular function or program in more detail have been added in parenthesis after statements of responsibility for informational purposes.

Applicability. This regulation applies to the Active Army, the Army National Guard, the Army National Guard of the United States, and the U.S. Army Reserve.

Internal control systems. This regulation is not subject to the requirements of AR 11-2. It does not contain internal control provisions.

Supplementation. Supplementation of this regulation and establishment of command and local forms are prohibited without prior approval from HQDA(SAAA-PP), WASH DC 20310-0105.

Interim changes. Interim changes to this regulation are not official unless they are authenticated by the Administrative Assistant to the Secretary of the Army. Users will destroy interim changes on their expiration dates unless sooner superseded or rescinded.

Suggested improvements. The proponent agency of this regulation is the Administrative Assistant to the Secretary of the Army. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) directly to: Director, Policy and Plans, ATTN: SAAA-PP Administrative Assistant, 105 Army Pentagon, WASH, DC 20310-0105.

Proponency and exceptions. The proponent of this regulation is the Administrative Assistant to the Secretary of the Army. The Administrative Assistant to the Secretary of the Army has the authority to approve exceptions to this regulation that are consistent with the controlling law and regulation. The Administrative Assistant to the Secretary of the Army may delegate this authority in writing to the head of an office under his or her supervsion or to a division chief within the proponent office who holds the grade of colonel or the civilain equivalent. The approval authority will coordinate all questions regarding the scope of authority to approve exceptions with HQDA (SAAA-PP) WASH, DC 20310-0105.

Distribution. Distribution of this publication is made in accordance with the requirements on DA Form 12-09-E, block 3016, intended for command level A for the Active Army and D for the Army National Guard, and the U.S. Army Reserve.

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Chapter 1
General

1–1. Purpose

This regulation sets forth the organization and functions of Headquarters, Department of the Army (HQDA). The assignment of functions, responsibilities, and duties to principal officials of the Office of the Secretary of the Army (OSA) are governed primarily by General Order No. 17, 28 May 1991. That General order, or its successor, delineates and delegates responsibilities to the principal officials of OSA, and takes precedence over this regulation. Figure 1-1 depicts the organization of HQDA and its major Army commands (MACOM).

1–2. References

Required and related publications and prescribed and referenced forms are listed in appendix A.

1–3. Explanation of abbreviation and terms

Abbreviations and special terms used in this regulation are explained in the glossary.

1–4. Mission and functions of the Army

a. The Army's mission is set forth in sections 3062(a) and (b), title 10, United States Code (10 USC 3062(a) and (b)).

b. In conjunction with other Armed Forces, the Army's mission is to—

(1) Preserve the peace and security, and provide for the defense of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States.

(2) Support national policies.

(3) Implement national objectives.

(4) Overcome any nations responsible for aggressive acts that imperil the peace and security of the United States.

c. In general, the Army, within the Department of the Army (DA), includes land combat and service forces and such aviation and water transport as may be organic therein. It will be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation and sustainment of land forces necessary for the effective prosecution of war except as otherwise assigned and, according to integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war.

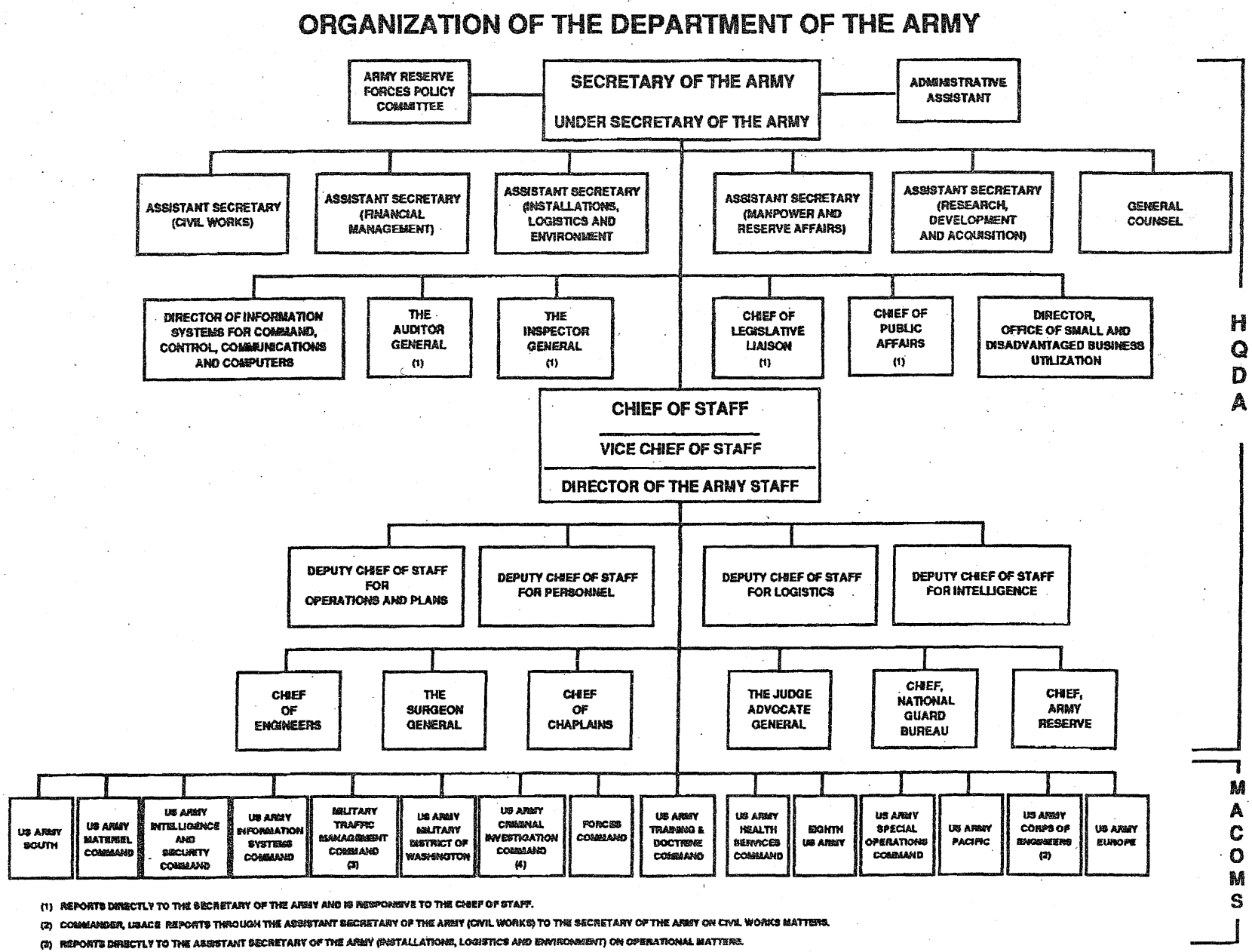


Figure 1–1. Organization of the Department of the Army

Chapter 2
Headquarters, Department of the Army

Section I
The Office of the Secretary of the Army

2–1. Office of the Secretary of the Army (OSA)

The OSA is composed of the Offices of the Secretary; the Under Secretary; the Assistant Secretaries and the General Counsel; the Administrative Assistant; the Director of Information Systems for Command, Control, Communications, and Computers; The Inspector General; The Auditor General; the Chief of Legislative Liaison; the Chief of Public Affairs; the Director, Office of Small and Disadvantaged Business Utilization; the Army Reserve Forces Policy Committee; the Deputy Under Secretaries; and such other offices and officials as may be authorized. Figure 2-1 depicts the organization of the OSA.

2–2. Secretary of the Army (SA)

a. The general powers and duties of the SA are set forth in 10 USC 3013.

b. Subject to the authority, direction, and control of the Secretary of Defense (SECDEF) and to the provisions of Chapter 6 of title 10 USC, the SA is responsible for and has the authority necessary to conduct all affairs of the DA, including the following functions:

(1) Recruiting.
(2) Organizing.
(3) Supplying.
(4) Equipping (including research and development (R&D)).
(5) Training.
(6) Servicing.
(7) Mobilizing.
(8) Demobilizing.
(9) Administering (including the morale and welfare of personnel).
(10) Maintaining.
(11) The construction, outfitting, and repair of military equipment.
(12) The construction, maintenance, and repair of buildings, structures, and utilities and the acquisition of real property and interests in real property necessary to carry out the responsibilities specified in 10 USC 3013.

c. Subject to the authority, direction, and control of the SECDEF, the SA is also responsible to the SECDEF for—

(1) The functioning and efficiency of DA.
(2) The formulation of policies and programs by DA that are fully consistent with national security objectives and policies established by the President or the SECDEF.
(3) The effective and timely implementation of policy, program, and budget decisions and instructions of the President or the SECDEF relating to the functions of DA.
(4) Carrying out the functions of DA so as to fulfill (to the maximum extent practicable) the current and future operational requirements of the unified and specified combatant commands.
(5) Effective cooperation and coordination between DA and the other military departments and agencies of the Department of Defense (DOD) to provide for more effective, efficient, and economical administration and to eliminate duplication.
(6) The presentation and justification of the positions of DA on the plans, programs, and policies of the DOD.
(7) The effective supervision and control of the intelligence activities of DA.
(8) Efficient execution of the Executive Agent functions directed by the SECDEF to the SA.

d. The SA is also responsible for such other activities as may be prescribed by law or by the President or SECDEF.

e. After first informing the SECDEF, the SA may make such recommendations to Congress relating to the DOD as he considers appropriate.

f. The SA may—

(1) Assign, detail, and prescribe the duties of members of the Army and civilian personnel of DA.
(2) Change the title of any officer or activity of DA not prescribed by law.
(3) Prescribe regulations to carry out the functions, powers, and duties of the SA.

2–3. Authority of the principal officials of the OSA

Subject to the direction and control of the SA, the Under Secretary of the Army; Assistant Secretaries of the Army and the General Counsel; the Administrative Assistant; the Director of Information Systems for Command, Control, Communications and, Computers; The Inspector General; The Auditor General; the Chief of Legislative Liaison; the Chief of Public Affairs; the Director, Office of Small and Disadvantage Business Utilization; and the Deputy Under Secretaries are hereby authorized and directed to act for the SA within their respective fields of responsibility as set forth in HQDA general orders, this regulation, and as further directed by the SA.

a. This authority extends not only to actions within the HQDA, and the remainder the DA, but also to relationships and transactions with the Office of the Secretary of Defense (OSD), the United States Congress, and other Government and non-Government organizations and individuals. Officers of the Army will report to the above named officials regarding matters within their respective fields of responsibility as herein assigned.

b. The SA will retain final oversight responsibilities for stationing, requirements, prioritization, assignment and promotion of military personnel, intelligence and counter intelligence (CI) functions, and consistent with 10 USC 3033(e), joint affairs.

2–4. Principal officials of the OSA

The principal officials of the Army Secretariat are responsible for Army-wide policy development, promulgation, and oversight of their assigned functional areas. These responsibilities include—

a. The functioning and efficiency of DA.

b. Formulating policies and programs for DA that are fully consistent with national security objectives and policies established by the President or the SECDEF.

c. Ensuring the effective and timely implementation of policy, program, and budget decisions and instructions of the President, the SECDEF, and the SA, to include planning, programming, budgeting, execution, review, analysis, and evaluation.

d. Carrying out the functions of DA so as to fulfill, to the maximum extent practicable, the current and future operational requirements of the unified and specified combatant commands.

e. Establishing and maintaining effective cooperation and coordination between DA and OSD, the other military departments and agencies of DOD and other Federal agencies to provide for more effective, efficient, and economical administration and to eliminate duplication.

f. Presenting and justifying the positions of DA on the plans, programs, and policies of DOD.

g. Developing mobilization and demobilization policies and plans for their offices and assigned functional areas and supporting exercises designed to test mobilization plans.

h. Consistent with the authority of the Director of Information Systems for Command, Control, Communications, and Computers (DISC4), acting as the HQDA subject area functional proponent (SAFP) for all management information system requirements, development and operations within the assigned areas of functional responsibilities.

i. Recommending DA positions on Legislative and Executive Branch initiatives.

j. Overseeing officer and civilian specialty and career programs and development.

k. Reviewing and evaluating internal and external audit reports and directing appropriate action.

l. Serving on boards, committees, and other groups and representing the Secretary on matters outside DA.

m. Providing the Chief of Staff, Army (CSA) such staff support with regard to acquisition, auditing, comptroller (including financial management), information management, Inspector General, legislative affairs, public affairs, and research and development as CSA considers necessary to perform his duties and responsibili-

n. Supervising subordinate offices, agencies, and commands.

o. Performing other duties as prescribed by the SA.

2–5. Under Secretary of the Army (USofA)

The USofA is the deputy to the SA. As the principal civilian assistant, the USofA acts with full authority of the SA in the general management of DA and shares with the Secretary oversight responsibility for such programs and functions as may be specifically delegated by the SA. The Under Secretary is assisted by two Deputy Under Secretaries: the Deputy Under Secretary of the Army and the Deputy Under Secretary of the Army (Operations Research). The Deputy Under Secretary of the Army and the Deputy Under Secretary of the Army (Operations Research) report directly to the SA on such matters as directed.

a. The USofA has oversight responsibility for the Assistant Secretaries of the Army and direct oversight responsibility for the Assistant Secretary of Army (Installations, Logistics and Environment) (ASA(I,L&E)) and the Assistant Secretary of the Army (Manpower and Reserve Affairs) (ASA(M&RA)) and such other principal officials of the Secretariat as may be specifically designated.

b. Specific areas of responsibilities of the USofA include —

(1) International affairs, in coordination with the General Counsel.

(2) Serving as the DA focal point for the North Atlantic Treaty Organization (NATO) interests and activities, in coordination with the General Counsel.

(3) Long-range planning and materiel requirement determination and documentation.

(4) Administration and oversight of the District of Columbia ay National Guard.

(5) Total Army Quality (TAQ) oversight.

(6) Oversight for the planning and execution of all major restructuring initiatives to include base closures, force and budget reductions, consolidations, and management improvement initiatives.

(7) Co-chairing, with the Vice Chief of Staff of the Army (VCSA), the Select Committee (SELCOM).

(8) Resolution of Inspector General (IG) mediated disagreements between Army field commands or HQDA and the U.S. Army Audit Agency (USAAA). The USofA or the VCSA may resolve such disagreements.

2–6. Deputy Under Secretary of the Army (DUSA)

The DUSA is responsible for such functions and liaison activities as may be specifically delegated by the SA or the USofA.

2–7. Deputy Under Secretary of the Army (Operations Research) (DUSA(OR))

The DUSA(OR), is responsible for—

a. Managing the Army Studies Program, the Model Improvement Program, and the Simulation Technology Program (AR 5-5).

b. Establishing policy for operations research and systems analysis activities for all DA analytical support services to include—

(1) Net threat and technical assessments.

(2) Army plans, programs, and budgets.

(3) Force structure requirements and readiness.

(4) Materiel systems in all life-cycle phases.

(5) Personnel, manpower, units, and organizations.

(6) Logistics.

(7) Test and evaluations and field experiments of materiel items, ts, and forces (AR 70-10 and AR 71-3).

c. Supporting the Army Systems Acquisition Review Council (ASARC), Defense Acquisition Board, (DAB), and similar systems acquisition review committees (AR 15-14).

d. Providing policy and program direction for the Army Officer Operations Research Education Program.

e. Approving test and evaluation master plans and other test-related documentation for DA and forwarding it to OSD.

f. Serving as principal DA interface with the Director, Defense Research and Engineering, and the Director, Defense Operational Test and Evaluation.

g. Providing policy and oversight for Army Contracted Advisory and Assistance Services.

h. As directed, conducting operations research studies and analysis in support of the OSA.

i. Supervising the Model Improvement Study Management Agency.

j. Supervising the U.S. Test and Evaluation Management Agency for the VCSA.

2–8. Assistant Secretary of the Army (Civil Works) (ASA(CW))

The ASA(CW) has responsibility for the following:

a. Overall supervision of the functions of DA Civil Works program for conservation and development of the national water resources including—

(1) Planning, engineering, construction, operation and maintenance, and certain real estate activities necessary for comprehensive water resources development for the following:

(a) Navigation.

(b) Flood control.

(c) Hydroelectric power production.

(d) Municipal and industrial water supply.

(e) Public recreation.

(f) Shore and hurricane protection.

(g) other related purposes.

(2) Development, defense, and execution of the Army Civil Works financial program and budget, consistent with the authority of the Assistant Secretary of the Army (Financial Management) (ASA(FM)), and development of the Army's Civil Works legislative program, in coordination with the Chief of Legislative Liaison (CLL), including—

(a) Establishing funding policies and priorities, including review of individual water resources project proposals.

(b) Formulating, presenting and justifying Civil Works legislative proposals and budgets.

(c) Apportionment and reprogramming of Civil Works appropriations.

(d) Congressional liaison on Civil Works matters and acting as the DA point of contact for House and Senate Authorization and Appropriations Committees charged with oversight of the Army Civil Works program.

(3) Establishing and overseeing implementation of policies for management of water and related land resources for authorized purposes at Civil Works projects.

(4) Administration of DA regulatory programs to protect, restore, and maintain the waters of the United States in the interest of the environment, navigation, and national defense.

(5) Consistent with the authority of the Assistant Secretary of the Army (Research, Development, and Acquisition) (ASA(RDA)), research, development and demonstration activities, in support of the Army Civil Works program.

(6) Providing advice and assistance to the Army Acquisition Executive on acquisition matters relating to the Army Civil Works program.

(7) Establishment of procedures and criteria for evaluation of new Civil Works construction and repair and rehabilitation of existing projects, including those required for Dam Safety purposes (Public Law (PL) 92-367).

(8) Establishing real property requirements for construction, operation, and maintenance of Civil Works projects.

(9) Consistent with the authority of the Chief of Public Affairs (CPA), public affairs relating exclusively to the Army Civil Works Program.

(10) Oversight of DA participation in the International Joint Commission (IJC) and the International Boundary and Water Commission (IBC).

(11) Policy development for DA emergency assistance to state and local governments in case of flooding, drought, and other natural disasters.

(12) In conjunction with the ASA(I,L&E), policy development for design, engineering, and supervision of services provided by the United States Army Corps of Engineers in support of other Federal agencies.

b. When delegated by the SA, carrying out the functions assigned to the SA by the SECDEF relating to the Panama Canal Commission. Serving as the lead Secretariat official in the oversight of the Panama Canal Treaty Implementation Plan (Executive Order (EO) 12215).

c. Policy formulation and program direction for operation and maintenance of the Arlington National Cemetery and the U.S. Soldiers' and Airmen's Home Cemetery (PL 93-43).

d. Program direction of the foreign activities of the U.S. Army Corps of Engineers, except those foreign activities which are exclusively in support of United States military forces overseas. Provides oversight of Army Corps of Engineers security assistance activities, in coordination with the other Assistant Secretaries and Army General Counsel.

2–9. Assistant Secretary of the Army (Financial Management) (ASA(FM))

The ASA(FM) has as principal responsibility the exercise of the comptroller functions of DA, including financial management. As the Army's senior financial officer, the ASA(FM) is responsible to the SA and responsive to the CSA for all financial matters affecting the Active Army, the Army National Guard (ARNG), the Army National Guard of the United States (ARNGUS), and the U.S. Army Reserve (USAR). The ASA(FM) is assisted by the Comptroller of the Army, as senior military deputy.

a. ASA(FM) has DA responsibility for the following:

(1) Directing and managing financial management activities and operations of DA.

(2) In conjunctin with the Director, Program Analysis and Evaluation (DPAE), managing the Planning, Programming, Budgeting, and Execution Systems (PPBES) of DA, including oversight of Army program development and preparation of budget estimates.

(3) Conducting oversight of, and proponency for, financial and resource management career development and training to include—

(a) Serving as the proponent for Army officer Comptroller specialty (Functional Area 45).

(b) Serving as the principal DA coordinator for the Army officer Finance Branch.

(c) Serving as the functional chief of the Comptroller Civilian Career Management Program (AR 690-950-11).

(d) Developing resource management training and educational requirements.

(e) Guiding and integrating the work of designated Program Evaluation Groups (PEGs).

(4) Administering Army financial oversight of Army and Air Force Exchange Service and Army Morale, Welfare, and Recreation (MWR) Nonappropriated Fund (NAF) activities. The Comptroller of the Army serves as the senior Army member on the board of directors of the Army and Air Force Exchange Service (AR 60-10).

(5) Serving as the functional proponent for information management systems that support financial management policies and programs.

b. The ASA(FM) formulates, presents and justifies Army budget requests and oversees execution of the Congressionally-approved Army budget. Responsibilities include the following:

(1) Except as otherwise specified in this regulation, serving as Appropriation Sponsor for all Army appropriations; receiving advice and assistance from, and consistent with the authority of the ASA(FM), providing direction to, other HQDA Appropriations Sponsors.

(2) Establishing budgeting and funding policies and processes.

(3) Formulating, presenting and justifying (with advice and assistance from HQDA functional sponsors) all Active Army budgets, including the Drug Interdiction and Counter-Drug Activities Defense Appropriations, Base Realignment and Closure (BRAC), and Chemical Demilitarization.

(4) Reviewing and consolidating ARNG and USAR budgets with Active Army budget (Department of Defense Instruction (DODI) 7110-1-M).

(5) In coordination with the CLL, maintaining liaison with, and acting as, the Army point of contact with Congressional Appropriations Committee, except for Civil Works issues (AR 1-20).

(6) Allocating funds and programs appropriated by Congress, monitoring their execution, and reprogramming funds as required in coordination with other offices of the Army Secretariat and with the Army Staff (ARSTAF).

(7) Joint proponent with the DPAE for compiling and disseminating the Army Program and Budget Guidance to DOD, major Army commands (MACOMs), separate operating agencies, and the ARSTAF.

(8) Developing, in conjunction with the DPAE, a resource management architecture to support PPBES integration for all appropriations, funds, and manpower accounts.

(9) Maintaining jointly with the DPAE the PPBES Data Management System Program Optimization and Budget Evaluation (PROBE) and the Future Years Defense Program (FYDP) data base that supports the Army's Program and Budget. Issues resource controls for authorization or projected levels of Total Obligation Authority (TOA), manpower and force structure.

(10) Co-chairing with the DPAE, the Program and Budget Committee (PBC).

(11) Formulating policy pertaining to Army revolving funds. Preparing Army Stock Fund (ASF) budget and Army Industrial Fund (AIF) consolidated budgets and submitting to OSD, Office of Management and Budget (OMB) and Congress, and allocating and redistributing AIF and ASF cash.

(12) Developing Army policy for application of future and historical inflation rates.

c. The ASA(FM) supervises the U.S. Army Cost and Economic Analysis Center, which performs cost analysis functions that include—

(1) Providing cost estimates of policy and program alternatives for the SA, USofA, CSA, and VCSA.

(2) Developing and validating cost estimates and models for key Army operations and functions to support senior Army managers and for the PPBES.

(3) Developing independent cost estimates for selected major Army materiel and information management systems.

(4) Validating the costs of Army-wide activities and major materiel systems, weapon systems cost inputs to Selected Acquisition Reports (SAR) and other program documents, as well as other Army cost reports (DOD 5000.2-M, Part 17).

(5) Developing cost models and preparing cost estimates of force structures.

(6) Preparing, validating, and coordinating cost data for Congressional, OSD, and other Army reports.

(7) Developing and implementing the Army Cost Research Plan.

(8) Developing and implementing the Army Cost and Economic Analysis Program (AR 11-18).

(9) Assisting in the development and validating the cost methodology and cost estimates of Cost and Operational Effectiveness Analyses (COEA).

(10) Developing and maintaining operational and support cost factors and models for weapon systems.

(11) Developing and maintaining cost data bases to support costing responsibilities.

(12) Validating the cost methodology and cost estimates of economic analyses.

(13) Conducting in-depth risk analysis of major Army programs and their associated costs.

k. The ASA(FM) is responsible for financial operations in the Army, which includes—

(1) Coordinating and integrating relationships involving internal audit, internal review, criminal investigation, inspection and audit compliance and follow-up.

(2) Serving as DA focal point for the United States General Accounting Office (GAO) and Inspector General, DOD (IG, DOD) for policy matters involving Army Internal Review, Internal Management Control and Fraud, Waste, and Abuse Programs.

(3) Providing advice, assistance, and support to the Auditor General of the Army.

(4) Developing and managing Internal Review program policy and oversight (AR 11-7).

(5) Administering Departmental-level quality assurance program for Internal Review.

(6) Conducting the Army Internal Management Control Program (AR 11-2).

(7) Managing overall Army efforts to combat fraud, waste and abuse, including DOD Hotline policy.

(8) Serving as the Chair for the Army Management Evaluation Committee (AMEC).

(9) Supervising the U.S. Army Finance Command and overseeing Army-wide finance and accounting plans, policies, systems and operations, including those at field level.

(a) Developing Army policy and providing technical assistance on banking and credit unions.

(b) Developing, maintaining and coordinating and administering the annual Army savings bond campaign.

(c) Coordinating and implementing Army-owned Financial Management Financial Inventory Accounting systems not related to the Defense Finance and Accounting Service (DFAS).

(10) In coordination with the DFAS establishes Army-wide finance and accounting plans, policies, systems and operations, including those to field level.

(a) Developing military and civilian pay and allowance procedures.

(b) Ensuring that Active Army and Reserve Component (RC) soldiers, retirees, Army civilians and Job Corps members are paid accurately and on time.

(c) Providing policy, regulatory guidance, and staff advice for the world-wide finance network of the Army concerning travel and transportation, payment to commercial firms for services and supplies, military payment certificates, disbursing U.S. and foreign currencies and other instruments and bad checks.

(d) Promulgating Army Accounting policy and procedures for Appropriated and NAF activities, Security Assistance Program, AIF, and ASF.

(e) Designing, developing, and fielding standard Army-wide financial management accounting systems.

(f) Overseeing Army's cash and debt management programs.

(g) Paying transportation bills for the Army, Air Force and designated other DOD activities.

(h) Administering the Army contract financing function.

(i) Department level quality assurance program.

(j) Acting on behalf of the SA on all Army loss of funds and physical losses and forwarding, with recommendations, improper payment cases to GAO.

(k) Processing Army garnishment, involuntary allotment, Former Spouse's Protection Act and bankruptcy cases.

(l) Publishing the Contractor Indebtedness List for all Federal agencies.

(11) Making final determination on and reporting actual violations of the Anti-Deficiency Act to higher authority.

(12) Consistent with the authority of the DISC4, overseeing integration of all Army systems that contain financial information, including—

(a) Providing methodologies and systems for collecting and analyzing financial information.

(b) Planning, designing, developing, implementing and evaluating financial management systems and cost estimating models.

(c) Integrating Financial Management Information Systems with HQ Decision Support System (DSS).

(13) Developing contingency plans and procedures for finance and accounting services in war zones.

e. The ASA(FM) performs Resource Analyses and develops new and innovative Business Practices policies and programs designed to improve the efficiency and effectiveness of resource management and business-related activities which includes—

(1) Performing financial and economic analyses on investment, operating, and corporate programs to enhance the senior leadership's decision-making process for the allocation of Army resources.

(2) Conducting research, testing, and evaluation of business and public management policies, programs, and systems to promote the application of sound business management practices throughout the Army.

(3) Conducting and participating in Army, DOD, and Government-wide management studies relating to financial management operating programs to improve the efficiency of Army programs.

(4) Managing the Program Performance and Budget Execution Review System (PPBERS) that provides a quarterly corporate review to measure the Army' s performance ln executing its programs.

(5) Providing the Office, ASA(FM) representation for Installation Management programs such as Army Ideas of Excellence Program (AIEP) and the Army Communities of Excellence (ACOE) Program.

(6) Providing the Army focal point for the Private Sector Council (PSC).

f. Overall policy oversight of security assistance programs.

g. Transmitting to the SA a report each year on the activities of the Assistant Secretary to include a description and analysis of the status of DA financial management during the preceding year.

h. Maintaining a five-year financial management improvement plan.

i. The ASA(FM) provides policy oversight for Economic Policy and Productivity Programs which include the following:

(1) Developing policy and providing quality control for evaluation of investment and operating programs, lease and purchase decisions, and privatization initiatives.

(2) Providing Secretariat oversight and policy direction in the development of effective techniques for using productivity measures.

(3) Assessing operational and resource implications of major management improvements to include the Defense Management Report (DMR) initiatives.

2–10. Assistant Secretary of the Army (Installation, Logistics and Environment) (ASA(I,L&E))

a. the ASA(I,L&E) has oversight responsibilities for all functions within the Army associated with the management of installations, logistics, and environment, chemical demilitarization, and BRAC. The ASA(I,L&E) has DA responsibility for the following:

(1) Installation facilities and family housing management, to include—

(a) Installation requirements, stationing, development, planning, utilization, BRAC, and economic adjustments (AR 5-10, AR 210-series, and AR 700-113).

(b) Facilities maintenance and engineering (AR 420-series).

(c) Military construction and family housing standards and criteria (AR 135-9, AR 140-483, AR 210-series, and AR 415-series).

(d) Fixed-facilities energy programs (AR 37-202 and AR 405-16).

(e) Homeowners Assistance Program (AR 37-202 and AR 405-16).

(f) Real property acquisition, management, and disposal (AR 1-33, AR 1-100, AR 140-483, AR 405-series, AR 500-10, and AR 700-90).

(g) NAF construction (AR 215-1).

(h) Architect-Engineer selection oversight.

(i) Historic preservation (AR 200-1, AR 420-40, and AR 870-5).

(j) Natural and cultural resources management and preservation (AR 37-108, AR 210-9, and AR 420-72).

(k) Acquisition of utilities (AR 420-41).

(l) Overseas military construction and engineering services activities accomplished exclusively in support of U.S. forces and other DOD supported initiatives (AR 415-18).

(m) Public and private sector facilities programs (privatization).

(n) Facilities Information Systems (AR 25-1 and AR 420-17).

(o) Army installation facilities and housing management course design and development of engineers and scientists and housing career programs.

(p) RC installations and military construction (AR 140-483).

(q) Co-chairs, with the Chief of Engineers (COE), the Senior Executive Environmental Council (SEEC).

(2) Logistics management, to include—

(a) Supply, maintenance, and transportation (AR 700-series).

(b) Integrated logistics support (AR 700-series).

(c) Logistics management systems (AR 25-series).

(d) ASF and AIF (AR 37-series and AR 310-series).

(e) Troop support services (AR 700-series).

(f) Physical security of installations and materiel (AR 190-series).

(g) Army Energy Program (AR 11-27).

(h) Logistics readiness sustainability (AR 710-series, AR 220-series, AR 140-series, and AR 135-series).

(i) Logistics long-range planning and operational planning and exercises (AR 700-9).

(j) Logistical support and interface for NATO rationalization, standardization, and interoperability (RSI) (AR 34-1 and AR 700-47).

(k) Review and evaluation of interface of proposed weapons systems and product improvement programs with logistic support functions (AR 11-18 and AR 700-9).

(l) Logistics study program (AR 5-5).

(m) Defense Regional Interservice Support Program (AR 5-16).

(n) All logistical matters in support of security assistance (AR 12-series).

(3) Environment, safety, and occupational health management, to include—

(a) Serving as the designated Safety and Occupational Health official of the Army.

(b) Pollution prevention and abatement, hazardous waste minimization, and environmental compliance policy (AR 40-5 and AR 200-1).

(c) Environmental policy and assessments per the National Environmental Policy Act (AR 200-2).

(d) Consistent with the authority of the ASA(RDA), environmental research, development, test and evaluation policy (AR 200-1).

(e) Acting for SA in executing the Secretary's responsibilities as Executive Agent for DOD programs for environmental restoration of Active Army installations, formerly-used defense sites (FUDS), and Army BRAC sites (AR 200-1).

(f) Safety policy for personnel and property for military operations, activities, and equipment, both aviation and ground (AR 385-series).

(g) Safety policy for civilian personnel including implementation of the Occupational Safety and Health Act (AR 385-10).

(h) Explosives safety policy including industrial safety for ammunition (AR 385-10, AR 385-60, and AR 385-64).

(i) Fire safety policy (AR 385-10).

(j) Nuclear reactor and radiation safety and health policy (AR 385-11 and AR 385-80).

(k) Occupational health policy for military and civilian personnel (AR 40-5).

(l) Industrial hygiene policy (AR 40-5).

(4) Chemical Stockpile Disposal Program (CSDP) management, to include—

(a) Serving as principal adviser to the SA for safety and chemical demilitarization operations.

(b) Coordinating all matters related to destroying the chemical stockpile.

(c) Policy development.

(d) Plans, programs, and budgets for the CSDP.

(e) Technology development.

(f) Health, environmental, and safety regulatory compliance.

(g) Resource management.

(h) Consistent with the authority of the CLL, congressional affairs.

(i) Emergency preparedness.

(5) Installation Management, Commercial Activities (CA), program management and installation assistance, to include—

(a) Guidance and policy direction for CA (AR 5-20).

(b) CA program standards.

(c) CA compliance oversight.

(d) Army CA compliance to include acquisition/contracting and Office, Small and Disadvantaged Business Utilization (OSADBU) laws, policies, and procedures (Federal Acquisition Regulation (FAR), Defense Federal Acquisition Regulation Supplement (DFARS), and Army Federal Acquisition Regulation Supplement (AFARS)).

(e) Excellent installation program (AR 5-3 and AR 5-16).

(f) Mobilization requirements to include participation in mobilization and emergency planning exercises, and membership on DOD Mobilization and federal emergency steering groups.

(g) Co-chairs, with the Director of Management (DM), the Army Installation Management Steering Committee.

(h) Shelter for the Homeless Program.

b. The ASA(I,L&E) has oversight for the following:

(1) The DA activities of the Military Traffic Management Command (MTMC).

(2) Director of Military Support (DOMS) activities and personnel and equipment support related to civilian law enforcement, domestic terrorism, earthquake and disaster relief, and civil disturbances, in coordination with the General Counsel; coordinating Secretariat participation on the Crisis Action Team, Army Operations Center.

(3) The Army's support provided to the nation's counter-drug effort.

(4) RSI (AR 34-1 and AR 700-47).

(5) Joint-Chemical Demilitarization (Department of Defense Directive (DODD) 5160.5).

c. The ASA(I,L&E) provides direction and guidance to the Civilian Marksmanship Program.

d. The ASA(I,L&E) is responsible for civic assistance matters for which the SA has been designated Executive Agent except where otherwise specified.

2–11. Assistant Secretary of the Army (Manpower and Reserve Affairs) (ASA(M&RA))

The principal duty of the ASA(M&RA) is the overall supervision of manpower and reserve component affairs of DA. The ASA(M&RA) is the Army's chief Human Resource Management (HRM) official responsible for setting long-range, strategic direction and policy governing the management, utilization, and potential of all civilian employees and active duty military and reserves. As such, the ASA(M&RA) has policy approval and oversight responsibilities for all manpower, force structure and personnel activities conducted throughout the Army, including accomplishments and integration of the functions specified in General Order 17, 28 May 1991. In this regard, the ASA(M&RA) provides force structure, personnel and manpower policy guidance, and requests advice and information from the Deputy Chief of Staff for Personnel

(DCSPER) and the Deputy Chief of Staff for Operations and Plans (DCSOPS), and other staff agencies, as appropriate, regarding policy matters of mutual interest, as follows:

a. Manpower, force planning, and forecasting.

(1) Personnel policy changes that impact force structure and end strength forecasting and management, including changes to staffing levels.

(2) Manpower management, workload measurement and reporting activities, including position management and financial applications. The ASA(M&RA) has oversight of the Efficiency Review program.

(3) Consistent with the authority of the DISC4, integration and management of all Army systems that contain manpower information expressed in spaces, actual strength, or financial equivalents.

(4) DA organization and force structure (AR 71-series).

(a) Special Operations Forces (SOF), in coordination with the United States Special Operations Command (USSOCOM) (AR 71-series, Joint Chiefs of Staff Publication (JCS PUB) 3-05, and JCS PUB 3-05.3).

(b) Force operational readiness (AR 220-1).

(c) Mobilization manpower and related plans and exercises (AR 140-145 and AR 350-9).

(d) Intelligence structure and management, less specified Office of the General Counsel (OGC) responsibilities (AR 380-series and AR 381-series).

(5) As the Secretariat authority for manpower and force structure, participates in the development and provides approval for—

(a) Active Army and RC end strength levels and allocations according to 10 USC 115, 10 USC 521, 10 USC 522, and 10 USC 523; submission of Army manpower requirements in accordance with 10 USC 115a and 10 USC 2434.

(b) Manpower budgetary recommendations prior to SA and/or CSA considerations.

(c) Civilian Employment Plans (CEP) and Civilian Pay Plans (CPP) coordination.

(d) Medical manpower reports and certifications.

(e) FYDP manpower levels; force structure allowance (FSA); Training, Transient, Holding and Student (TTHS) personnel levels; personnel distribution policies (DA Master Priority List (DAMPL) derivatives); Personnel Structures and Composition System (PERSACS) and "notional force" substitutes thereto; TOA controls for all manpower identities (active: officer, warrant officer, enlisted; reserve: full-time support (FTS) paid drill, military technicians, and individual mobilization augmentees).

(6) Approval of all Army Management Headquarters Activities (AMHA) levels and preparation of reports for OSD and Congress.

b. Personnel management policy.

(1) The ASA(M&RA) is the primary Army policy integrator and overseer for all DOD Directives (DODD) and policy issues originating from the Office of the Assistant Secretary of Defense for Force Management and Personnel (OASD(FM&P)), Office of the Assistant Secretary of Defense for Reserve Affairs (OASD(RA)), and the Office of the Assistant Secretary of Defense for Health Affairs (OASD(HA)), except with regard to matters for which responsibility is assigned, under this regulation, to other HQDA officials.

(2) Health policy (AR 40-series).

(3) ARNG, ARNGUS, and USAR policy, including direction to the Army Reserve Forces Policy Committee (ARFPC) (AR 130-series, AR 140-series, and AR 135-5).

(4) Security policy related to all aspects of protection of classified and sensitive information, including personnel security (AR 380-series).

(5) Military and Civilian Appropriated and NAF manpower and personnel policy and management (AR 215-3, AR 600-series, and AR 37-series).

(a) Civilian executive resources management and Senior Executive Service program management and position approval (AR 690-900).

(b) Officer and enlisted accessions policy and related advertising programs.

(c) Selection board integrity and operating policy, and statutory review of results on behalf of the SA.

(d) Equal opportunity, race relations, equal employment opportunity, complaints, appeal policies, and nondiscrimination in federally assisted programs.

(e) Compensation.

(f) Women in the Army policy.

(g) Personnel Management and Personnel Evaluation Systems.

(h) Career development/leadership.

(i) Civilian labor management relations (AR 690-700).

(j) Manpower and Personnel Integration (MANPRINT) Program (AR 602-2).

(6) Law enforcement and military justice matters, in coordination with Office of the OGC, including sensitive investigations; polygraph policy as applied to both criminal and CI examinations (AR 20-series, AR 27-series, and AR 195-series).

(7) Disciplinary matters and military prisoner management (AR 190-series).

(8) Personnel research and studies (AR 5-5, AR 5-14, and AR 70-8).

(9) Policy involving foreign nationals, including decorations, awards, and hospitalization in U.S. Army facilities (AR 40-2, AR 40-400, AR 672-20, and AR 690-500).

(10) The ASA(M&RA) acts for SA in executing the Secretary's responsibilities as the Executive Agent for the Defense Mortuary Affairs Program.

(11) The ASA(M&RA) has primary oversight responsibility for the U.S. Soldiers' and Airmen's Home (USSAH).

(12) The ASA(M&RA) supervises the—

(a) Military Review Board and Equal Employment Opportunity Compliance and Complaints Agency.

(b) The Equal Employment Opportunity Agency.

(c) The Civilian Personnel Evaluation Agency.

c. Quality of Life.

(1) Military and civilian quality of life and HRM (AR 60-series, AR 95-series, AR 385-10, AR 385-55, AR 608-1, AR 608-9, and AR 690-series).

(2) Family Advocacy and family and community support (AR 608-series and AR 608-1).

(3) Army Career and Alumni Program (ACAP).

(4) Substance abuse program (AR 600-85).

(5) Army exchange matters (AR 60-series).

(6) Chaplain activities (AR 165-series).

(7) MWR, community support; NAF business operations, trust funds, and general oversight of soldier fund management (AR 215-series).

d. Training, education, and policy. Training, education, and simulation policy for Active Army, ARNG, and USAR components, (AR 140-1, AR 350-series, AR 621-series, and AR 690-400) including, but not limited to—

(1) Training, training readiness, and training budget issues.

(2) Training aids, devices, simulators, and simulations.

(3) Leader development/military education, DA civilian education, Dependent Education.

(4) Army Language Program.

(5) Army Continuing Education System.

2–12. Assistant Secretary of the Army (Research, Development, and Acquisition) (ASA(RDA))

The ASA(RDA) serves as the Army Acquisition Executive (AAE), the Senior Procurement Executive, the Science Adviser to the Secretary, and serves as the senior R&D official for DA. The ASA(RDA) is responsible to the SA and responsive to the CSA. The ASA(RDA) is assisted by a Military Deputy who is also the Director, Acquisition Career Management.

a. As the ASA(RDA) and the AAE, specific responsibilities include—

(1) Managing the acquisition programs of the Army in accordance with established DOD policies and guidelines.

(2) Reviewing and approving the Army position at each decision milestone before the DAB review. This responsibility includes the review and approval of program baselines. For Acquisition Category (ACAT) IC and II, the AAE serves as the Milestone Decision Authority (MDA). For ACAT III and IV programs, the AAE assigns the MDA responsibility.

(3) Representing the DA on the DAB.

(4) Managing, through the DISC4, research, development and acquisition of Army Information Mission Area (IMA) disciplines and information systems, to include Command and Control, Communications, and Automated Information Systems.

(5) Developing, implementing, and monitoring the Scientific and Technical Information Program (AR 70-45).

(6) Providing testimony to Congress in support of the President's budget.

(7) Developing materiel systems acquisition policy for the following (AR 70-1):

(a) Non-developmental items.

(b) Research, development and acquisition of materiel, to include weapons, weapons systems, support systems, and ammunition.

(c) Design-to-cost considerations for development of materiel.

(d) Systems Acquisition Management Reviews.

(e) Configuration management.

(f) Type classification of Army materiel.

(g) Modification of materiel.

(h) System, program, project, and product management.

(8) Managing basic and applied research (AR 70-74).

(9) Overseeing acquisition, utilization, and management of R&D facilities.

(10) Overseeing acquisition, utilization, and licensing of intellectual property and publicly developed technology.

(11) Coordinating initiatives with foreign countries which facilitate sales of AAE managed systems.

(12) Chairing the U.S. Army Contract Adjustment Board (50 USC 1431).

(13) Consistent with the authority of the ASA(FM), managing the Army Research, Development, Test and Evaluation, and Procurement appropriations (AR 70-6).

(14) Managing the Producibility Engineering and Planning Program (AR 70-72).

(15) Supervising the integration of MANPRINT and Integrated Logistics Support into the materiel acquisition process (AR 602-2 and AR 700-127).

(16) Managing the Defense Standardization and Specification Program and the application of specifications and standards (AR 700-70 and AR 700-47).

(17) Representing the DA on the Nuclear Weapons Council Standing Committee, and the Conventional Systems Committee.

(18) Managing the Army Industrial Preparedness Program (AR 700-90).

(19) Managing the Army Materiel Systems Reliability, Availability, and Maintainability Program.

(20) Managing formal source selection and evaluation.

(21) Applying the Value Engineering Program to weapon systems.

(22) Promulgating contracting policies and procedures through the publication of Acquisition Letters.

(23) All procurement/contracting functions of DA to include agency head authority for contracting matters pursuant to law and regulations; delegation of contracting authority; designation of contracting activities; promulgating Army contracting policies and procedures (AFARS); and procurement management review activities.

(24) Providing DA policy representative to the Defense Acquisition Regulatory Council (FAR and DFARS).

(25) Managing the transition from development to production, to include Production Readiness Reviews.

(26) Providing oversight for the Army Competition Advocate Program (PL 98-369).

(27) Developing policy for the Army Science Board (AR 15-8).

(28) Supervising the Research, Development and Acquisition Consolidated Data Base, the official Army data base for the RDA portion of PPBES.

(29) Developing and publishing, in coordination with DCSOPS, the Long-Range Research, Development, and Acquisition Plan (LRRDAP).

(30) Developing policy for the Single Manager for Conventional Ammunition functions assigned to DA (DODD 5160.65).

(31) Representing DOD on the NATO Maintenance and Supply Agency (NAMSA) working group for Consolidated Procurement of Munitions.

(32) Developing survivability policy in the acquisition of materiel.

(33) Representing the DA for the NATO Armaments Group and the Four Power Senior National Representatives.

(34) Managing the Nuclear, Biological, and Chemical Contamination Survivability of Army Materiel Program (AR 70-71).

(35) Developing policies as the Proponent Chief for the Army acquisition workforce, and the Army Acquisition Corps, including the accession, education, assignment, training, career development, and centralized referral to fill critical acquisition positions.

(36) Appointing the Director of Acquisition Career Management.

(37) Chairing the Army Acquisition Career Board.

(38) Managing the Army Acquisition Corps, and assigning corps members to critical acquisition positions.

(39) Appointing, managing, and evaluating Program Executive Officers (PEO) and direct-reporting program managers.

(40) Supervising acquisition intern programs.

(41) Approving all waivers pertaining to the acquisition workforce and acquisition corps, for assignment to critical acquisition positions.

(42) Overseeing international research, development, test evaluation, and acquisition activities related to international defense cooperation.

(43) The Army Baseline Management Program (10 USC 2435).

(44) Preparing Unit Cost Reports (10 USC 2433).

(45) SAR (10 USC 2432).

(46) Preparing Defense Acquisition Executive Summaries.

(47) Managing the Army Quality Program.

(48) Managing, with the ASA(FM) and DCSOPS, the Army initiative to reduce Operating and Support Costs.

(49) Managing the research, development, testing, evaluation, and acquisition of equipment and systems in support of the Army counter-drug effort.

(50) Coordinating with OSADBU on relevant acquisition contracting matters.

b. The ASA(RDA) is responsible for acquisition and industrial base matters in support of security assistance programs.

c. The ASA(RDA) supervises the—

(1) U.S. Army Contracting Support Agency.

(2) U.S. Army Research Associates Group.

(3) U.S. Army Astronaut Element, National Aeronautics and Space Administration (NASA).

(4) U.S. Army Acquisition Executive Support Agency (AAESA).

(5) Director, Acquisition Career management.

d. The ASA (RDA) co-chairs, with the VCSA the following committees:

(1) The ASARC.

(2) The Arroyo Center Policy Committee (ACPC).

2–13. General Counsel (GC)

The GC is the legal counsel to the SA and the chief legal officer of DA. The General Counsel's responsibility extends to any subject of law and to other matters as directed by the Secretary. Specific responsibilities include—

a. Serving as counsel for DA and as counsel to the Secretary and other Secretariat officials.

b. Coordinating legal and policy advice to all other members of DA regarding matters of interest to the Secretariat.

c. Determining the position of the Army on any legal question or procedure other than military justice matters assigned to the Judge Advocate General (TJAG).

. Advising the AAE on all legal issues relating to acquisition.

(1) Reviewing all Army acquisition policy guidance.

(2) Exercising technical channel supervision of all attorneys providing legal advice relating to programs managed within the AAE-PEO Program Manager structure.

(3) Providing legal advice in the negotiation, oversight, and review of international cooperative research, development, and acquisition programs.

e. Providing final Army legal clearance on all legislative proposals and comments thereon of interest to the Army.

f. Preparing the annual legal basis for appropriations and the annual appropriation language sheets for each DA appropriation.

g. On behalf of the SA, establishing and administering policies concerning the legal services of the Army.

(1) Providing technical supervision over and professional guidance to all DA attorneys and legal offices.

(2) Supervising the civilian attorney employment program.

(3) Providing professional guidance and general oversight with respect to representation of DA and protection of its interests in litigation and in all other legal proceedings.

h. Overseeing compliance with the Freedom of Information Act (FOIA) (5 USC 552) and the Privacy Act (5 USC 552a) within the Army.

(1) Acting for the SA on appeals from denials of information.

(2) Ensuring the proper resolution of issues involving access to information in Army records.

i. As the Designated Agency Ethics Official for the Army, establishing and administering the policies of the SA with respect to the implementation and enforcement of applicable laws and directives relating to standards of conduct, conflicts of interests, political activities, and other matters within the Army's ethics program (AR 600-50).

j. Exercising the Secretary's oversight of intelligence activities; monitoring sensitive Army intelligence, criminal investigative, and special activities for legality and propriety.

k. Serving as point of contact for legal matters between the DA and the OGC, DOD, and the general counsel's or other senior attorney's office of the other Services and other Federal agencies.

l. Providing Army legal representation on the Defense Acquisition Regulatory Council.

m. Serving as point of contact between the Army and the Special Counsel of the Merit Systems Protection Board (5 USC 1206); overseeing Army compliance with Special Counsel requests for investigation.

n. Providing the Recorder and Counsel to the Army Contract Adjustment Board.

o. Providing final legal and policy review of departmental publications.

p. Providing Army legal and policy review, advice, and guidance on issues concerning military support to counter-drug activities.

2–14. The Administrative Assistant (AA)

The AA, the senior civilian career official, is the principal adviser to the SA for the administration of DA and is responsive to other principal officials within OSA.

a. The AA serves as assistant to the SA in matters pertaining to the administration of OSA, the Departmental Headquarters, and general administrative matters Army-wide, including—

(1) Acting for the SA and, as authorized by the SA, for the USofA and other principal officials within OSA in an extensive variety of matters consistent with delegations, precedents, and other directions of the SA.

(2) Signing, on behalf of, and as authorized by the Secretary, any paper in the temporary absence of the Secretary.

(3) Conducting administrative, management, and organizational studies and surveys as directed.

(4) Providing management consulting services to key officials on administration, management practices, techniques, and methodology.

(5) Coordinating the activities of all agencies reporting directly to the SA.

(6) Providing staff coordination between the Secretariat and Office of the CSA.

(7) Serving as the Army liaison to the White House on all matters pertaining to White House communications, correspondence, and other administrative matters. The AA provides oversight for the Presidential Support Duty Program and the White House Social Aide Program.

(8) Providing administrative continuity in the Secretariat during normal changes and Presidential transition of officials and serving as DA focal point on all Presidential transition matters.

(9) Coordinating Secretariat participation in the Army Survival, Recovery, and Reconstitution System (ASRRS).

(10) Maintaining custody of all records, books, and papers of DA, including records of executive agent responsibilities and Delegations of Authorities.

(11) Providing central coordination of Army and DOD publications and other correspondence which affect two or more OSA offices.

(12) Authenticating, on behalf of the Secretary, directives and departmental publications and documents issued by DA.

(13) Establishing policies and procedures for preparing correspondence and overseeing policy of the Army's correspondence on behalf of the Secretary.

(14) Serving as the focal point for Army responses to correspondence from the White House, DOD, and other Federal agencies.

(15) Serving as the DA point of contact for the Federal Executive Boards.

(16) Administering the DA Committee Management Program.

(17) Serving as the Army point of contact for Executive Agency assignments and maintaining a central data base of such assignments.

(18) Serving as a member of the DOD Concessions Committee, the Army and Air Force Civilian Welfare Fund Committee, and such other joint, interagency, or departmental committees as directed.

(19) Providing oversight of heraldry and military history.

b. The AA serves as the Initial Denial Authority (IDA) on requests under the FOIA and Access and Amendment Refusal Authority (AARA) under the Privacy Act (PA) for HQDA, except where otherwise delegated.

c. To the extent that HQDA executes the same operational and support functions as a MACOM, the AA is responsible for accomplishing those duties assigned to MACOM commanders by General Orders, Army regulations, and such other directives as may be appropriate. Specific MACOM responsibilities performed for HQDA, its staff support agencies (SSAs), and field operating agencies (FOAs) include—

(1) Providing administrative and management services to elements of HQDA and its serviced activities, including comprehensive resource and general management programs, information management area, financial management, budgeting, organizational review and coordination, service support, coordination of actions, military and civilian personnel administration, equal employment opportunity, security, (physical, personnel and communications), and correspondence and records management and administration.

(2) Developing command policies and ensuring the efficient administration, management, and organization.

(3) Providing OSA oversight of printing and publications matters for internal use of HQDA.

(4) Administering the DA Civilian Personnel Security Program for OSA and serviced activities.

(5) Serving as co-chair, with the Director of the Army Staff (DAS), of the HQDA Program Budget Advisory Committee.

(6) Providing automation policy and security oversight.

(7) Providing Sensitive Compartmented Information (SCI) security support through the receipt, dissemination, control, accountability, destruction, and safeguarding of SCI for HQDA and selected Army Activities within the Military District of Washington (MDW) area.

(8) Providing oversight, supervision, and direction of specified installation-level base operations (BASOPS) support services to HQDA, its SSAs, FOAs, and to designated agencies and activities of DOD to include its military departments. Services include—

(a) Centralized administrative acquisition and supply support.

(b) Telecommunications services.

(c) Space and facilities management for all general purpose space occupied by DA in the Pentagon and GSA and DOD owned leased space in the National Capital Region (NCR).

(d) Military and civilian personnel services.

(e) IMA support, including records management, data coordination, and library services.

(f) Financial operations.

(g) Equal employment opportunity.

(h) Management consultant services.

(i) Morale and welfare activities such as the Recreation Services and the Pentagon Athletic Club.

(j) Physical, personnel and communications security (COMSEC) services.

(k) Travel and passport services.

(l) Motor transportation services (motor pool and DOD bus operations).

(m) Internal Review and Audit Liaison function.

d. The AA acts for SA in executing the Secretary's responsibilities as DOD Executive Agent and oversees the activities of the following agencies:

(1) Defense Supply Service-Washington (DSS-W).

(2) Defense Telecommunication Service-Washington (DTS-W).

(3) Environmental Support Group.

e. The AA provides administrative support to the—

(1) Armed Services Board of Contract Appeals.

(2) DOD Explosives Safety Board.

(3) DOD Wage Fixing Authority.

(4) National Committee for Employer Support of the Guard and Reserve.

(5) Per Diem, Travel and Transportation Allowance Committee.

(6) DOD NAF.

f. The AA acts for SA in executing the Secretary's responsibilities as Executive Agent for the DOD Passport and Passport Agent Services and is responsible for developing and publishing DA policy and procedures for the Passport and Visas for Official Travel program.

2–15. Director of Information Systems for Command, Control, Communications, and Computers (DISC4)

The DISC4 is responsible to the SA and responsive to the CSA for all IMA activities of DA. The IMA includes automation, communications, records management, publications and printing, visual information disciplines, and library activities throughout DA's theater/strategic, tactical and sustaining base environments. Activities include policy, Army information architecture (AIA), life cycle management, acquisition, planning, programming, and evaluation.

a. The DISC4 serves as the Senior Official for Information Resources Management and Automatic Data Processing (ADP) (40 USC 759 and 44 USC 3501-3520).

b. The DISC4 serves as the DA Software Executive Official.

c. The DISC4 receives advice, and assistance from, and consistent with the authority of the DISC4, provides direction to HQDA SAFPs for management information systems.

d. The DISC4 has DA responsibility for—

(1) The Army Information Resources Management Program, including—

(a) The AIA Program.

(b) IMA Planning and Programming, and as such does the following:

1. Recommends IMA priorities and resource guidance in coordination with the ASA(RDA) and DCSOPS for the LRRDAP, Extended Planning Annex (EPA), and the Force Integration Analysis (FIA) processes. DISC4 recommends an integrated, balanced IMA program, consistent with DCSOPS approved battlefield capability priorities and guidance.

2. In coordination with DCSOPS, makes individual program resource decisions within the IMA environments, and makes recommendations to ASA(RDA) and DCSOPS for resource adjustments between information systems environments during the PPBES processes.

3. In coordination with the ASA(FM) for selected sustaining base Operations and Maintenance, Army (OMA), and with the ASA(RDA) for selected Other Procurement, Army 2 (OPA2) and research, development, test, and evaluation (RDTE) systems, provides management oversight during budgeting and evaluation resourcing activities for IMA systems.

(c) Life cycle management of information and information resources management programs.

(d) The Army Data Management and Standards Program and as such—

1. Directs and approves overall development and implementation of the Army Data Encyclopedia and related tools supporting data management activities and tasks;

2. Establishes responsibility for information class proponents, organizational data administrators, database administrators and users and defines their relationships.

(e) The Army Information Standards Management Program.

(f) The Army Information Systems Security Program.

(g) The COMSEC Resources Program.

(h) The Army Spectrum Management Program, and as such does the folowing:

1. Represents the Army on International, National, Allied, and Joint Spectrum Management Forums.

2. Supervises spectrum allocation processes and Army Frequency Assignment Systems.

3. Establishes policy and guidance on Army use of the radio frequency spectrum.

(i) Emerging information technology assessment and insertion.

(2) Automation programs as follows:

(a) Software policy and management including Embedded Weapons Systems (Mission Critical Computer Resources (MCCR)) software and Command and Control Systems Software.

(b) Hardware policy and management.

(c) Ada programming language.

(d) Use of employee and government owned personal computers for off-site processing.

(e) Computer based instructions.

(f) Copyright responsibilities.

(3) Telecommunications Programs as follows:

(a) Transmission economy and disciple.

(b) In coordination with DCSOPS, compatibility and interoperability of Command, Control, Communications, and Intelligence (C3I) Systems.

(c) Telephone monitoring and recording.
(d) Defense Metropolitan Area Telephone System (DMATS).
(e) Media communications facilities.
(f) Telecommunications services and facilities leasing.
(4) Visual Information (VI) Program as follows:
(a) VI Systems.
(b) Videotape/motion picture production.
(c) VI records management.
(d) Combat camera documentation of military operations.
(e) Teleconferencing.
(f) Cable television.
(5) Records management programs.
(a) Army Recordkeeping Systems Management Program.
(b) Official Mail and Distribution Management Program.
(c) Correspondence Management Program.
(d) Rulemaking Program.
(e) FOIA program management.
(f) Privacy Act Program Management.
(g) Management Information Control Program.
(h) Vital Records Program.
(i) Terminology, Abbreviations, and Brevity Code Management.
(j) Special Records Management Program.
(6) Publications and Printing Program.
(a) Army Integrated Publishing and Printing System.
(b) Army Publications Management Program.
(c) Army Printing Management Program.
(d) Forms Management Program.
(e) Periodicals and Non-recurring Publications Program.
(f) Readability Program.
(g) Reduction in Unit Publications Program.
(7) Army Library Management Program.
(a) Army Library System management.
(b) Army Automated Library and Information Support System.
(c) Commercial Periodicals Management Program.
(d) Contemporary Military Reading Program.
(e) Accountability for library materials.

e. The DISC4 serves as the military deputy for IMA systems to the AAE and provides staff support in managing the research, development, developmental test and evaluation, and the acquisition of information systems, including automation, communications, and command and control systems. As such, the DISC4 co-chairs, with the ASA(RDA), the Major Automated Information Systems Review Council (MAISRC), and is responsible for the MAISRC process.

f. The DISC4 validates and prioritizes requirements, directs, and manages the IMA activities of sustaining base information systems.

g. The DISC4 is the functional chief for the IMA (CP34) civilian career program.

h. The DISC4 acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for—

(1) Defense Satellite Communications System.
(2) Joint Ground Mobile Forces Satellite Communications.
(3) C3I equipment required to support the U.S. European Command Alternate support Headquarters.
(4) Records management support of U.S. European Command and U.S. Southern Command.
(5) Joint Visual information Service and the Television-Audio Support Activity.
(6) Assigned sub-programs under the DOD Corporate Information Management (CIM) program.

i. Consistent with the authority of the CLL, the DISC4 is responsible for serving as the liaison between DA and the Joint Committee on Printing.

j. The DISC4 serves as the Army member of the National Security Telecommunications and Information Systems Security Committee.

k. The DISC4 supervises the—

(1) U.S. Army Information Systems Selection and Acquisition Agency.
(2) U.S. Army Information Management Support Agency.
(3) Command System Integration Agency.
(4) U.S. Army Information Mission Area Integration and Analysis Center.
(5) U.S. Army Communications-Electronics Services Office.

l. The DISC4 provides guidance to the U.S. Army Information Systems Command.

2–16. The Inspector General (TIG)

TIG is a confidential representative of the SA responsible to the Secretary, and a confidential adviser responsive to the CSA. TIG has direct access to the SA and CSA.

a. TIG has DA responsibility for the following:

(1) Inquiring into and periodically reporting on the discipline, efficiency, economy, morale, training, and readiness throughout the Army to the SA and CSA.
(2) Providing the SA and CSA, upon request, assessment on the effectiveness of Army command, operational, managerial, logistical, and administrative issues (AR 20-1).
(3) Proponent for the Army inspection program (AR 20-1).
(4) Conducting inspections and investigations as directed by the SA, USofA, CSA, VCSA, or as prescribed by law or regulations (10 USC 3020, 32 USC 105, AR 20-1, and AR 60-10).
(a) Conducting inspections and investigations of the Active Army, ARNG, ARNGUS, and USAR (10 USC 3020, 32 USC 105, and AR 20-1).
(b) Serve as DA focal point for disposition of allegations against senior Army officials (AR 20-1).
(c) Assisting IG, DOD to inspect the USSAH.
(d) Inspecting the Army and Air Force Exchange System jointly with the U.S. Air Force (AR 60-10).
(e) Reporting results, with recommended solutions, directly to the SA, USofA, CSA, or VCSA (10 USC 3020 and AR 20-1).
(5) Conducting TIG assistance program (AR 20-1).
(a) Providing a system for resolving problems of soldiers, civilians, families, and retirees (AR 20-1).
(b) Processing Army related cases from OSD and DA Hotlines (DODD 7050.1 and AR 20-1).
(6) Approving or disapproving nominations and removal of military personnel for service in IG positions of the Active Army, USAR, ARNG, and ARNGUS (AR 20-1).
(7) Maintaining liaison with IG, DOD and other statutory IGs (10 USC 3020 and AR 20-1).
(8) Conducting the Army's Nuclear and Chemical Surety Program Inspection System (AR 20-1, AR 50-5, and AR 50-6).
(a) Implementing the Army portion of the Defense Nuclear Weapon Technical Inspection System and supporting the Defense Nuclear Agency (DNA) (DODD 5105.31 and AR 50-5).
(b) Publishing inspection guidance and reviewing the Army-wide Nuclear and Chemical Surety Programs' Inspection Systems (AR 50-5, DODD 5105.31).
(c) Reviewing the Army's nuclear and chemical-related Test, Maintenance, Diagnostic, and Evaluation Quality Assurance Inspection Program (AR 20-1).
(9) Conducting systematic evaluations of the Army's Nuclear and Chemical Surety Program Inspection System (AR 20-1).
(10) Managing the Army follow-up system (AR 20-1 and AR 36-2).
(a) Publishing Army follow-up policies for IG inspections and internal and external audits involving the Army (AR 20-1 and AR 36-2).
(b) Managing the official command reply process and monitoring implementation of corrective actions on USAAA audit reports (AR 36-2).
(c) Performing selected on-site follow-up for GAO, IG, DOD, and USAAA audit and DAIG inspection reports (AR 20-1 and AR 36-2).
(d) Mediating disagreements between Army field commands or HQDA and the USAAA. Resolution is performed by the USofA or VCSA (AR 36-2).

(11) Serving as focal point and tasking authority for information received from GAO and IG, DOD audits, inspections and noncriminal investigations (DODD 7650.2, DODD 7650.3, AR 20-1, and AR 36-2).

(a) Publishing policy on the conduct and reporting of GAO and IG, DOD audits and inspections (DODD 7650.2, DODD 7650.3, DODI 5106.3, AR 20-1, and AR 36-2).

(b) Publishing policy on access to and release of records and reports to GAO and IG, DOD (DODD 7650.1, DODI 7050.3, AR 20-1, and AR 36-2).

(c) Preparing Semiannual Follow-up Status Report and IG Act Report to Congress and forwarding to IG, DOD (DODD 7650.3, DODI 7750.6, AR 20-1, and AR 36-2).

(12) Providing an independent oversight of all Army intelligence activities under the direction of the SA, in coordination with the GC, as prescribed by EO 12333, DODD 5240.1-R, AR 20-1, and AR 381-10.

(13) Conducting IG training courses for all assigned IGs (AR 20-1).

(14) Reviewing the effectiveness of the Army IG system and implementing needed improvements (AR 20-1).

(15) Publishing broad guidance for the IG inspection, investigation, and assistance activities (AR 1-201 and AR 20-1).

(16) Serving as the AARA for all Privacy Act requests and as the IDA on all FOIA requests involving IG records (AR 20-1, AR 25-55, and AR 340-21).

(17) Proponent for inspector general information management systems/subsystems (AR 20-1).

(18) Performing other duties as prescribed by the SA, USofA, CSA, or VCSA or as required by law or regulations (10 USC 3020 and AR 20-1).

b. TIG commands the U.S. Army Inspector General Agency (AR 10-14).

2–17. The Auditor General

The Auditor General is responsible for all audit matters within DA and is responsible to the SA for the operational performance of the USAAA. The Auditor General is also is responsive to the CSA for audit service. The Auditor General has direct access to the CSA. The ASA(FM) furnishes advice and assistance when requested by the Auditor General.

a. The Auditor General has DA responsibility for—

(1) Establishing DA audit policy (AR 36-5).

(2) Providing internal audits covering all levels and functions throughout DA.

(3) Approving contracts for all internal audits (DODD 7600.2).

(4) Implementing, within DA, audit standards established by the Comptroller General of the United States and audit policy directed OMB and DOD (AR 36-7).

(5) Consulting with, and assisting, top managers in OSA, the ARSTAF, and MACOMs on appropriate audit matters.

(6) Coordinating with GAO, OSD, the IG, DOD, and heads of the Navy and Air Force audit activities.

(7) Technical audit training for internal review auditors, in coordination with the ASA(FM) (AR 11-7).

(8) Evaluating the internal review program (DODD 7600.2 and AR 11-7).

b. The Auditor General heads the USAAA (AR 10-2).

c. The Auditor General serves as Career Program Manager for the auditor sub-field of the Comptroller Civilian Career Management Program (AR 690-950).

2–18. Chief of Legislative Liaison (CLL)

The CLL is directly responsible to the SA and is responsive to the CSA on all matters pertaining to congressional legislative liaison. The CLL is responsible for the following:

a. Sole directive agent for policies and programs concerning DA congressional affairs (AR 1-20).

b. Liaison between DA and committees of Congress—

(1) Liaison with Appropriations Committees will be in coordination with and executed by the ASA(FM).

(2) Liaison on Civil Works matters will be in coordination with and executed by the ASA(CW).

(3) Liaison on printing matters will be executed by the DISC4, consistent with the authority of the CLL.

c. Central point of contact for DA with members of Congress, their staffs, and all relevant committees except in Appropriations, Civil Works and printing matters (AR 1-20).

d. Providing advice on the status of congressional affairs affecting the Army and on legislative aspects of DA policies, plans, and programs.

e. Coordinating, monitoring, and reporting legislative and investigative actions of interest to the Army.

f. Providing advice to Army witnesses called to appear before legislative or investigative committees.

g. Responding to inquiries from members of Congress and committees of Congress for information of DA policies and operations.

2–19. Chief of Public Affairs (CPA)

The CPA is responsible for the formulation, management, and evaluation of public affairs policies, plans and programs for all components of the Army. The CPA is responsible to the SA and responsive to the CSA.

a. The CPA has DA responsibility for—

(1) Preparing, coordinating, and monitoring the worldwide implementation of Army public affairs strategies, plans, policies and programs for—

(a) Public information (AR 360-5).

(b) Community relations (AR 360-61).

(c) Command information (AR 360-81).

(2) Developing public affairs plans and programs to support other Army plans and programs (AR 360-5).

(3) Coordinating and monitoring the Civilian Aides to the Secretary of the Army Program (AR 1-15).

(4) Managing the Army's Public Information Security Review Program (AR 360-5).

(5) Managing the review and clearance of information for release outside DOD by the OSA and ARSTAF (AR 360-5 and DA Memo 360-9).

(6) Managing the OSA and ARSTAF public affairs program (AR 360-5 and DA Memo 360-1).

(7) Operational control of the United States Army Field Band (AR 220-90).

b. As the proponent for Army public affairs, the CPA is responsible for—

(1) Preparing and coordinating, through operational control of the Public Affairs Proponent Activity, all matters pertaining to Army public affairs doctrine, and training, combat, and materiel development.

(2) Military and civilian public affairs personnel programs.

(a) Officer personnel Specialty 46 (Public Affairs) (AR 600-3).

(b) Enlisted Career Management Field 46 (Public Affairs) (AR 600-3).

(c) Public Affairs and Communication Media civilian career program (AR 690-950-22).

(3) Preparing public affairs functional area assessments (AR 11-40).

(4) Reviewing, coordinating, and approving, in coordination with the DCSOPS, the U.S. Army Training and Doctrine Command, and the Assistant Secretary of Defense for Public Affairs, Army public affairs matters related to the program of instruction at the Defense Information School (AR 351-19 and DA Memo 10-1).

c. The CPA supervise—

(1) The Army Broadcasting Service (ABS), which—

(a) Manages and controls, for DOD, all manpower, fiscal, equipment, maintenance, and engineering resources necessary to operate and maintain the Armed Forces Radio and Television Service (AFRTS) outlets (AR 360-7).

(b) Monitors and publishes guidance on the operation of Command Information radio and television services located on Army installations in the Continental United States (CONUS) (AR 360-7 and AR 360-81).

(2) The Office of the Chief of Public Affairs (OCPA) metropolitan area branches in New York and Los Angeles (AR 360-5).

(3) The Army Element of the Army and Air Force Hometown News Service (AR 360-5).

(4) OCPA's Command Information (Public Affairs Operations) Unit, which—

(a) Produces print, radio and television news, feature and command information products for the internal audience of the Total Army (AR 360-81).

(b) Distributes print, radio and television news, feature and command information products worldwide (AR 360-81).

(c) Operates community presentations, proposed statement reviews, training and other public communications enhancements (AR 360-5 and AR 360-6).

d. The CPA acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for the AFRTS in specified geographic areas (DA Memo 10-1).

2–20. Director, Office of Small and Disadvantaged Business Utilization (OSADBU)

Pursuant to 15 USC 631, the Director, OSADBU is appointed by and reports directly to the SA, and is responsible for the following:

a. Developing policies for CONUS-wide implementation for small and disadvantaged business, as set forth in Sections 8 and 15 of the Small Business Act, as amended, and other pertinent publications, directives, and Executive Orders.

b. Developing systematic procedures in coordination with the ASA(RDA) to ensure the effective execution of the Small Business Act, as amended, and other pertinent publications, directives, and Executive Orders.

c. Providing guidance and management on the Historical Black Colleges and Universities and Minority Institutions Program.

d. Ruling on appeals from the Small Business Administration.

e. Submitting appeals to the Administrator of the Small Business Administration concerning proposed Certificates of Competency.

f. Establishing and monitoring DA and MACOM goals for OSADBU objectives.

g. Conducting outreach, liaison, source development, and seminars for small and disadvantaged businesses.

h. Consulting with the Congress, OSD, the Small Business Administration, and other government and industrial organizations with respect to carrying out the Army acquisition programs for small and disadvantaged business utilization.

i. Administering the Army Advance Planning Procurement Information Program.

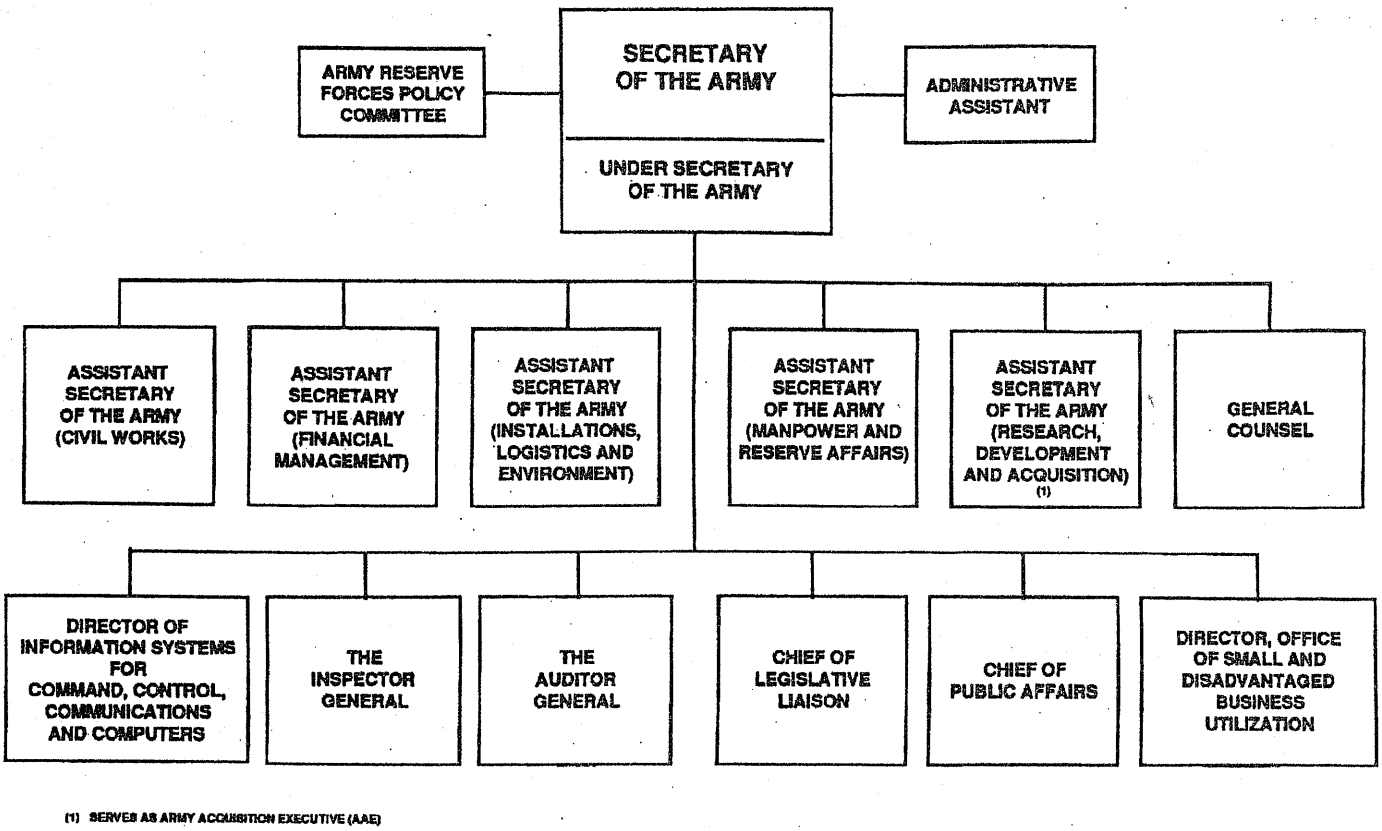
2–21. Army Reserve Forces Policy Committee (ARFPC)

The ARFPC, established by 10 USC 3021, performs its duties under the authority and control of, and is responsible to, the SA. ARFPC responsibilities include—

a. Reviewing and commenting on major policy matters directly affecting the RC and mobilization preparedness of the Army.

b. Periodically submitting to the SA and the CSA, through the ASA(M&RA), comments concerning policy matters affecting the RC and mobilization preparedness.

OFFICE OF THE SECRETARY OF THE ARMY



(1) SERVES AS ARMY ACQUISITION EXECUTIVE (AAE)

Figure 2–1. Office of the Secretary of the Army

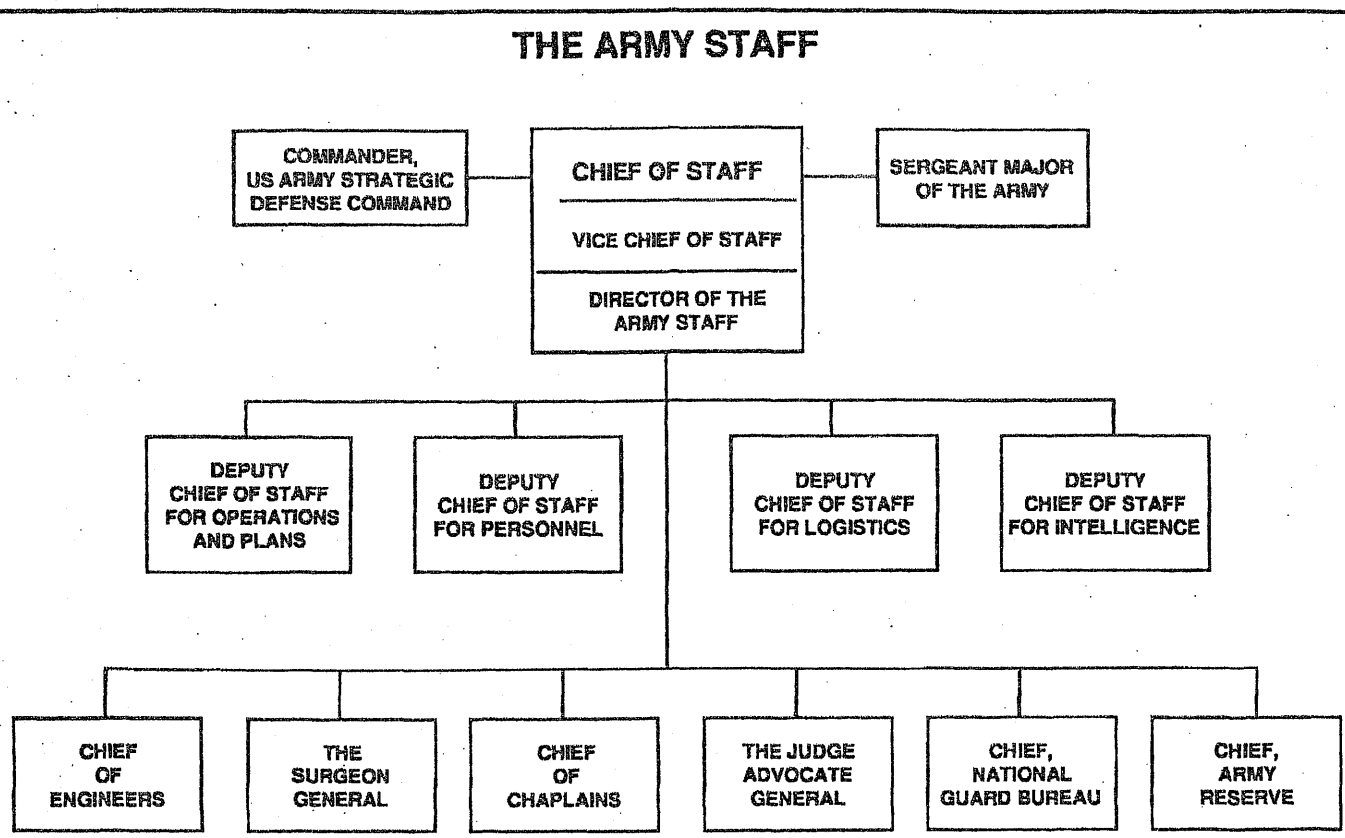


Figure 2–2. The Army Staff

Section II
The Army Staff

2–22. Army Staff (ARSTAF)

a. The ARSTAF is defined as that portion of the staff of the SA at the seat of the Government which is presided over by the CSA. The ARSTAF assists the SA and members of OSA in the conduct of long-range planning, resource determination and allocation, the development of Army-wide objectives, the formulation of broad policy guidance, and the supervision and control of DA activities. Elements of the ARSTAF, under the direction of the CSA, provide for the specialized knowledge of the various fields of Army activity and for the coordination of those activities into a homogeneous, consistent, unified Army effort which will mesh efficiently with the efforts of all other DOD elements.

b. The general duties of the ARSTAF include—

(1) Furnishing professional assistance to the SA, the USofA, the Assistant Secretaries and GC of the Army, and other principal officials of the OSA, and to the CSA.

(2) Under the authority, direction and control of the SA, the ARSTAF is responsible for—

(a) Subject to 10 USC 3014 (c) and (d), preparing for such employment of the Army, and for such recruiting, organizing, supplying, equipping (including those aspects of R&D assigned by the SA), training, servicing, stationing, mobilizing, demobilizing, administering, and maintaining of the Army, as will assist in the execution of any power, duty, or function of DA.

(b) Preparing detailed instructions for the execution of approved plans and supervising the execution of those plans and instructions.

(c) As directed by the SA or CSA, coordinating the action of organizations of the Army.

(d) Acts as the HQDA SAFP for all management information system requirements, development and operations within the assigned areas of functional responsibilities.

(e) Investigating and reporting upon the efficiency of the Army and its preparation to support military operations by combatant commands.

(f) Performing such other duties, not otherwise assigned by law, as may be prescribed by the SA.

c. The ARSTAF is organized as a balanced, functional, and systems-oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the total force—the Active Army, the ARNG, the ARNGUS, and the USAR. Each represents the CSA in an area of interest and is responsible through prescribed channels to the CSA and the SA. Each represents the Army on all matters under assigned staff cognizance, within the guidance of designated supervisors, to appropriate counterparts in OSD, other Government agencies, the Congress, and the public. Collectively, the ARSTAF acts as the agent of the SA and the CSA in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. All ARSTAF agencies are authorized direct communication and access to the CSA and to one another in their respective areas of interest.

2–23. Composition of the Army Staff

a. Under the direction of the CSA, the ARSTAF provides professional advice and assistance to the SA, the USofA, the Assistant Secretaries and GC of the Army, and other principal officials of the OSA in developing and providing broad basic policies, plans, and

programs for the guidance of DA. The ARSTAF specifically assists the SA in preparing and issuing directives and programs to accomplish such plans and policies, and in supervising the execution and implementation of these directives and programs.

b. The ARSTAF is comprised of the following:

(1) Chief of Staff.
(2) Vice Chief of Staff.
(3) Director of the Army Staff.
(4) Deputy Chief of Staff for Operations and Plans.
(5) Deputy Chief of Staff for Personnel.
(6) Deputy Chief of Staff for Logistics.
(7) Deputy Chief of Staff for Intelligence.
(8) Chief of Engineers
(9) The Surgeon General.
(10) Chief of Chaplains.
(11) The Judge Advocate General.
(12) Chief, National Guard Bureau, if a member of the ARNGUS.
(13) Chief, Army Reserve.

c. Figure 2-2 depicts the organization of the ARSTAF.

2–24. Office of the Chief of Staff, Army (OCSA)

The OCSA is composed of the Chief of Staff, Army; Vice Chief of Staff, Army; Director of the ARSTAF; Commanding General (CG), United States Army Strategic Defense Command; U.S. Army Space Command; The Sergeant Major of the Army; and such staff as may be required.

2–25. Chief of Staff, Army (CSA)

a. The duties of the CSA are set forth in 10 USC 3033.

(1) Except as otherwise prescribed by law and subject to 10 USC 3013(f), the CSA performs duties under the authority, direction and control of the SA, and is directly responsible to the Secretary.

(2) Subject to the authority, direction, and control of the SA, the CSA—

(a) Presides over the ARSTAF.

(b) Transmits the plans and recommendations of the ARSTAF to the SA and advises the Secretary with regard to such plans and recommendations.

(c) After approval of the plans or recommendations of the ARSTAF by the Secretary, acts as the agent of the Secretary in carrying them into effect.

(d) Exercises supervision over such of the members and organizations of the Army as the SA determines. The SA has authorized the CSA to exercise supervision over all elements of DA other than the OSA. Such supervision is exercised in a manner consistent with the authority assigned to unified or specified combatant commanders under Chapter 6, title 10, USC.

(e) Performs the duties described in 10 USC 171 and other provisions of law.

(f) Performs such other military duties, not otherwise assigned by law, as are assigned to the CSA by the President, the SECDEF, or the SA.

b. The CSA—

(1) Performs the duties prescribed as a member of the Joint Chiefs of Staff (JCS) under 10 USC 151.

(2) Keeps the SA informed regarding military advice rendered by members of the JCS on matters affecting DA, to the extent that such action does not impair the independence of the CSA in the performance the CSA's duties as a member of the JCS.

(3) Keeps the SA fully informed of significant military operations affecting the duties and responsibilities of the Secretary, subject to the authority, direction, and control of the SECDEF.

c. Pursuant to 10 USC 3033(d)(4), the CSA is authorized by the SA to supervise, consistent with the authority assigned to commanders of unified or specified combatant commands under Army other than the Office of the Secretary of the Army.

2–26. Vice Chief of Staff, Army (VCSA)

The VCSA has authority to perform any statutory or other duties which the CSA is required or authorized to perform with respect to DA. When there is a vacancy in the Office of CSA, or during the absence or disability of the CSA, the VCSA shall perform the duties of the CSA (with respect to both DA and JCS) until a successor is appointed or the absence or disability ceases.

a. The VCSA supervises the ARSTAF.

b. The VCSA co-chairs—

(1) The SELCOM, with the USofA.
(2) The ASARC with the ASA(RDA).
(3) The ACPC with the ASA(RDA).

c. The VCSA chairs the—

(1) Army Space Council.
(2) Reserve Component Coordination Council (RCCC).
(3) Army Reserve Action Plan General Officer Steering Committee.
(4) Special Access Program Oversight Committee (SAPOC).

d. The VCSA supervises the—

(1) U.S. Army Operational Test and Evaluation Command (OPTEC).
(2) U.S. Army Strategic Defense Command (USASDC).
(3) Health Services Command.
(4) MTMC.
(5) U.S. Army Intelligence and Security Command (INSCOM).
(6) Program Analysis and Evaluation Directorate .

e. The VCSA, along with the USofA, is responsible for resolution of IG mediated disagreements between Army field commands or HQDA and the USAAA.

2–27. Director of the Army Staff (DAS)

The DAS acts in the name of the CSA and VCSA to exercise directive authority over the ARSTAF and to coordinate the activities of all agencies reporting to the CSA. The DAS supervises the Commander of the U.S. Army Safety Center, the Commander of the U.S. Army Center for Military History, the Director of the U.S. Army Concepts Analysis Agency, and the activities of the following:

a. The Director, Program Analysis and Evaluation (DPAE). The DPAE is responsible for the following:

(1) Managing the PPBES programming phase to include—

(a) Developing guidance for and, with functional proponents, preparing Army responses to OSD program guidance documents.

(b) With functional proponents, developing, and defending the Army program, supervising its codification in the Program Objective Memorandum (POM) and monitoring program execution.

(c) With functional proponents, reviewing integrated priority lists (IPL) of the Commanders-in-Chief (CINCs) of the Unified and Specified commands, and reviewing the POMs of MACOMs and PEOs.

(d) Guiding and integrating the work of designated PEGs.

(e) Directing the review and analysis of Total Army programming actions, performing selected studies, developing alternatives for resource planning and programming.

(f) Reviewing RC programming actions to ensure coordination before interaction with the Army Secretariat.

(2) Proponent for AR 1-1.
(3) Co-chairing, with the Director of the Army Budget, the PBC (CSM 15-38).
(4) Managing the Army portion of the FYDP.
(5) Reviewing affordability of Army-wide programs including reviews for the ASARC and the MAISRC (CSR 5-5).
(6) Coordinating the evaluation of overall program performance to make sure that total resources are applied to achieve approved objectives and to gain feedback for adjusting resource requirements.
(7) Acting for SA in executing the Secretary's responsibilities as DOD Executive Agent for OSD Execution Review of selected Army programs.
(8) Managing the Management Decision Package (MDEP) architecture.

(9) Analyzing manpower programs, requirements, resource planning guidance, and allocation policies for the Active Army, ARNG, ARNGUS, USAR, and civilian categories.

(10) Ensuring that the force structure and manpower information included in FYDP submissions to OSD match positions in the force structure and accounting data bases for the Active Army, ARNG, ARNGUS, USAR, and civilian work force.

(11) Acting for SA in executing the Secretary's responsibilities as DOD Executive Agent for Army reshaping actions including Vanguard initiatives, DMRs, and Defense Management Review Decisions (DMRDs).

(12) Serving as the HQDA point of contact within DA for the POM and FYDP to include interacting with OSD and the Joint Staff.

(13) Serving as point of contact within the ARSTAF and between ARSTAF and OSA for RC actions.

(14) Recommending actions, setting the agenda, and providing the executive secretary for the RCCC.

(15) With appropriate HQDA principal officials, developing automated management systems, DSSs, and predictive models to support program development and management through program and budget execution.

(16) With ASA(FM)—

(a) Managing the Planning, Programming, Budgeting, and Execution Systems (PPBES) of DA.

(b) Analyzing fiscal programs, requirements, resource planning, resource prioritization, and allocation of Army resources.

(c) Maintaining the data architecture of the Army Management Structure (AMS) in order to meet the management needs for each phase of the PPBES and to support FYDP submissions, including annexes.

(d) Maintaining a resource management architecture to support the integration of PPBES processes and systems.

(e) Maintaining the data base architecture for the PROBE, including managing the data entry into PROBE and ensuring that PROBE data elements are consistent both internally and with AMS and FYDP reporting requirements, including annexes.

(f) Maintaining the official data base for submitting the Army portion of the FYDP.

(g) Producing the FYDP resource position in paper and machine-readable form for periodic issue of Program and Budget Guidance (Volume II).

(h) Generating machine-readable data in support of Army budget estimates.

(i) Providing analytical and administrative support to the PBC and SELCOM (CSA Memo 15-30).

(17) With DCSOPS—

(a) Developing programming guidance for incorporation in The Army Plan (TAP).

(b) Preparing Army comments on the OSD Program Projection and Defense Planning Guidance.

(18) With DCSOPS and Army Component Commands, briefing each CINC on the resource status of the CINC's issues after submission of each POM.

b. The Director of Management (DM). The DM is responsible for the following:

(1) Formulating the missions and functions of OCSA FOAs, SSAs, and functional MACOMs (AR 10-series).

(2) Developing Army policy on the establishment and management of FOAs and SSAs.

(3) Monitoring ARSTAF manpower requirements and available personnel resources.

(4) Managing the organization of the ARSTAF and its FOAs and SSAs.

(5) Preparing the HQDA Mobilization Plan.

(6) Coordinating semi-annual CSA briefings to HQDA upper-level managers and supervisors.

(7) Coordinating annual briefing to Army officers assigned outside DA.

(8) Formulating the Army Staff Identification Badge policy.

(9) Managing Active Guard Reserve (AGR) and active duty for special work (ADSW) personnel tours for the ARSTAF and its FOAs and SSAs.

(10) Preparing and managing the ARSTAF and its FOAs and SSAs Officer Distribution Plan (ODP).

(11) Monitoring ARSTAF position management.

(12) Managing the Army's executive aircraft fleet.

(13) Coordinating special management analysis Army-wide.

(14) Coordinating, in cooperation with ASA(RDA), Arroyo Center studies and analysis of long-range policy issues.

(15) Preparing the annual Army Posture Statements for the Congress.

(16) Coordinating Army submissions to the annual Defense Report of the SECDEF and the Chairman of the JCS.

(17) Preparing the CSA's Weekly and Monthly Summaries.

(18) Conducting the HQDA Staff Officer Training Program.

(19) Assignment of general officer housing within the NCR.

(20) Managing sensitive officer nominative assignments.

(21) Preparing trip books for the SA, CSA, USofA, VCSA, and SMA.

(22) Preparing the SA, CSA, USofA, VCSA, and SMA for all Congressional testimony and contacts.

(23) Publishing the Army Focus.

(24) Publishing the Congressional Responsibilities standard operating procedures (SOP).

(25) Liaison for the Association of the United States Army (AUSA) National Resolution Committee in conjunction with the AUSA annual meeting.

(26) Publishing the Army Management Philosophy (AR 5-1).

(27) Army policy and doctrine for cross-functional management programs.

(28) Publishing policies and providing guidance to ARSTAF proponents for reduction and realignment reporting and documentation, and serving as the HQDA coordinator for the overall realignment reporting and documentation (AR 5-10).

(29) Publishing installation management doctrine and operational policy (AR 5-3).

(30) Developing installation management planning pertaining to cross-functional programs.

(31) PPBES Program Manager for Requirements Determination (PMRD) for all BASOPS resources. The DM determines functional requirements for programming and budgeting.

(32) PPBES Program Manager for Budgeting and Performance Evaluation (PMBPE) for all BASOPS resources. The DM translates budget decisions and approved manpower and funding into program changes; ensures data transactions update affected MDEPs; and monitors budget execution from functional perspective.

(33) Functional proponent for Installation Support Modules (ISM).

(34) Personnel proponency for additional skill identifier (ASI) 6Y, Installation Management, and civilian Executive Assistant BASOPS positions.

(35) Publishing policy for Army Value Engineering Program.

(36) Productivity management and workforce motivation.

(37) Monitoring functional proponent planning and activities that impact on installation management.

(38) Formulating Army policy for the AIEP Programs.

(39) Installation management training.

(40) Army policy for selection and award of the Commander-in-Chief's Annual Award for Installation Excellence.

(41) Approval of ARSTAF hosted conferences on behalf of the DAS.

(42) Planning, coordination and executing administrative and protocol details of conferences, ceremonies, and special events involving the SA, CSA, USofA, VCSA, DAS, and SMA.

(43) Program management, planning, policy development, training, regulatory guidance, and development of reports to Congress on the Army's CA Program (AR 5-20).

(44) Proponent for Army Artificial Intelligence.

(45) Reviewing information systems policy and integration for HQDA.

(46) Ensuring the functional integration of applications software within HQDA.

(47) Supporting functional users with Artificial Intelligence and DSSs capabilities.

(48) Developing integrated, executive information systems to support the Army leadership.

(49) Providing training on DSS and computer software applications software.

(50) Developing functional requirements and performing configuration management for ISM/MACOM Internal Support Modules (MISM).

(51) Implementation of TAQ throughout DA.

c. The Director of Army Safety (DASAF). The DASAF administers and directs the Army Safety Program as follows:

(1) Serves as focal point to the SA for coordinating and implementing policy and procedures governing the Total Army Safety program (AR 385-10).

(2) Provides safety representation to DA and DOD environmental, explosives safety, and other safety and occupational health committees and boards and at conferences.

(3) Serves as focal point for the administration and management of Army initiatives to reduce civilian occupational injuries and illnesses.

(4) Serves as proponent for the Biological Defense Safety Program and the Army Toxic Chemical Agent Safety Program, components of DOD programs for which SA is DOD Executive Agent.

(5) Provides chairman for the Army Reactor Safety and Health Council and serves as proponent for the Army Nuclear Reactor Health and Safety Program.

(6) Serves as proponent for safety programs concerning operations in aviation, explosives, range, ionizing and non- ionizing radiation, and transportation, as well as for accident reporting.

(7) Serves as proponent for system safety and as focal point to integrate system safety in the MANPRINT Program.

(8) Exercises ARSTAF supervision over U.S. Army Safety Center, a FOA.

d. Under direction of the DAS, the DM co-chairs, with the ASA(I,L&E), the Army Installation Management Steering Committee.

e. The DAS, through DPAE, exercises ARSTAF monitoring of the ARFPC.

f. The DAS serves as co-chair, with the AA, of the HQDA Program Budget Advisory Committee.

g. SSAs and FOAs of OCSA are—

(1) U.S. Army Program Management System Development Agency.

(2) OPTEC.

(3) U.S. Army Decision Systems Management Agency.

(4) U.S. Center of Military History.

(5) U.S. Army Safety Center.

(6) U.S. Army Concepts Analysis Agency.

(7) U.S. Army Commercial Activities Management Agency.

(8) USASDC.

(9) U.S. Test and Evaluation Management Agency.

(10) BRAC Office.

(11) Sensitive Records and Information Agency.

2–28. Sergeant Major of the Army (SMA)

The SMA is the principal enlisted adviser to the CSA on all matters concerning the enlisted force. The SMA—

a. Maintains direct contact with the Army's soldiers, non-commissioned officers, and their families in order to provide DA representation to them, and to represent them to the Army leadership, DOD, and the Congress as required.

b. Is responsible for evaluating and making recommendations for improving the combat readiness, quality of life, health, welfare, morale, professional development, and other factors concerning the enlisted force as directed by the CSA.

c. Is a member of the Senior Staff Council, the General Staff Council, and other boards and commissions as directed by the CSA.

2–29. Commander, U.S. Army Strategic Defense Command (CDR, USASDC)

The CDR, USASDC is the principal assistant and staff adviser to the SA and CSA for all strategic defense, Strategic Defense Initiative (SDI) matters, and, consistent with the authority of the ASA(RDA), is the Army's lead agency for Joint Tactical Missile Defense (JTMD) R&D.

a. The CDR, USASDC is responsible for the following:

(1) The Strategic Defense Systems Technology Program and the Strategic Defense Advanced Technology Program.

(2) Managing the U.S. Army Kwajalein Atoll as a National Range.

(3) Conducting studies and systems analyses needed to convert approved defense objectives and threat information into specific strategic defense deployment options.

(4) Formulating plans and conducting personnel training required to develop, produce, deploy, and logistically support strategic defense and JTMD system hardware and software.

(5) Developing the resource requirements to support the conduct of approved strategic and JTMD defense programs.

(6) Negotiating appropriate agreements with participating agencies external to DA.

(7) Monitoring Army compliance with Arms Controls Agreements.

(8) Managing the strategic defense procurement mission.

(9) Serving as the Program Executive Officer for Strategic Defense.

(10) Providing to the Congress information on the Army strategic defense program as required or requested.

(11) Maintaining contact with appropriate industry representatives on matters pertaining to the Army strategic defense program.

(12) Managing the High Energy Laser Test Facility (HELSTF) at White Sands Missile Range.

(13) Managing the Kinetic Energy Antisatellite (KEASAT) program.

b. The CDR, USASDC is the single DA point of contact for the coordination and direction of all activities pertaining to the Ballistic Missile Defense (BMD) Program and SDI.

c. Within CSA instructions, the CDR, USASDC exercises staff supervision over all HQDA staff elements and participating organizations for planning, direction, and control of the BMD Program.

2–30. Deputy Chief of Staff for Personnel (DCSPER)

The DCSPER has ARSTAF responsibility for the formulation, management, evaluation, and execution of manpower and personnel policies, plans, and programs of all components of the Army, both military and civilian, including the Active Army, ARNG, ARNGUS, USAR, and Reserve Officers' Training Corps for peacetime, contingency, and wartime operations.

a. The DCSPER has ARSTAF responsibility for the following:

(1) Military and civilian manpower management, to include—

(a) Manpower requirements determination programs for combat service support modification tables of organization and equipment (MTOE), including manpower staffing guides, Army tables of distribution and allowances (TDA) unit manpower survey program, the Manpower Staffing Standards System (MS-3), and Manpower Requirements Criteria (AR 570-4).

(b) Manpower portion of MTOE and TDA and document review (AR 570-4).

(c) Manpower allocation (AR 570-4).

(d) Manpower utilization, including position identification, position conversion, borrowed military manpower, control of overtime, and utilization reporting (AR 570-4).

(e) Manpower programming (AR 570-4).

(f) Manpower aspects of force integration including personnel affordability supportability analysis (AR 570-4 and AR 11-3).

(g) Approval of all qualitative aspects of manpower guidance documents (AR 570-4).

(h) Compensation and entitlements.

(i) Approval of the Military Occupational Classification Structure (AR 611-1).

(j) Total Army manpower program and strength reports for active component aggregate strength (DODI 1120.6, DODI 1120.11, and DODI 7730.59).

(2) Military personnel management, to include—

(a) Procurement (AR 135-100, AR 601-50, AR 601-100, and AR 601-210), distribution (AR 614-100, AR 614-102 and AR 614-185), retention (AR 601-280), Promotion Recruiting Support Program (AR 601-2), evaluation (AR 623-1, AR 623-105, and AR 623-205), and separation (AR 635-100, AR 635-120, and AR 635-200).

(b) Military education and input to training (AR 351-1).

(c) Voluntary education with Army Continuing Education System (AR 621-series).

(d) Promotion Selection System.

(e) Personnel management, development and utilization (AR 600-200).

(f) Utilization of personnel for the AGR Program (AR 135-18).

(g) Monitoring the Army Educational Requirements System (AR 621-1 and AR 621-108).

(h) Developing personnel management legislation (DODI 1300.14).

(i) Participating with Chief, Army Reserve (CAR) and Chief, National Guard Bureau (CNGB) in developing general personnel policy guidance for the USAR and ARNG Technician Program (AR 140-315).

(j) Officer pre-commissioning training (AR 145-1 and AR 351-5).

(k) Leave and pass policy (AR 630-5).

(l) Input to training management and personnel training plans, policy integration and Army Training Requirements and Resources System, including publication for the Army Program of Individual Training (AR 350-10).

(m) Army physical disability program (AR 635-40).

(n) Military awards (AR 672-5-1).

(o) Developing Program Objective Force for the Active Component Army (DODI 1300.14 and DODD 1304.20).

(p) New Manning System (AR 600-82 and AR 600-83).

(q) Personnel Proponent System (AR 600-3).

(r) Excepted service policy (AR AR 690-200).

(s) Family member/military spouse employment (AR 690- 300).

(t) Army Civilian Training, Education and Development System (ACTEDS), including Program Manager for ACTEDS account.

(u) Civilian personnel automation policy.

(v) Civilian personnel management program evaluation policy

(w) Civilian personnel action processing policy.

(3) Civilian personnel management, to include—

(a) Recruitment and placement (AR 690-300).

(b) Reductions-in-Force and transfers of functions (AR 690-300).

(c) Position management, classification, and compensation (AR 690-500).

(d) Overseas employment (U.S. citizen and foreign national) (AR 690-300).

(e) Labor relations (AR 690-700).

(f) Discipline and adverse actions (AR 690-700).

(g) Grievance and appeals (AR 690-700).

(h) Performance management (AR 690-400).

(i) Incentive awards (AR 672-20).

(j) Training and development (AR 690-400).

(k) Civilian career management programs.

(l) Affirmative action (AR 690-700).

(m) Personnel management legislation (AR 690-200 and AR 690-700).

(n) Retirement (AR 690-831-1).

(o) Injury compensation (AR 690-800).

(p) Employee benefits and entitlements (AR 690-800).

(q) Civilian personnel policy for mobilization (AR 690-11).

(r) Senior Executive Service Program (AR 690-900).

(s) NAF personnel policies (AR 215-3).

(4) MANPRINT policy, to include—

(a) MANPRINT Program (AR 602-2).

(b) Human Factors Engineering Program (AR 602-1).

(c) Review of Manpower Estimate Report (required by 10 USC 2434) prepared by DCSOPS.

(d) Coordinating personnel functions and responsibilities for Army systems acquisition (AR 70-1).

(e) Coordinating the establishment of standard policy in human performance, manpower, personnel, training, system safety, and health hazard assessment.

(f) Monitoring system safety policy for acquisition of Army materiel as it pertains to MANPRINT (AR 385-16).

(5) Human resource integration policy, to include—

(a) Leadership policy and leader development (AR 600-100).

(b) Army command policy (AR 600-20).

(c) Accommodating religious practices (AR 600-20).

(d) Alcohol and drug abuse prevention and control (AR 600-85).

(e) Policies concerning the eligibility, assignment, and termination of government housing (AR 210-50).

(f) Policies regarding housing adequacy standards, off-post referral services, service charges, and determination of priorities for acquisition of housing (AR 210-50).

(g) Wear and appearance of Army uniforms and insignia (AR 670-1).

(h) Army Health Promotion Program (AR 600-63).

(i) Army policy for human immunodeficiency virus (AR 600-110).

(j) Equal opportunity policy and doctrine (AR 600-20).

(k) DA Affirmative Action Plan.

(l) Army Annual Equal Opportunity Assessment.

(m) Weight control (AR 600-9).

(n) Policies for women in the Army (AR 310-49, AR 600-200, and AR 601-120).

(6) Personnel mobilization policy for—

(a) Total Army (Active Army, RC, and civilian members) (AR 135-133 and AR 690-11).

(b) Individual Ready Reserve (IRR) (AR 135-133).

(c) Regular Army and USAR retirees (AR 601-10).

(d) Individual Mobilization Augmentees (AR 140-145).

(e) Selective Service System.

(7) Army MWR, family support and other community programs, to include—

(a) Child Development Services (AR 608-10).

(b) Army Community Service (AR 608-1).

(c) Youth Services (MWR Update Issue 11).

(d) Family Advocacy (AR 608-18).

(e) Army Family Action Plan.

(f) Family Support Groups.

(g) Family Member Pre-deployment Briefings.

(h) Exceptional Family Member Program (AR 600-75).

(8) Functional proponent for Army's personnel automated information systems (AR 25-5 and AR 600-20).

(9) Personnel research (AR 70-8).

b. The DCSPER supervises the following FOAs:

(1) U.S. Total Army Personnel Command (PERSCOM).

(2) U.S. Army Recruiting Command.

(3) U.S. Army Research Institute for the Behavioral and Social Sciences (AR 10-7).

(4) U.S. Army Civilian Appellate Review Agency (USACARA) (AR 10-57).

(5) United States Military Academy (USMA) (to include West Point Military Reservation) for routine administrative matters. The CSA exercises direct supervision and control of USMA and the West Point Military Reservation.

(6) United States Military Academy Preparatory School.

(7) U.S. Army Community and Family Support Center.

(8) U.S. Military Entrance Processing Command.

c. The DCSPER acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for—

(1) Noncombatant evacuation and reception (DA Memo 10-1).

(2) DOD Civilian Career Knowledge Test Program (DODI 1430.11 and DA Memo 10-1).

(3) Service flag and lapel button (DA Memo 10-1).

(4) Heraldic items and projects (DA Memo 10-1).

(5) Armed Forces Courier Service (DA Memo 10-1).

(6) Participation in inter-service national and international sports activities (DODD 1330.4, DA Memo 10-1, and AR 215-1).

(7) Armed Forces Professional Entertainment Program Overseas (DODI 1330.13, DA Memo 10-1, and AR 215-6).

(8) Wage fixing authority and financial administration (DODD 5120.39 and DA Memo 10-1).

(9) Army and Air Force Civilian Welfare Fund/Post Restaurant Fund (DODD 1015.8, DODI 1330.20, DODI 7000.12, DA Memo 10-1, and AR 215-7).

(10) Army and Air Force Exchange Service (DODI 1330.9, DODI 1330.20, DODI 7000.12, DA Memo 10-1, and AR 60-series).

(11) NAF instrumentalities (DODD 1015.1, DODI 1330.20, DODI 7000.12, DA Memo 10-1, and AR 215-series).

(12) Scouting Programs (DODD 1015.9).

(13) The USSAH (AR 930-2).

d. The DCSPER is the—

(1) Chair and Executive Secretary of the Army Incentive Awards Board (AR 672-20).

(2) Chair of the Community and Family Program Review Committee (AR 215-1).

(3) Chair of the Army committee and alternate chair of the Army and Air Force Civilian Welfare Fund Board (AR 215-7).

(4) Army member of the Per Diem, Travel and Transportation Allowance Committee.

(5) Co-chair of the Structure Manning Decision Review (AR 350-10).

(6) Chair of the Army Advertising Policy Council (APC).

(7) Functional Chief of the Civilian Personnel Administration Career Program.

(8) ARSTAF MANPRINT proponent; voting member of the ASARC (AR 70-1).

e. The DCSPER is the Appropriation Sponsor for Military Personnel, Army; the Program Sponsor for Program 80 of OMA; the Program Sponsor for the Soldier-Oriented R&D in Personnel and Training (SORD-PT) Program (AR 70-8) and Functional Program Sponsor for the G, S, and Family Accounts of OMA BASOPS.

2–31. Deputy Chief of Staff for Intelligence (DCSINT)

The DCSINT is responsible for policy formulation, management, staff supervision, and evaluation for intelligence and CI, and security countermeasures activities of DA.

a. The DCSINT is the DA Senior Official of the Intelligence Community.

b. The DCSINT is the Program Sponsor for Program 3-Intelligence, which includes the Army portion of the National Foreign Intelligence Program (NFIP).

c. The DCSINT is responsible for the Intelligence Mission Area which includes providing staff supervision and policy guidance over INSCOM.

d. The DCSINT supervises the Intelligence Staff Support Agency, a SSA.

e. The DCSINT, through Army Senior Intelligence Officers (SIOs), oversees the operation of Army Special Security Office Components of the Defense Special Security System (DSSS) (DOD C-5105.21-M-1, DOD TS-5105.21-M-1, and AR 380-28).

f. The DCSINT, through the CG, INSCOM, serves as the Army point of contact for security policies regarding the Defense Special Security Communications System (DSSCS).

g. The DCSINT acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for Counterintelligence and Operations Security Support to the DNA and Defense Mapping Agency (DODD 5240.3).

h. The DCSINT is the DA principal coordinator for the following military personnel specialties—

(1) Officer specialties 35A (Military Intelligence, General), 35B (Strategic Intelligence Analysis), 35C (Imagery Intelligence), 35D (Tactical Intelligence), 35E (Counter- intelligence), 35F (Human Intelligence), and 35G (Signals Intelligence/Electronic Warfare).

(2) Warrant officer specialties 350B (All Source Intelligence Technician), 350D (Imagery Intelligence Technician), 350L (Attache Technician), 351B (Counterintelligence Technician), 351C (Area Intelligence Technician), 351E (Interrogation Technician), 352C (Traffic Analysis Technician), 352D (Emitter Location/Identification Technician), 352G (Voice Intercept Technician), 352H (Morse Intercept), 352J (Emanation Analysis Technician), 352K (Non-Morse Intercept Technician), and 353A (Intelligence and Electronic Warfare Equipment Technician).

(3) Enlisted career management fields 33 (Electronic Warfare/Intercept Systems), 96 (Military Intelligence), and 98 (Electronic Warfare/Cryptologic Operations) (AR 614-200).

i. The DCSINT serves, with the DCSPER, as co-proponent of the Civilian Intelligence Personnel Management System (AR 690-13).

j. The DCSINT is the Army Component Functional Chief for the DOD Civilian Intelligence Career Development Program (DOD 1430.10-M-3).

k. The DCSINT manages the Military Intelligence Excepted Career Program and the Military Intelligence Civilian Excepted Career Program.

l. The DCSINT is responsible for HQDA foreign liaison programs.

m. The DCSINT also has DA responsibility for the following:

(1) Propriety of US Army Intelligence Activities (Intelligence Oversight), in coordination with OGC and OTJAG (EO 12333, DOD 5240.1-R, AR 11-7, AR 36-2, AR 381-10, AR 381-141, and AR 381-143).

(2) Joint, DOD, and national intelligence (JCS MOP 7 and JCS TEST PUB 2-0).

(3) Production of CI and general intelligence (DODD 5240.2, AR 381-19, and AR 381-20).

(4) Policy for the security controls on the dissemination of intelligence information (DODI 5230.22).

(5) Policy oversight, through SIOs for the dissemination, security and use of SCI (DOD C-5105.21-M-1 and AR 380-28).

(6) Monitoring individual intelligence training (AR 351-1).

(7) Tactical Intelligence Readiness Training Program (AR 350-3).

(8) Intelligence aspects of security assistance (AR 310-49 and AR 12-15).

(9) Intelligence aspects of support to tactical forces.

(10) Intelligence threat support to the Army Studies Program (AR 5-5).

(11) Intelligence support to Special Access Program and support to the SAPOC process (AR 380-381).

(12) Monitoring ARNG and USAR military intelligence units and activities (AR 140-192).

(13) Opposing Forces Program (AR 350-2).

(14) Tactical intelligence relations with foreign countries (AR 381-171).

(15) Army Human Intelligence activities. (DODD S-5105.29 1 AR 381-3).

(16) Policy, plans and procedures for collecting, reporting and disseminating information on terrorist activities (AR 525-13).

(17) Army Signals Intelligence (SIGINT) activities (EO 12333 and AR 381-3).

(a) Coordinating ARSTAF positions on doctrinal SIGINT policy, security, requirements, architecture, collection activities and issues through participation in national-level forums.

(b) Promulgating Army SIGINT policy.

(18) Intelligence support to electronic warfare policy (AR 15-26).

(19) Army's electro-optic intelligence program (AR 15-26).

(20) Army Measurement and Signature Intelligence functions, including Army Technical Reconnaissance and Surveillance Program (AR 381-3).

(21) Army's cryptologic effort including communications intelligence security standards (DOD TS-5105.2 and AR 381-3).

(22) Imagery intelligence (DODD 3305.5, DODD 5137.1, and JCS SM 401-87).

(a) Imagery collection, exploitation, and security policy.

(b) Coordinating ARSTAF staff positions concerning national reconnaissance activities with the National Foreign Intelligence Board.

(c) Intelligence matters associated with the Tactical Exploitation of National Capabilities (TENCAP) Program.

(d) Space reconnaissance and surveillance activities.

(e) Sensing and imaging activities supporting topography and meteorology.

(f) JCS Special Projects to assess the capabilities of national intelligence systems to support tactical intelligence requirements.

(g) Army policy concerning security classification of Airborne Sensor Imagery and Imaging Systems (AR 380-58).

(23) Weather and terrain intelligence.

(a) Meteorological policy (AR 115-10).

(b) Topographic policy (AR 115-11).

(c) Coordinating meteorological and topographic support within DA and with other DOD and Federal agencies and organizations (AR 115-10 and AR 115-11).

(d) DA policy concerning weather, environmental services, and oceanographic support to the Army (less those environmental service functions assigned to the COE) (AR 115-12).

(e) DA policy concerning peacetime weather support and point weather warnings (AR 115-1.)

(24) Security policies and standards for Signal Security.

(a) COMSEC materiel (AR 380-40).

(b) Protection of electromagnetic radiations or emanations from foreign intelligence exploitation (AR 380-19).

(c) Preparing recommendations on the release of COMSEC materiel and information to foreign governments.

(d) Staff supervision of Counter Signals Intelligence (COUNTERSIGINT) assessment surveillance activities.

(25) Staff supervision and oversight of Army CI investigations, operations, collection, and production (AR 381-20).

(26) Policy for the protection of National Security Information as it pertains to the following:

(a) Information Security Program (DOD 5200.1R, DODD 5210.2, AR 380-5, and AR 380-150).

(b) Industrial Security Program (DOD 5220.22R, DOD 5220.22M, and AR 380-49).

(c) NATO Information Security Program (DODD 5100.55 and AR 380-15).

(27) Policy concerning—

(a) Automation Information Systems security in support of the research, development, and acquisition process (AR 70-1 and AR 380-19).

(b) Technology security, technology assessments, technology transfer foreign disclosure and technology security plans (AR 70-1 and AR 380-10).

(28) Disclosure policy (AR 380-5, AR 380-10, and AR 380-66).

(a) Foreign disclosure (AR 380-10).

(b) Foreign visitor control and accreditation (AR 380-10).

(c) Security review for proper level of classification of all Army materiel submitted to Congress and to assure only unclassified information is released to the public (AR 380-5).

(d) Reviewing Army prepared security classification guide (AR 380-5).

(29) Final classification review authority, on behalf of the General Counsel, for requests for access to classified Army intelligence information made under the provisions of the FOIA or the Privacy Act of 1974 (EO 12333, EO 12356, AR 25-55, AR 380-5, and AR 381-10).

(a) Army appellate authority for requests for information made under the Mandatory Declassification Review provisions of EO 12356.

(b) Review and release authority for Army intelligence information that is requested by the order of a Federal District Court (EO 12333, EO 12356, AR 380-5, AR 381-10, and AR 381-45).

(c) Policy and oversight of specific requests for access to Army intelligence information (EO 12333, EO 12356, AR 380-5, AR 381-10, and AR 381-45).

(d) Policy and oversight of the release and retention of information on affiliated and nonaffiliated persons held by INSCOM (EO 12333, EO 12356, AR 380-5, and AR 381-45).

(30) Policy for the use of, and accountability for, intelligence property; inspections to verify proper use (AR 381-143).

(31) Policies for the conduct of intelligence-related polygraph examinations and associated investigative activities by Army CI elements (DOD 5210.48-R and AR 195-6).

(32) Army Information Systems Security policy (AR 380-19).

(33) Managing intelligence automation (AR 25-1).

(a) Equipment functionally integrated at echelons above corps.

(b) Intelligence Data Handling Systems.

(c) Integration of tactical and non-tactical automated intelligence support systems.

(34) Formulating and justifying Army intelligence requirements in the NFIP (EO 12333).

(35) Formulating Army intelligence long-range planning guidance (AR 11-32).

(36) Preparing general intelligence plans which rank integrated Army intelligence requirements across national foreign intelligence and service program lines (JCS MOP 7 and AR 15-26).

(37) US Army attache matters within the Defense Attache System, including participation in the selection and evaluation of US Army attaches (AR 611-60).

(38) Intelligence Contingency Funds; programs, budgets, and audits (AR 11-7, AR 36-2, and AR 381-141).

(39) Establishing and implementing threat policy in support of forces, combat, and materiel development activities; validating threat documentation for major programs (AR 70-1 and AR 381-11).

(40) Representing DA in Joint, Defense, and National planning activities related to Army intelligence, CI, and security.

(41) Monitoring and coordinating technology transfer issues (AR 380-10 and AR 380-66).

(42) The Army's Technical Surveillance Countermeasures Program (DODD 5240.5 and AR 381-14).

(43) Foreign Materiel Program (AR 381-26).

(44) Realignments of units, activities, organizations and installations under the command of INSCOM (AR 5-10).

(45) Strategic Debriefing Course.

(46) Operations Security support to JCS, including acting for the SA in executing the Secretary's responsibilities as JCS Executive Agent for COMSEC monitoring for the Joint Staff.

(47) COMSEC monitoring policy (AR 380-53).
(48) DOD Intelligence Information System (AR 25-1).
(49) Policies and overall direction for the DA Security Awareness Education and Training Program (AR 380-5, AR 380-28, AR 380-67, and AR 381-12).
(50) Policies, program management and oversight of the Army Personnel Security Program for the following:
(a) Appellate review of security clearance and SCI eligibility denials or revocations.
(b) Conduct of overseas personnel security investigations by Army components.
(c) Security clearances and limited access authorizations.
(51) International Intelligence Agreements (AR 381-171).
(52) The Army Cover Support Program (AR 381-102).
(53) Acting for SA, through the CG, INSCOM, in executing the Secretary's responsibilities as Executive Agent for the Reserve Exploitation Program, Army (REPA) (DIAM 58-13).

2–32. Deputy Chief of Staff for Operations and Plans (DCSOPS)

The DCSOPS is the principal adviser to the CSA on strategy, National Security Council matters, politico-military aspects of international affairs, joint matters, and is the Army Operations Deputy to the JCS. The DCSOPS, as the force integrator of the Army, is responsible for force integration and force development Army-wide. The DCSOPS has ARSTAF responsibility for mobilization planning, readiness reporting, policy for individual and collective training and institutional and unit training, security planning, resource planning, and prioritization. The DCSOPS develops policy for special weapons and Army applications in space.
a. The DCSOPS has ARSTAF responsibility for the following:
(1) Strategy formulation, to include—
(a) Formulating the Army position on national military and regional strategies.
(b) Establishing Army roles and missions (JCS PUB 0-2 and DODD 5100.1).
(c) Developing strategic assessments of policy proposals in National Strategy Review, the Defense Planning Guidance, the National Military Strategy Document, and the Joint Strategic Capabilities Plan.
(d) Formulating the Army position on General Purpose Forces, Strategic Forces of other Services, allied and friendly nation forces, and resource requirements.
(e) Formulating the Army position on regional and global net assessments.
(f) Developing Army International Activities Plan and Policy.
(g) Developing Army long-range plans (AR 11-32).
(2) Politico-military policy, to include—
(a) Coordinating matters pertaining to foreign policy, national security, collective security policy and international politico-military affairs.
(b) Developing politico-military policy considerations of U.S. treaty commitments.
(c) Developing Army plans, policies, and views on international negotiations, Arms Control and Disarmament issues.
(d) Coordinating Army matters relating to International Law in Armed Conflict, Law of the Sea, political asylum, foreign military rights affairs, base rights, status of forces agreements, and arms transfer restraint policy.
(e) Representing the Army to the Permanent Joint Board on Defense.
(f) Representing the Army to the Joint Mexican-U.S. Defense Commission.
(g) Representing the Army to the U.S.-Brazil Security Consultations.
(h) Representing the Army to the Conference of American Armies.
(i) Conducting the DA Personnel Exchange Program with foreign nations (AR 614-10).
(j) Coordinating formulation of appropriate Civil Affairs policy to guide operational employment of Army civil affairs personnel.
(k) Coordinating formulation of Psychological Operations (PSYOP) policy to guide operational employment of Army PSYOP personnel.
(l) Participating in the Shelter for the Homeless Program.
(m) Developing and coordinating Host Nation Support.
(n) Developing policy and coordinating actions on political asylum (AR 550-1).
(o) Developing policy and coordinating counter-drug support programs.
(p) Providing operational direction for, and oversight of, the Army-Air Force Center for Low Intensity Conflict.
(3) Joint matters, to include—
(a) Acting as principal adviser to the CSA on all joint matters and representing the Army to the JCS as the Army Operations Deputy.
(b) Developing the Army position on all joint actions (DA Memo 1-18).
(c) Conducting assessments of the capability and application of total Army forces to execute approved national and military strategy worldwide.
(d) Developing mid- and long-range Army force requirements for PPBES, Joint Strategic Planning System, Strategic Force Prioritization, and Force Packaging.
(e) Developing time-phased force lists for strategic mobility analyses, strategic mobility developments, and capabilities of available air and sea lifts.
(f) Monitoring the Army role in the Joint Operations Planning and Execution System (JOPES) and reviewing unified and specified command operations plans and United Nations Command/NATO plans.
(g) Developing Army policy for JOPES.
(h) Developing criteria for deployability of Army forces to meet joint operation plan requirements.
(i) Coordinating Army support of unified command Civil Affairs operations in non-mobilization contingencies.
(j) Army participation in JCS directed and sponsored command post exercises (AR 350-28).
(k) Remedial Action Projects (RAP) for which DA has responsibility and may impact on DOD, JCS, or the other services. Progress reports are provided to the JCS.
(l) Army Remedial Action Projects (ARAP) (AR 350-28) which parallel and complement the JCS RAP.
(m) Assisting the CSA in initiating and coordinating actions required to discharge the joint responsibilities for Civil Affairs planning (JCS PUB 0-2).
(n) Developing Army positions for arms control and security negotiations with respect to conventional, chemical, and nuclear arms and formations.
(o) Army participation in JCS directed and sponsored counter-drug operations.
(p) Initiating and coordinating actions required to fulfill CSA JCS Executive Agent responsibilities for the conduct of PSYOP training, including developing tactical PSYOP doctrine for primary functions assigned to the Army and coordinating as appropriate with the other services.
(q) Acting as principal advisor to the CSA on Total Force Policy.
(4) Force development, to include—
(a) Doctrine development policy (AR 1-1).
(b) Operational concepts and doctrine development for unilateral, joint, and combined operations.
(c) Army lessons learned program.
(d) Accessing impact of emerging technologies and future concepts assessments.
(e) Force design concepts/policy and emerging developmental methodology and analysis (JCS MOP 7, AR 1-1, and AR 71-11).
(f) Requirements determination, including detailed Total Army requirements for organization, personnel, materiel, command and

control, mobilization, facilities and training devices capable of combatting the threat. Army SOF are determined in coordination with USSOCOM (AR 71-2, AR 71-9, and AR 71-31).

(g) Identifying mid- and long-range Army Force requirements (JCS MOP 7).

(h) Combat and materiel development program guidance, in coordination with ASA(RDA) (AR 71-9).

(i) Programming guidance for structuring the Total Army using Total Army Analysis (AR 71-11).

(j) Formulating war reserve and the Pre-positioning of Materiel Configured to Unit Sets (POMCUS) requirements for classes III, V, VII, developing and managing the procurement of ammunition, Army budget, and ensuring distribution decisions are according to established priorities.

(k) Developing policy, in coordination with the DISC4, for the functional development and integration of command, control, and communications systems, intelligence, and electronic warfare systems, and ADP systems.

1. Co-Chairs, with the DISC4, the Army Command and Control Systems General Officer Steering Committee.

2. Participates in system design reviews with the DISC4.

3. Reviews, validates and approves the Army Command and Control Modernization Plan.

(l) Army role in the Tactical Intelligence and Related Activities program.

(m) Army instrumentation, targets, Threat Simulator Program.

(n) Monitoring Army participation in the Joint Electronic Warfare Center.

(o) Army policy for unilateral, joint, NATO, and combined electronic warfare, command, control and communications countermeasures, and battlefield deception.

(p) The Army Modernization Information Memorandum.

(q) Modernization Resource Information System.

(r) Developing priorities for the Army's requirements (AR 1-1).

(s) Developing and publishing the Long-Range Army Materiel Requirements Program.

(t) Developing and publishing, in coordination with the ASA(RDA) the LRRDAP.

(u) Allocating Army personnel and equipment resources to units in integrated packages of specified mission capability.

(v) Consistent with the authority of the DISC4, maintaining the Force Development Management Information System, which includes the Structure and Manpower Allocation System (SAMAS), Vertical Force Accounting System (VFAS), The Army Authorization Document System (TAADS), and the Structure and Composition System (SACS).

(w) Army Net Assessments.

(x) COEA policies, taskers, and HQDA review in coordination with ASA(RDA).

(y) Joint Working Group for Tactical and Non-tactical Wheeled Vehicles chaired by the Assistant Deputy Chief of Staff for Operations and Plans for Force Development.

(z) Develop and publish the Army Materiel Objective.

(5) Force integration, to include—

(a) Monitoring and evaluating all force integration activities Army-wide.

(b) Army force integration policy.

(c) Maintaining Army troop lists of planned, programmed, budgeted, and current units, activities, and non-unit claimants.

(d) Managing Troop Program Sequence Numbers and Unit Identification Codes (AR 18-19).

(e) Managing the preparation of distribution plans pertaining to modernized systems to include displaced equipment.

(f) Conducting supportability/affordability analysis for structure, manpower, equipment, dollars, facilities, and training (AR 71-11).

(g) Developing and maintaining all organizational and selected materiel systems MDEPs (AR 1-1).

(h) Developing priorities for maintaining Army force integrity and capability (AR 1-1).

(i) Directing and monitoring Army stationing activities to include unit activations, relocations, and other force structure changes.

(j) Developing impact assessments on units for planned or directed resource changes.

(k) Developing and publishing the Army Equipping Policy (AEP).

(6) User testing, to include—

(a) Coordination of test and evaluation matters and resolving related issues.

(b) Establishment of requirements and priorities for user tests to evaluate systems or concepts.

(c) Tasking of Army elements to support user testing.

(d) Coordination and approval of Critical Operational Issues and Criteria for ACAT I, ACAT II, Director, Operational Test and Evaluation oversight, Theater/tactical IMA systems, and Strategic IMA systems that also have a tactical mission.

(e) Approval of Army Five-Year Test Plan (FYTP).

(7) Mobilization doctrine, planning and programs, to include—

(a) The Army Mobilization and Operations Planning System (AR 500-5).

(b) Force Mobilization Troop Basis Stationing Plan.

(c) The General Officer Mobilization Review Group.

(d) Mobilization Command and Control System.

(e) Coordinating peacetime command and management of the RC.

(f) Formulating the programming guidance to allocate resources in support of mobilizing and deploying the force.

(g) Survey the Army annually for joint test and evaluations (JT&E) nominations.

(8) Policy and resource management for training soldier, leader, and collective tasks in units to include—

(a) Training units of the Active Army, ARNG, ARNGUS, and USAR, including physical fitness, weapons qualification, nuclear, biological, chemical (NBC) defense and chemical warfare, joint airborne/air transportability training, amphibious training, and post mobilization training.

(b) Army Standardization program (AR 34-4).

(c) Reciprocal Unit Exchange as part of the Army Security Assistance Programs (AR 12-15).

(d) Competitive marksmanship training (AR 350-6).

(e) Managing the support of joint and combined exercises (AR 350-28).

(f) Army Training System (AR 350-1).

(g) Mission essential equipment for RC training.

(h) Providing Army support to survival, evasion, resistance, escape and recovery (Code of Conduct) training (AR 350-30).

(i) RC overseas deployment training (AR 350-9).

(j) Army aviation policy and coordinating the Flying Hour Program (AR 95-1 and AR 95-3).

(k) Developing and coordinating the ground and air operating tempo (OPTEMPO) program and the Battalion Level Training Model.

(l) Formulating the programming guidance to allocate resources in support of the required ground and air OPTEMPO, individual and collective training in unit programs, mobilization training, and specified joint and combined training exercises.

(m) Total Army Leader Development policy and doctrine.

(n) Integrating counter-drug support into Mission Essential Task List (METL) training.

(o) Army CAPSTONE Program (AR 11-30).

(9) Institutional training, policy, and resource management, to include—

(a) Leader Development Schools (AR 351-1).

(b) Noncommissioned officer (NCO) Leader Development Program (AR 350-17).

(c) Developing policy for the professional and skill development of officers and warrant officers (AR 351-8, AR 351-9, and AR 351-23).

(d) Developing policy for the expansion of the Army training base upon mobilization.

(e) Specialized skill training for cryptologic and signals intelligence personnel (AR 350-12).

(f) Formulating the programming guidance to allocate resources in support of the required institutional training programs. Guidance for the U.S. Army John F. Kennedy Special Warfare Center is provided by USSOCOM.

(10) Support for Total Army Training, to include—

(a) Training Ammunition Management System (AR 5-13).

(b) Developing policy for training ranges and other training facilities required to support training (AR 210-21).

(c) Army Modernization Training Program (AR 350-35).

(d) Developing policy for use of training devices, simulators, and simulations (AR 350-38).

(e) Combat Training Centers (CTC), National Training Center (NTC), Joint Readiness Training Center (JRTC), Combat Maneuver Training Center (CMTC), and Battle Command Training Center (BCTC) (AR 350-50).

(f) Formulating the programming guidance to allocate resources for the required training support programs.

(11) Security of the Army, to include—

(a) Army Combatting Terrorism Program (AR 525-13).

(b) Army Operations Security Program (AR 530-1).

(c) Personal Security (AR 190-58).

(12) Army Readiness Management System, to include—

(a) Monitoring operational readiness and capability of Army forces.

(b) Army Unit Status Reporting System (AR 220-1).

(c) Army Status Projecting System.

(d) Establishing readiness criteria for Army force deployment to meet Joint Operation Plan requirements.

(e) Establishing materiel and manpower distribution priorities through the DAMPL.

(f) U.S Army Operational Readiness Analysis Study, OMNIBUS.

(g) Evaluating readiness impact of foreign military sales (FMS) diversions, leases and loans of U.S. Army equipment. (13) Special Weapons, to include—

(a) Representing the Army on the Department of Defense-Department of Energy Nuclear Weapons Council Standing Committee (DA Memo 5-3).

(b) Army Focal Point for nuclear weapons, chemical warfare and NBC matters (DA Memo 5-3).

(c) Nuclear stockpile, chemical munitions, smoke, and NBC defense equipment policies and program management (DA Memo 5-3).

(d) Nuclear Force and NBC Contamination Survivability policies and programs (AR 11-20, AR 15-41, AR 70-60, and AR 70-71).

(e) Nuclear and Chemical Surety policies and programs (AR 50-5 and AR 50-6).

(f) Nuclear Weapons Safety (AR 50-4 and AR 50-115).

(g) Physical security policies for nuclear weapons, nuclear reactors, and chemical weapons agents (AR 50-5-1, AR 190-54, and AR 190-59).

(14) Army applications in space, to include—

(a) Army focal point for space (DA Memo 5-3).

(b) Army space policy, requirements and program advocacy to include Army Long-Range Plan-Space (DA Memo 5-3).

(c) Plans, policies and priorities for strategic defenses, to include SDI in coordination with USASDC (DA Memo 5-3).

(d) TENCAP.

(15) Connecting Army planning and priorities with programming, to include—

(a) Developing TAP.

(b) Chairing the Strategy and Planning Committee.

(c) Establishing goals for programming and budgeting.

(d) Providing integrated macro alternative for POM decisions.

(e) Managing the Army-wide prioritization process and recommending priorities to the SA and CSA for all phases of the PPBES.

(f) Assisting the DPAE in development of, and justification for, Army input to the DOD counter-drug POM.

(g) Assisting the ASA(FM) with development of the counter-drug budget.

(16) Command and Control.

(a) Establish Army Operations Center for Command and Control of DA.

(b) Develop and implement ASRRS (CSM 85-525-18 and AR 500-3).

(17) The Organizational Efficiency Review Program.

(18) Policy for military police functions, to include—

(a) Enemy Prisoner of War/Detainee Program (DODD 5100.69 and AR 190-8).

(b) Law enforcement (AR 190-30).

(c) Physical security (AR 190-13).

(d) Confinement and corrections (AR 190-47).

(e) Criminal investigations (AR 195-2).

(f) Absent without leave/deserter apprehension (AR 190-9).

(g) Motor vehicle and traffic supervision (AR 190-5).

(h) Crime reporting and statistics (AR 190-45).

(i) Army Polygraph Program (AR 195-6).

b. The DCSOPS acts for the SA in executing the Secretary's responsibilities as the DOD Executive Agent for the following:

(1) Military support to civil authorities through the DOMS.

(a) Shelter for the Homeless Program.

(b) Domestic disaster relief.

(c) Military assistance to safety and traffic (MAST).

(d) Support to the Federal Bureau of Investigation (FBI) in combatting terrorism.

(e) Membership on Federal Emergency Management Agency (FEMA) Region Preparedness Committees.

(f) Augmentation and support for the U.S. Postal Service.

(g) Personnel and equipment support for civilian law enforcement agencies.

(2) RSI (AR 34-1).

(3) Defense Foreign Language Program (AR 350-20).

(4) The U.S. contribution to the Multinational Force and Observers.

(5) The United Nations Truce Supervision Organization.

(6) Joint chemical demilitarization (DODD 5160.5).

(7) Joint chemical warfare and NBC defense (DODD 5160.5).

(8) Panama Canal Treaty implementation.

(9) DOD consolidation of corrections.

(10) Long-term corrections within DOD (DODD 1325.4).

(11) DOD Enemy Prisoner of War/Detainee Program (DODD 5100.69 and DA Memo 10-1).

(12) Chemical Agent Security Program (DODD 5210.65).

(13) DOD law of land warfare (DODD 5100.77 and DA Memo 10-1).

c. The DCSOPS supervises the following FOAs and SSAs:

(1) U.S. Army War College and Strategic Studies Institute (AR 10-44).

(2) U.S. Army Force Integration Support Agency.

(3) U.S. Army Tactical Command and Control System Experimentation Site.

(4) U.S. Army Space Program Office.

(5) U.S. Army Command and Control Support Agency (AR 10-47).

(6) U.S. Army Military History Institute.

(7) U.S. Army Space Command (DA Memo 5-3).

(8) Army Nuclear Chemical Agency (DA Memo 5-3).

(9) U.S. Army Plans and Operations Information Support Agency.

(10) Panama Canal Treaty Implementation Agency.

(11) U.S. Army Military Police Operations Agency (USAMPOA).

(12) U.S. Army Aeronautical Services Agency.
(13) U.S. Army Special Operations Agency.
d. The DCSOPS is the Army proponent for the following:
(1) Senior officer education (CSR 1-27).
(2) Army officers attending foreign military schools (AR 351-1).
(3) Individual, unit and/or equipment tasking to the MACOMs.
(4) USMA summer training.
(5) Army operations research symposium.
e. The DCSOPS is proponent for Foreign Area Officer Functional Area (FA 48) (AR 351-1 and AR 611-101).
f. The DCSOPS chairs the Prioritization Steering Group.
g. The DCSOPS is the sub-program sponsor for OMA Program 2 (Mission), Program 8 (Training), Program 10 (Support to Other Nations), and Chemical Demilitarization and T accounts of OMA, BASOPS.

2–33. Deputy Chief of Staff for Logistics (DCSLOG)

The DCSLOG has ARSTAF responsibility for the management of DA logistical activities. In discharging these responsibilities, the mission requirements of ARNG, ARNGUS, and USAR logistics are also considered with those of the Active Army and with security assistance requirements.
a. The DCSLOG has ARSTAF responsibility for the following:
(1) Logistics policy, plans, concepts, and organizations.
(2) Logistics studies and analyses (AR 5-5).
(3) Joint logistics matters, serving as the Army focal point for Joint Staff Logistics Directorate (J-4) actions. The DCSLOG has CSA tasking authority for Joint (J-4) actions for the development of Army positions in support of Joint logistics matters. The DCSLOG will coordinate with the Assistant Deputy Chief of Staff for Operations and Plans for Joint Actions on all Joint logistic matters in accordance with DA Memo 1-18.
(4) Base development planning in support of contingency plans (AR 700-9).
(5) Consistent with the authority of the DISC4, automated logistics management information systems in support of all assigned functional areas of responsibility, to include simulation modeling and incorporation of logistics considerations into appropriate Army models and studies (AR 5-14).
(6) Logistics planning and operations in support of U.S. and other national forces.
(7) Section III (Equipment Allowances) of tables of organization and equipment (TOE), MTOE, TDA, and the Army portion of Joint Tables of Allowances (AR 71-13).
(8) Policy guidance on the functional maintenance aspects of software support for Battlefield Automated Systems and other standard Army logistics automated systems (AR 25-1).
(9) Activating and operating the Logistics Operations Center in support of HQDA Crisis Action System.
(10) Army mobilization logistics issues (AR 500-5).
(11) Army Long-Range Logistics Planning and the Weapons Support and Logistics Research and Development Program (AR 11-32 and DODD 5000.2).
(12) HQDA review of the adequacy and feasibility of the logistics portion of operations plans and contingency plans.
(13) The Equipment Survey Program (AR 570-7).
(14) Logistics readiness and sustainability (AR 11-12, AR 220-1, and AR 700-138).
(15) Supply and maintenance matters, which include—
(a) Army Materiel Management and Distribution System (AR 700-142, AR 710-series, AR 750-series, and AR 725-50).
(b) Army materiel maintenance (AR 750-1).
(c) Policies and procedures for property accountability (AR 735-5).
(d) Equipment distribution and redistribution (AR 700-140 and AR 710-series).
(e) Operational projects and the POMCUS (AR 710-1).
(f) Ammunition distribution (AR 11-11).
(g) Materiel maintenance (engineering and operations), and related logistics activities (AR 750-1).
(h) Depot overhaul, issue and shipping standards for Army equipment (AR 750-2).
(i) Mobile equipment pollution abatement.
(j) Integrated logistic support (AR 700-127).
(k) Initial provisioning (AR 700-18).
(l) War reserves (AR 11-11).
(m) Demilitarization (DODD 4160.21-M).
(n) Ammunition surveillance and maintenance, explosive ordnance disposal (AR 75-15, AR 702-6, and AR 702-12).
(o) Army disposal (AR 710-series).
(p) Test measurement and diagnostic equipment (AR 750-43).
(q) Army representative to the Defense Nuclear Agency Committee.
(r) Reliability centered maintenance (AR 750-2).
(s) Loan and lease of equipment to include counter- drug assistance (AR 700-131).
(t) Avalanche control (AR 725-20).
(u) Materiel release fielding and transfer (AR 700-142).
(v) Represention in the Civilian Marksmanship Program by membership in the Budget and Executive Committees.
(w) Providing M1 rifles and carbines to the Defense Marksmanship Program.
(16) Transportation matters, which include—
(a) Joint strategic mobility (JCS PUB 4-01).
(b) Army rail activities (AR 56-3).
(c) Army watercraft (AR 56-9).
(d) Logistics over the shore (AR 55-176).
(e) Wartime movement (AR 55-series).
(f) Containerization and intermodalism (AR 56-4).
(g) Transportability (AR 70-47).
(h) Joint Transportation Board activities (JCS PUB 1.1).
(i) Transportation and traffic management (AR 55-355).
(j) Passenger movement (AR 55-355).
(k) Personal property (AR 55-71).
(l) Non-tactical vehicles (AR 58-1).
(17) Troop support matters, which include—
(a) The Army Food Program (AR 30-series).
(b) Clothing and individual equipment (AR 700-84 and AR 700-86).
(c) Garrison laundry and drycleaning (AR 210-130).
(d) Field services, including laundry and shower (AR 700-135).
(e) Graves registration (AR 638-30).
(18) Army energy matters, which include—
(a) Petroleum products and petroleum distribution system management (DODD 4140.25).
(b) Army energy resources management (AR 11-27).
(19) Land-based water resources management in contingency operations (DODD) 4705.1 and AR 700-136).
(20) Functional chief for materiel maintenance management, supply management, and transportation management civilian career programs. Also serves as functional adviser for other civilian career programs (AR 690-950).
(21) Army security assistance matters, which include—
(a) Parameters, policies, plans, and program guidance within which agencies may act on government-to- government and commercial sales, Security Assistance Foreign Military Sales training, the International Military Education and Training program, coproduction, leases and loans, excess equipment transfers, the Foreign Military Financing Program, the Special Defense Acquisition Fund, military assistance, and other security assistance transfers and transactions.
(b) ARSTAF proponency for security assistance with CSA tasking authority over all ARSTAF agencies, MACOMs and field activities on security assistance matters.
(c) Functional proponency for security assistance manpower and administrative funds (AR 12-series).
(d) Army country-specific security assistance policies and related procedural guidance, and Army input into security assistance programs and plans in consonance with U.S. foreign policy, laws, and DOD/Army regulations (AR 12-series).

(e) The role of Security Assistance in DA contingency planning for war (AR 12-series).

(f) Approval of U.S. Army nominees for key positions in security assistance organizations; conduct of pre-deployment training for senior selectees; and monitoring training, including language preparation, for such personnel (AR 12-series).

(g) Joint policy for providing administrative support to all security assistance organizations (AR 12-series).

(h) Training of foreign personnel; oversight of the Security Assistance Training Program, including training within and outside CONUS (AR 12-series).

(i) Participation in Department of State, DOD, and JCS-sponsored low intensity conflict reviews and activities and crisis action teams on counter-insurgency, counter-terrorism and counter-drug operations (AR 12-series).

(j) Army membership on the Board of Directors of the Defense Institute for Security Assistance Management.

(k) Army policy on arms transfers.

(l) Integration of security assistance in DA plans.

(m) Army representation on bilateral international military coordinating committees and security assistance reviews.

(n) ARSTAF positions on national and defense security assistance requirements.

(o) ARSTAF responses to Congressional and Executive Branch inquiries concerning DA security assistance policy and programs.

(22) Staff supervision over The Surgeon General as pertains to Army class management for medical materiel.

(23) Chairs and represents DA on the Joint Services Coordination Committee for Chemical Defense Equipment.

(24) Policy and integration of tactical, retail, and wholesale logistics information management systems (AR 25-series).

(25) Developing, coordinating, integrating, and processing Army logistics lessons learned and observations, and taking or monitoring the remedial actions necessary or appropriate (AR 350-28).

(26) Serving as the HQDA proponent for computer aided acquisition and logistic support matters and programs.

(27) Logistics aspects of industrial base to include—

(a) Material readiness, sustainability, and long-range logistics planning.

(b) Budgeting for the industrial base maintenance and retention.

(c) Operations plan logistics support.

b. The DCSLOG is—

(1) Represented on the Army and Defense Science Boards.

(2) Co-chair, with the ASA(I,L&E), of the Logistics and Acquisition Management Program.

(3) Chair of Army's safety action team.

(4) Represented on the General Officers Steering Committee for the Army Management Staff College.

(5) Chair of the Logistics Studies Steering Committee and the Army Logistics Policy Committee.

(6) Represented on the General Officer Mobilization Review; Joint Material Priorities and Allocation Board; Wartime Requirements for Ammunition, Material and Personnel Study Advisory Group; Army Command and Steering Committee; Manpower Authorization and Requirements General Officer Steering Committee; Major Army Information Systems Review Council; Army Studies Program Coordination Committee; ARFPC; RCCC; the Strategy Planning Committee; Assistant Chief of Engineers Construction Requirements Review Committee; Worldwide Aviation Logistics Conference; Defense Materiel Management Board; and the Senior Executive Environment Committee.

(7) Represented on the Operating and Support Cost Reduction General Officer Steering Committee.

(8) Represented on the General Officer Test Schedule and Review Committee (TSARC).

(9) Chair of the Army Clothing and Equipment Board (ACEB).

c. The DCSLOG is responsible for programming or management in the following areas:

(1) Army Manager for program and performance of the Supply Operations, Army area of the Defense Business Operations Fund.

(2) Functional program sponsor for—

(a) Central supply, maintenance, and transportation (Active Army portion of OMA).

(b) Procurement appropriation reimbursement (buyout) accounts (used to reimburse the ASF for initial issue of depot level reparable secondary items).

(c) Airlift and sealift (FYDP Program 4).

(d) Installation supply, maintenance, transportation, laundry and dry cleaning, and food service.

(e) Tactical equipment maintenance.

(f) Logistics construction projects.

(g) Depot modernization and depot maintenance plant equipment.

(h) Depot maintenance.

(3) DOD Interservice, Interdepartmental, and Interagency Support (DODD 4000.19-R and AR 5-16).

(4) DA installation area support (AR 5-9).

(5) Logistics military career management, to include—

(a) HQDA principal coordinator for officer skill identifier 7Z (logistician) (AR 611-101).

(b) HQDA principal coordinator for logistic officer specialties, warrant officer occupational specialties, and enlisted career management fields (AR 600-3).

(c) HQDA principal coordinator for multi-functional logistics NCO education and training (AR 614-200).

(6) Proponent for the logistics aspects of installation management, internal management controls, productivity management, AIEP, CA, audit liaison programs, and unit cost program.

(7) Proponent for the DOD Small Arms Serialization Program (DODI 4140.52).

d. The DCSLOG acts for SA in executing the Secretary's responsibilities as DOD Executive Agent for—

(1) Saudi Arabia National Guard Modernization Program.

(2) Saudi Arabian Army Ordnance Corps Program.

(3) Supply support of United Nations Peacekeeping Forces.

(4) DOD Military Customs Inspection Program (DODD 5030.49).

(5) Land-based water resources (DODD 4705.1).

(6) Logistics application of automated marking and reading symbols.

(7) Locomotive management (DODI 4140.50).

(8) Interservicing, which includes effective cooperation and coordination between DA and the other military departments and agencies of DOD to provide for more effective, efficient, and economical administration and to eliminate duplication.

e. The DCSLOG supervises the following SSA and FOA:

(1) U.S. Army Strategic Logistics Agency.

(2) U.S. Army Logistics Evaluation Agency.

f. The Army Materiel Systems Analysis Activity (AMSAA) reports to the DCSLOG in the performance of the Army Independent Logistician Mission.

2–34. Chief of Engineers (COE)

The COE has ARSTAF responsibility for the formulation, management and evaluation of engineering, housing, construction, real property, natural resources, and environmental plans, programs and technical policy for DA. Provides advice and assistance on military engineering and topographic matters.

a. The COE has ARSTAF responsibility for the following:

(1) Installation real property planning (AR 210-20).

(2) Facilities aspects of stationing and BRAC (AR 210-series).

(3) Real estate requirements and program development (AR 405-series).

(4) Real property accounting and utilization (AR 405- series).

(5) Engineering operations, maintenance, repair, and modification of facilities and their requirements and program development (AR 420-series).

(6) Development policies and procedures for management of family housing, unaccompanied personnel housing, transient housing, and housing furnishing programs (AR 210-series).

(7) Programming and budgeting appropriated funds for acquisition, operation, maintenance, improvements and debt payment for Army controlled housing (AR 210-series).

(8) Military construction requirements and program development, including Major Repair and Minor Construction (AR 415-series).

(9) Chairing the Construction Requirements Review Committee.

(10) The Army Environmental Program (including pollution prevention, conservation, compliance and restoration) and its requirements (AR 200-series).

(11) Management and preservation of natural resources (AR 420-74).

(12) Validation of construction requirements and integration of environmental and real estate requirements in support of the Army BRAC Program.

(13) The Army Facilities Components System (AR 415-16).

(14) Engineer and facilities portion of contingency plans and base development support.

(15) Developing and coordinating the Army positions on joint engineer planning and contingency facilities construction.

(16) Army topography requirements and program development (AR 115-11).

(17) Topographic and construction aspects of space.

(18) Prime Power Program (AR 700-128).

(19) Commercial Utilities Program, to include power procurement (AR 420-41).

(20) Dam safety on Army installations (PL 92-367 and AR 420-series).

(21) Real Estate Relocation Assistance Program (AR 405-series).

(22) DA Relocation Services for Employees (DARSE) (PL 98-151).

(23) DA environmental sciences and environmental quality R&D activities (AR 200-1).

(24) All Army Digital Topographic Data Requirements and Standardization relative to Army RDTE (AR 70-38 and AR 71-9).

(25) Proponency for Engineering and Housing Automated Management information Systems (AR 420-series).

(26) Co-chairing, with the ASA(I,L&E), the SEEC.

b. The COE acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for—

(1) The NATO Infrastructure Program (DODI 7040.4 and DODI 2010.5).

(2) Host Nation-Funded Construction Programs (DODI 4270.34).

(3) Funding of Forest Products Program (DODI 7310.5).

(4) The Homeowners Assistance Program (DODD 4165.50).

(5) Environmental decontamination technology and criteria.

(6) The Electrical Power Modernization for Critical Command, Control, and Communications Facilities Program (PREP) (DODI 5000.1).

(7) Joint Recruiting Facilities Program (DODD 5160.58).

(8) FUDS program.

c. The COE is the Appropriation Manager of—

(1) The Military Construction, Army (MCA); including Major Repair and Minor Construction.

(2) Army Family Housing (AFH) Programs.

(3) DOD Homeowners Assistance Fund.

(4) Wildlife Conservation Program.

(5) Restoration Rocky Mountain Arsenal (RRMA) Special Fund Account.

d. The COE is the functional program manager for the Real Property Maintenance Activity (RPMA) accounts; A and H accounts, and Environmental Compliance accounts of OMA BASOPS; and the Army portion of the Defense Environmental Restoration Account (DERA).

e. The COE provides technical advice and assistance to the ARSTAF pertaining to military engineering and topographic aspects of the following functions:

(1) Force structure development.

(2) Joint and Army doctrine.

(3) TOE development and approval.

(4) Individual training.

(5) Unit training.

(6) Force mobilization.

(7) Strategy applications.

(8) Intelligence.

(9) Topography.

(10) Studies and analysis.

(11) Materiel life-cycle management.

(12) Research.

(13) Military aspects of space and sea.

(14) Development test and evaluation.

(15) Contingency planning and facilities standards and requirements.

f. The COE supervises the following SSAs:

(1) U.S. Army Environmental Office (AEO).

(2) U.S. Army Environmental Policy Institute (AEPI).

g. In addition to his ARSTAF responsibilities, the COE is also Commander, U.S. Army Corps of Engineers, a MACOM (AR 10-87).

2–35. The Surgeon General (TSG)

TSG is responsible for development, policy direction, organization, and overall management of an integrated Army-wide health services system. On health and medical matters, including the utilization of Army Medical Department (AMEDD) professional personnel, TSG has direct access to the SA and CSA.

a. TSG has ARSTAF responsibility for the following:

(1) Health services for the Army and for other agencies and organizations.

(2) Health standards for Army personnel.

(3) Coordinating world-wide command programs to protect and enhance health by control of environment and prevention of disease.

(4) Health aspects of Army environmental programs.

(5) Health professional education and training for the Army.

(6) Medical RDTE for the Army, consistent with the authority of the ASA(RDA).

(7) Consistent with the authority of the ASA(RDA), integrating R&D activities for nutrition and wholesomeness in support of the DOD Food Service Programs.

(a) Prescribing nutritional standards.

(b) Establishing dietary allowances for daily food allowance.

(c) Developing nutritional education programs for use by the Services.

(8) Medical materiel, optical, and biomedical maintenance programs.

(9) Technical review and evaluation of medical and nonmedical materiel to review possible existence of health hazards.

(10) Army medical automation.

(11) Tri-Service Medical Information System Program.

(12) Health services aspects of the Security Assistance Program.

(13) Health aspects of physical fitness and wellness for Army personnel.

b. TSG is the program sponsor of Program 8 (Medical).

c. TSG serves as Chief of the AMEDD and commands personnel, organizations, and facilities as assigned; exercises technical staff supervision over all other facilities and units of the Army involved in delivery of health services.

d. TSG acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for the following:

(1) Providing management authority (AR 10-64) for the following:

(a) Armed Forces Epidemiological Board.
(b) Armed Forces Institute of Pathology.
(c) Armed Forces Pest Management Board.
(d) Joint Army-Air Force Medical Library.
(e) Defense Medical Standardization Board.
(f) Armed Services Blood Program Office.
(2) Veterinary services (DODD 6015.5).
(3) Army support to the Armed Services Medical Regulating Office.

e. TSG exercises supervision and control of the following FOAs:
(1) U.S. Army Health Facility Planning Agency (AR 10-54).
(2) U.S. Army Medical Research and Development Command (AR 10-54).
(3) U.S. Army Medical Materiel Agency (AR 10-54).
(4) U.S. Army Element, Joint Health Services Agency.
(5) U.S. Army Health Professional Support Agency (AR 10-54).

f. Under the staff supervision of the DCSPER, TSG is responsible for—
(1) Establishing professional qualification standards for original appointment of commissioned and warrant officers and enlisted personnel for assignment to AMEDD specialties in all components.
(a) Accession planning for AMEDD commissioned and warrant officers.
(b) Procuring AMEDD commissioned and warrant officers (except for officers to be assigned to the Army Nurse Corps) to be placed on an Active Duty List or to be assigned to the USAR.
(2) Personnel management planning for AMEDD commissioned and warrant officers.
(3) Professional and civilian education and training for AMEDD commissioned and warrant officers serving on active duty and, during mobilization, for RC and retired AMEDD commissioned and warrant officers, except general officers.
(4) In coordination with the MACOMs, development of AMEDD Officer Corps authorizations within overall approved AMEDD officer ceiling.
(5) Specialty proponent approval for the AMEDD officers, warrant officers, and enlisted personnel.
(6) Technical review of all authorization documents that contain requirements and authorizations for AMEDD personnel.
(7) In coordination with the MACOMs, development of manpower requirements and allocations for AMEDD units included in FYDP elements for which TSG is designated program sponsor.
(8) Standards of medical fitness.

g. Under the staff supervision of the DCSOPS, TSG is responsible for—
(1) Evaluation of the health service support portion of contingency plans.
(2) Health service support aspects of force integration.
(3) Health services doctrine, concepts, and systems and their integration into overall doctrine and systems developed and fielded for the Army, to include medical aspects of defense against NBC agents.
(4) Health service support aspects of simulation, gaming, studies, and for development test and evaluations.
(5) Overall international military medical standardization program within DA.

h. Under the staff supervision of the ASA(RDA), TSG is responsible for formulation, justification, and execution for the Other Procurement, Army appropriation in support of Medical Care Support, Combat Support Equipment investment requirements and RDTE, Army appropriation for health-related biomedical sciences.

i. Under the staff supervision of the DCSLOG, TSG is responsible for—
(1) Army class management for medical materiel.
(2) Determining the proper types of medical items (and other than medical items as related to the health, protection, and sanitation of the Army) and quantities of equipment for the Army.
(3) Army-wide medical materiel maintenance policy (AR 750-1).

j. Under the staff supervision of COE, TSG is responsible for—
(1) Monitoring health facilities construction (construction category 500) accomplished under the Military Construction Program.
(2) Technical assistance and guidance on health aspects of pollution control and emission monitoring programs.

2–36. Chief of Chaplains (CCH)

The CCH has ARSTAF responsibility for religious, moral, moral leadership, and Chaplain Support Activities Army-wide. The CCH provides advice and assistance to the SA, the CSA, the ARSTAF, and to all DA elements on matters within the CCH area of responsibility. The CCH is authorized direct access to the CSA. The CCH has responsibility as a member of the ARSTAF and as the proponent for chaplain activities of all components of the Army including the Active Army, ARNG, ARNGUS, and USAR.

a. The CCH is responsible for the following:
(1) Religious and moral needs of military personnel, authorized civilians, and retired military personnel and their families.
(2) Religious ministrations and religious education.
(3) Pastoral care and counseling to soldiers and soldier families.
(4) Moral leadership training and Chaplain Support Activities.
(5) Research and evaluation in belief and value systems as they pertain to human relations problems.
(6) Religious information activities.
(7) Liaison with ecclesiastical agencies and ecclesiastical endorsing agents.
(8) Chaplain ministrations and denominational requirements.
(9) Verifying professional and educational qualifications and establishing career training objectives for chaplains.
(10) Recruitment programs and accessioning procedures for chaplains.
(11) Establishing chapel and religious education facility construction requirements Army-wide.
(12) Chaplaincy activities aspects of force integration.
(13) Chaplain and chaplain assistant (Unit Ministry Team) doctrine.
(14) Developing professional guidance for chaplain and chaplain assistant training, readiness, and force development.
(15) Chaplain career management, to include—
(a) Officer specialty code 56.
(b) Coordinating life-cycle management functions for enlisted military occupational specialty (MOS) 71M.
(16) Establishing professional and educational qualifications for Directors of Religious Education, and supervising religious education functions.
(17) Managing the operations of DA Chaplains' Fund.
(18) Supervising the operations of unit, installation and MACOM nonappropriated Chaplain Funds, and DA Chaplains' Fund.
(19) Managing the operations and disbursements of the Chief of Chaplains' Specialized Services Fund.
(20) Providing guidance and policy on automation within the Chaplain Branch.

b. The CCH serves as chief executive and proponent of the Chaplain Branch, establishes career and personnel management authority over members of the Chaplain Branch, and assigns members of the Chaplain Branch.

c. The CCH supervises the functions of the U.S. Army Chaplain Center and School.

d. The CCH exercises operational control over the U.S. Army Chaplaincy Services Support Agency (USACSSA).

e. The CCH is the proponent for training requirements in providing for religious requirements and practices (AR 600-20).

2–37. The Judge Advocate General (TJAG)

By statute, TJAG is the legal adviser to the SA and all officers and agencies of the DA. TJAG provides legal advice directly to the CSA

and members of the ARSTAF; legal advice to the SA and other officials of OSA is provided in coordination with the GC. TJAG directs members of the Judge Advocates General's Corps (JAGC) in performance of their duties. The military justice responsibilities of TJAG are specified in law, Executive Orders, and regulation. TJAG has staff responsibility for providing legal services to DA, providing professional guidance to military and civilian attorneys of DA, making recommendations concerning the establishment of Army legal offices, and exercising technical supervision over Army legal offices with regard to all matters in TJAG's area of responsibility. TJAG shall have direct access to the CSA.

a. TJAG has ARSTAF responsibility for the following:

(1) Career management of members of the JAGC, except general officers.

(a) Specialty proponent approval for all JAGC positions, to include primary military occupational specialty (PMOS) 550A Warrant Officer Positions.

(b) Developing, in coordination with the DCSPER, JAGC authorizations within approved ceilings.

(2) Supervising, jointly with PERSCOM, the consideration, selection, and promotion of judge advocate branch commissioned officers and warrant officers.

(3) Proponent for Army enlisted MOSs 71D and 71E.

(a) Managing enlisted strength, grade levels, and training.

(b) Managing, jointly with PERSCOM, the assignment of enlisted legal specialists and court reporters.

(4) Monitoring the selection process and making final approval of qualifications of persons being considered for assignment to attorney positions within all elements of the Army, except those elements under the qualifying authority of the Chief Counsel, Corps of Engineers; the Command Counsel, U.S. Army Materiel Command; or the Army General Counsel.

(5) Professional legal training for the Army.

(6) Administering the—

(a) Army Claims Program.

(b) Army military justice system.

(c) Army Patent Law Program.

(d) Army Legal Assistance Program

(7) Providing acquisition legal advice, support, and supervision to the Army.

(8) Initiating, administering, supervising, and coordinating the protection and representation of the interests of the Army in litigation and other legal or administrative proceedings which arise out of the operations of the Army or which otherwise involve its interest, except for matters involving Civil Works.

(9) Controlling and coordinating patent, trademark, copyright, and related intellectual property activities of the Army.

(10) Drafting the Army legislation and processing private relief legislation, except on matters of Civil Works.

(11) Coordinating the investigation of all reports of procurement fraud or irregularity.

(12) Single authority for proposing, coordinating, and implementing all procurement fraud remedies with other services and government agencies.

(13) Initiating, coordinating, administering and representing the interests of the Army in all regulatory and administrative proceedings involving utility, transportation, communication and service rate determinations.

(14) Conducting legal review of Army departmental publications.

(15) Conducting legal review and providing advice concerning Army support to counter-drug activities.

b. TJAG is the custodian of all general court-martial records and those special court-martial records where a bad-conduct discharge was adjudged and approved. TJAG shall receive, revise, and have recorded the proceedings of courts of inquiry and military commissions.

c. TJAG maintains custody of records of war crimes trials conducted by U.S. Army personnel with respect to war crimes committed by or against U.S. personnel.

d. TJAG conducts legal reviews of contingency plans, operations plans, and rules of engagement in the course of the JCS review process.

e. TJAG conducts a legal review for compliance with international law of all weapons procured or acquired by the U.S. Army.

f. TJAG is the SA's designee to process and make final dispositions of complaints filed under article 138, Uniform Code of Military Justice (UCMJ).

g. TJAG directs members of the JAGC in the performance of their duties.

h. TJAG performs the following special actions—

(1) Recommends to the SA the designation of court-martial convening authorities pursuant to UCMJ, Articles 22(a)(4), 23(a)(7), and 24(a)(4).

(2) Subject to the provisions of UCMJ, Article 6, assigns JAGC commissioned officers and warrant officers.

(3) Directs the Judge Advocate Legal Service (AR 27-1).

(4) Certifies military judges as qualified for duty (UCMJ, Article 26(b)).

(5) Designates military judges of general courts-martial (UCMJ, Article 26(c)).

(6) Certifies trial and defense counsel detailed for courts-martial (UCMJ, Article 27).

(7) Acts on appeals from nonjudicial punishment imposed by Army commanding officers when there is no intermediate superior authority reasonably available to take the action.

(8) Exercises discretionary authority in certifying to the U.S. Court of Military Appeals cases reviewed by an Army Court of Military Review (ACMR) (UCMJ, Article 67(a)(2)).

(9) Reviews every record of trial by general court-martial in which there has been a finding of guilty and a sentence, and for which appellate review under UCMJ, Article 66 is not provided (UCMJ, Article 69(a)).

(10) Acts on applications for relief in court-martial cases finally reviewed, but which were not reviewed by an ACMR (UCMJ, Article 69(b)).

(11) Acts on petitions for new trial based upon newly discovered evidence or fraud on the court (UCMJ, Article 73).

(12) Is a member of the UCMJ Code Committee (UCMJ, Article 146(b)(2)).

(13) Serves as a member of the Board of Governors of the USSAH.

(14) Provides legal advice to the CSA and the ARSTAF in matters concerning environmental law. Provides technical supervision and technical channel assistance to Army commands and installations, as well as representation in judicial and administrative hearings, except for matters involving Civil Works.

(15) Acts with discretion at any time prior to completion of appellate review, to mitigate, remit, or suspend, in whole or in part, any unexecuted portion of a sentence, other than a sentence extending to death or dismissal or affecting a general officer (designated by the SA in accordance with UCMJ, Article 74(a)) (AR 190-47).

(16) Makes good faith marriage determinations pursuant to 37 USC 423 (designated by the SA).

(17) Compiles data concerning the exercise of foreign criminal jurisdiction over military and civilian members of the U.S. Armed Forces overseas and their dependents; prepares DOD annual report thereon to the U.S. Senate.

(18) Acts on behalf of DA General Counsel in all Office of Special Counsel investigations of prohibited personnel practices (AR 27-40).

(19) Provides legal advice to the CSA and the ARSTAF in matters concerning labor and civilian personnel law. Exercises oversight and technical supervision of the Army Labor Counselor Program.

i. TJAG exercises command and operational control over—

(1) U.S. Army Claims Service.

(2) U.S. Army Legal Services Agency.

(3) The Judge Advocate General's School, U.S. Army.

(4) The JAGC Regiment under the U.S. Army Regimental System.

j. TJAG, in conjunction with the GC, is responsible for proper coordination and final disposition of all matters relating to standards of conduct and conflicts of interest involving current and former DA personnel.

k. TJAG acts for the SA in executing the Secretary's responsibilities as DOD Executive Agent for—

(1) Legal representation in communications/utilities rate proceedings.

(2) Representation of DOD in proceedings before the Postal Rate Commission.

(3) Representation of DOD and military services before federal and state regulatory agencies in CONUS transportation matters.

(4) Management of Armed Services Patent Advisory Board.

(5) U.S. representation in technical property committees under technical property agreements.

(6) Payment of reimbursements to certain foreign countries under 10 USC 2734a and b.

(7) Settlement of incident-to-service claims of DOD employees under Military Personnel and Civilian Employees Claims Act.

(8) Settlement of federal tort claims generated by DOD employees.

(9) Industrial security claims.

(10) Operation of the U.S. Receiving State Office.

(11) Reports on the exercise of foreign criminal jurisdiction.

(12) Single service responsibility for processing claims.

2–38. Chief, Army Reserve (CAR)

The CAR is the adviser to the CSA on USAR matters. The CAR maintains liaison with other HQDA staff elements, MACOMs, CONUS Armies, and the National Guard Bureau. The CAR concurrently holds the positions of the Deputy Commanding General, Forces Command (FORSCOM) for Reserve Affairs and CG, U.S. Army Reserve Command (USARC).

a. The CAR has ARSTAF responsibility for the following:

(1) Participating and coordinating with other HQDA elements in formulating and development of DA policies affecting all aspects of the USAR.

(2) Directing relocations, activations, reorganizations, re-designations, and inactivations of all USAR units.

(3) In coordination with the DCSOPS and DCSPER, all Army policies for training USAR troop program units, unit members, individual mobilization augmentees, members of the IRR, and other USAR control groups.

(4) In coordination with DCSOPS, approving USAR organizational and functional realignments (concept plans) submitted by MACOMs.

(5) Supervision and oversight responsibility for the U.S. Army Reserve Personnel Center, a FOA.

(6) Under the staff supervision of the DCSPER, USAR general officer selection, position fill, and promotion.

(7) Management of the USAR FSA.

(8) Auditing all USAR MTOE and TDA.

(9) USAR aviation policies and procedures.

(10) Development, implementation and operational guidance for USAR management information systems.

(11) Conducting USAR special training activities.

(12) Requirement, site selection, construction, real property maintenance activities, and use of facilities for the USAR.

(13) Managing the USAR repair and return-to-user depot maintenance program.

(14) Participating in the development and implementation of USAR FTS Program and Army Reserve Technician Program.

(15) Developing plans, programs, and policies on procurement, management, training and sustainment of USAR personnel FTS.

(16) Executing proponency responsibilities for the Army Reserve Technician Program (AR 140-315).

(17) Allocating USAR personnel spaces to the U.S. Army Element, Selective Service System and to the FEMA regions.

(18) Overall policy guidance for development of USAR school training requirements to support new USAR accessions, USAR soldiers assigned to the IRR and Selected Reserve and the allocation of training quotas at Army service school resident courses and USAR RC training institutions (RCTIs).

(19) Coordinating USAR supply and maintenance activities.

(20) Military Manpower Programming for the USAR.

(21) Developing requirements, acquisition, and fielding of war procurement appropriated equipment.

(22) Monitoring USAR support to counter-drug activities.

b. The CAR is the Budget Program and Appropriations Sponsor of Reserve Personnel, Army (RPA); OMA Reserve; Military Construction, Army Reserve; and the Army Reserve portion of the OSD National Guard and Reserve equipment appropriation.

c. The CAR is the Program Element Sponsor of the USAR portion of Major Program 5 of the FYDP.

d. The CAR is responsible for USAR TAQ.

2–39. Chief, National Guard Bureau (CNGB)

The National Guard Bureau (NGB) is a joint bureau of DA and the Department of the Air Force. The CNGB is the principal adviser to the CSA and the Chief of Staff, Air Force, on all National Guard (NG) matters. The NGB is the channel of communication between the departments concerned and the States, Puerto Rico, the Virgin Islands, Guam, and the District of Columbia on all matters pertaining to the National Guard, the ARNG of the United States, and the Air National Guard of the United States.

a. The CNGB has ARSTAF responsibility for the following:

(1) Coordinating Unified and Specified Command exercises with the States and Territories and evaluating exercise effectiveness in relation to ARNG and ARNGUS participation.

(2) Participating with HQDA agencies in formulating and developing DA policies and programs affecting the ARNG and ARNGUS.

(3) Acting as the Resource Sponsor for Operation and Maintenance, ARNG; Military Construction, ARNG; NG Personnel, ARMY, the ARNG portion of the OSD Guard and Reserve Equipment Appropriations, and the ARNG portion of major Program 5 of the FYDP.

(4) The administration and management of the ARNG Technician Program.

(5) NGB publication and forms distribution.

(6) Administration, including NGB records and documentation management, studies repository, Privacy Act and FOIA, heraldry, lineage, honors, and NG history.

(7) The ARNG portion of the MS-3, the ARNG FTS Staffing Criteria and Guide, and the Manpower Survey Program.

(8) Long-range personnel planning for the ARNG and ARNGUS.

(9) Strength management for the ARNG and ARNGUS.

(10) The ARNG and ARNGUS logistics system.

(11) In coordination with the DCSOPS and the DCSPER, developing and implementing training policies as necessary to provide trained units for mobilization and state requirements.

(12) Under the policy direction, within the responsibilities, of the CPA, coordinating ARNG and ARNGUS Public Affairs matters among the DOD, DA, and the States and Territories.

(13) Congressional and White House actions involving the ARNG and ARNGUS, to include witness responsibilities, reports on legislation and inquiry responses.

(14) Monitoring litigation involving the ARNG and ARNGUS.

(15) Developing plans, programs, policies, and guidance which enhance ARNG and ARNGUS support to counter-drug activities in the states and territories.

b. The CNGB exercises supervision and control of the—

(1) ARNG Operating Activity Center (OAC).
(2) ARNG Information Management Agency.
(3) NG Professional Education Center.
(4) ARNG Army Aviation Training Sites.
(5) ARNG Aviation Classification Repair Activity Depots.
(6) U.S. Property and Fiscal Officers.
(7) TAQ Program in the ARNG.

c. The CNGB acts as head of General Operating Agency 18 distributes to the States and Territories funding contained in Operation and Maintenance, ARNG; Military Construction, ARNG; National Guard Personnel, Army and ARNG portion of the OSD Guard and Reserve Equipment Appropriations. Furthermore the CNGB—

(1) Operates the accounting and pay systems necessary to meet fiduciary requirements.

(2) Participates with and assists the States and Territories in the organization, maintenance, and operation of ARNG and ARNGUS units.

(3) Develops and administers such detailed operating programs as are required for the operation of the ARNG and ARNGUS consistent with approved DA policies and programs.

(4) Selects ARNG and ARNGUS for professional military education.

(5) Supervises NG procurement nationwide and serves as head of contracting activities for the National Guard.

Appendix A
References

Section I
quired Publications

ere are no entries for this section.

Section II
Related Publications

A related publication is merely a source of additional information. The user does not have to read it to understand this publication.

AR 1–1
Planning, Programming, Budgeting, and Execution System

AR 1–15
Civilian Aides to the Secretary of the Army

AR 1–20
Legislative Liaison

AR 1–33
Memorial Programs

AR 1–100
Gifts and Donations

AR 1–201
Army Inspection Policy

AR 5–1
Army Management Philosophy

AR 5–3
Installation Management and Organization

AR 5–5
Army Studies and Analysis

AR 5–9
Intraservice Support Installation Area Coordination

AR 5–10
Reduction and Realignment Actions

AR 5–13
Training Ammunition Management System

AR 5–16
Army Supplement to Defense Regional Interservice Support

AR 5–20
Commercial Activities Program

AR 10–Series
Organization and Functions

AR 10–2
US Army Audit Agency

AR 10–7
US Army Research Institute for the Behavioral and Social Sciences

AR 10–14
U.S. Army Inspector General Agency

AR 10–44
U.S. Army War College

AR 10–47
Army Command and Control Support Agency

AR 10–54
Field Operating Agencies of the Office of The Surgeon General

AR 10–57
US Army Civilian Appellate Review Agency

AR 10–64
Joint Field Operating Agencies of the Office of The Surgeon General of the Army

AR 10–87
Major Army Commands in the Continental United States

AR 11–2
Internal Control Systems

AR 11–3
Department of the Army Functional Review

AR 11–7
Internal Review and Audit Compliance Program

AR 11–11
War Reserves

AR 11–12
Logistics Priorities

AR 11–18
The Cost and Economic Analysis Program

AR 11–20
Army Nonstrategic Nuclear Forces Survivability, Security, and Safety (NSNFS3) Program

AR 11–27
Army Energy Program

AR 11–30
CAPSTONE Program

AR 11–32
Army Long-Range Planning System

AR 11–40
Functional Area Assessment

AR 12–Series
Security Assistance and International Logistics

AR 12–15
Joint Security Assistance Training (JSAT) Regulation

AR 15–8
Army Science Board

AR 15–14
Systems Acquisition Review Council Procedures

AR 15–26
Army Electronic Warfare and Intelligence Committee

AR 15–41
Nuclear and Chemical Survivability Committee

AR 18–19
Troop Program Sequence Number

AR 20–Series
Assistance, Inspections, Investigations, and Followup

AR 20–1
Inspector General Activities and Procedures

AR 25–Series
Information Management

AR 25–1
The Army Information Resources Management Program

AR 25–55
The Department of the Army Freedom of Information Act Program

AR 27–Series
Legal Services

AR 27–1
Judge Advocate Legal Service

AR 27–40
Litigation

AR 29–Series
Composit Units and Activities

AR 30–Series
Military Intelligence

AR 34–1
International Military Rationalization, Standardization, and Interoperability

AR 34–4
Army Standardization Policy

AR 36–2
Processing Internal and External Audit Reports and Followup on Findings and Recommendations

AR 36–5
Auditing Service in the Department of the Army

AR 36–7
Professional Audit Standards

AR 37–Series
Financial Administration

AR 37–108
General Accounting and Reporting for Finance and Accounting Offices

AR 37–202
Homeowner's Assistance Program

AR 40–Series
Medical Services

AR 40–2
Army Medical Treatment Facilities: General Administration

AR 40–5
Preventive Medicine

AR 40–400
Patient Administration

AR 50–4
Safety Studies and Reviews of Nuclear Weapon Systems

AR 50–5
Nuclear Surety

AR 50–5–1
Nuclear Weapon Security

AR 50–6
Chemical Surety

AR 50–115
Safety Rules for Army Nuclear Weapons

AR 55–Series
Transportation and Travel

AR 55–71
Transportation of Personal Property and Related Services

AR 55–176
Logistics Over-the-Shore Operations in Overseas Areas

AR 55–355
Defense Traffic Management Regulation: Transportation Facility Guide, Navy, the Marine Corps, and the Coast Guard

AR 56–3
Management of Army Rail Equipment

AR 56–4
Management of Army Intermodal Container Systems

AR 56–9
Watercraft

AR 58–1
Management, Acquisition and Use of Administrative Motor Vehicles

AR 60–Series
Exchange Service

AR 60–10
Army and Air Force Exchange Service General Policies

AR 70–1
Systems Acquisition Policy and Procedures

AR 70–6
Management of the Research, Development, Test, and Evaluation, Army Appropriation

AR 70–8
Soldier-Oriented Research and Development in Personnel and Training

AR 70–10
Test and Evaluation During Development and Acquisition of Materiel

AR 70–38
Extreme Climatic Conditions

AR 70–45
Scientific and Technical Information Program

AR 70–47
Engineering for Transportability

AR 70–60
Army Nuclear Survivability

AR 70–71
Nuclear, Biological, and Chemical Contamination Survivability of Army Materiel

70–72
oduction Readiness Planning and Reviews

AR 70–74
Independent Research and Development

AR 71–Series
Force Development

AR 71–2
Basis of Issue Plans (BOIP) and Qualitative and Quantitative Personnel Requirements Information (QQPRI)

AR 71–3
User Testing

AR 71–9
Materiel Objectives and Requirements

AR 71–11
Total Army Analysis (TAA)

AR 71–13
The Department of the Army Equipment Authorization and Usage Program

AR 71–31
Management System for Tables of Organization and Equipment

AR 75–15
Responsibilities and Procedures for Explosive Ordnance Disposal

AR 95–Series
Aviation

AR 95–1
Flight Regulations

AR 95–3
Aviation: General Provisions, Training, Standardization, and Resource Management

AR 115–1
Point Weather Warning Dissemination

AR 115–10
Meteorological Support for the U.S. Army

AR 115–11
Army Topography

AR 115–12
US Army Requirements for Weather and Climatological Support

AR 130–Series
Army National Guard

AR 135–Series
Army National Guard and Army Reserve

AR 135–5
Army Reserve Forces Policy Committee

AR 135–9
Army National Guard and Army Reserve Participation in Joint Service Reserve Component Facility Boards

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There are no entries for this section.

Section IV
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There are no entries for this section.

Glossary

Section I
Abbreviations

AA
Administrative Assistant

AAE
Army Acquisition Executive

AAESA
U.S. Army Acquisition Executive Support Agency

AARA
Access and Amendment Refusal Authority

ABS
Army Broadcasting Service

ACAP
Army Career and Alumni Program

ACAT
Acquisition Category

ACEB
Army Clothing and Equipment Board

ACMR
Army Court of Military Review

ACOE
Army Communities of Excellence

ACPC
Arroyo Center Policy Committee

ADP
automatic data processing

ADSW
active duty for special work

AEO
U.S. Army Environmental Office

AEP
Army Equipping Policy

AEPI
U.S. Army Environmental Policy Institute

AFARS
Army Federal Acquisition Regulation Supplement

AFH
Army Family Housing

AFR
Air Force Regulation

AFRTS
Armed Forces Radio and Television Service

AGR
Active Guard Reserve

AIA
Army information architecture

AIEP
Army Ideas of Excellence Program

AIF
Army Industrial Fund

AMEC
Army Management Evaluation Committee

AMEDD
Army Medical Department

AMHA
Army Management Headquarters Activities

AMS
Army Management Structure

AMSAA
Army Materiel Systems Analysis Activity

APC
Advertising Policy Council

AR
Army Regulation

ARAP
Army Remedial Actions Projects

ARFPC
Army Reserve Forces Policy Committee

ARNG
Army National Guard

ARNGUS
Army National Guard of the United States

ARSTAF
Army Staff

ASA(CW)
Assistant Secretary of the Army (Civil Works)

ASA(FM)
Assistant Secretary of the Army (Financial Management)

ASA(I,L&E)
Assistant Secretary of the Army (Installations, Logistics &Environment)

ASA(M&RA)
Assistant Secretary of the Army (Manpower and Reserve Affairs)

ASA(RDA)
Assistant Secretary of the Army (Research, Development, and Acquisition)

ASARC
Army Systems Acquisition Review Council

ASF
Army Stock Fund

ASI
additional skill identifier

ASRRS
Army Survival, Recovery, and Reconstitution System

AUSA
Association of the United States Army

BASOPS
base operations

BCTC
Battle Command Training Center

BMD
Ballistic Missile Defense

BRAC
Base Realignment and Closure

C3I
Command, Control, Communications, and Intelligence

CA
commercial activities

CAR
Chief, Army Reserve

CCH
Chief of Chaplains

CDR
commander

CEP
Civilian Employment Plans

CG
Commanding General

CI
counterintelligence

CIM
Corporate Information Management

CINC
Commander-in-Chief

CLL
Chief of Legislative Liaison

CMTC
Combat Maneuver Training Center

CNGB
Chief, National Guard Bureau

COE
Chief of Engineers

COEA
Cost and Operational Effectiveness Analyses

COMSEC
communications security

CONUS
Continental United States

COUNTERSIGINT
Counter Signals Intelligence

CPA
Chief of Public Affairs

CPP
Civilian Pay Plans

CSA
Chief of Staff, Army

CSDP
Chemical Stockpile Disposal Program

CSM
Chief of Staff Memorandum

CSR
Chief of Staff regulation

CTC
Combat Training Centers

DA
The Department of the Army

DAB
Defense Acquisition Board

DAMPL
Department of the Army Master Priority List

DARSE
Department of the Army Relocation Services for Employees

DAS
Director of the Army Staff

DASAF
Director of Army Safety

DCSINT
Deputy Chief of Staff for Intelligence

DCSLOG
Deputy Chief of Staff for Logistics

DCSOPS
Deputy Chief of Staff for Operations and Plans

DCSPER
Deputy Chief of Staff for Personnel

DERA
Defense Environmental Restoration Account

DFARS
Defense Federal Acquisition Regulation Supplement

DFAS
Defense Finance and Accounting Service

DISC4
Director of Information Systems for Command, Control, Communications, and Computers

DM
Director of Management

DMATS
Defense Metropolitan Area Telephone System

DMR
Defense Management Report

DMRD
Defense Management Review Decision

DNA
Defense Nuclear Agency

DOD
The Department of Defense

DODD
Department of Defense Directive

DODI
Department of Defense Instruction

DODM
Department of Defense Manual

DOMS
Director of Military Support

DPAE
Director, Program Analysis and Evaluation

DSS
Decision Support System

DSS-W
Defense Supply Service-Washington

DSSCS
Defense Special Security Communications System

DSSS
Defense Special Security System

DTS-W
Defense Telecommunication Service-Washington

DUSA
Deputy Under Secretary of the Army

EO
Executive Order

EPA
Extended Planning Annex

FAR
Federal Acquisition Regulation

FBI
Federal Bureau of Investigation

FEMA
Federal Emergency Management Agency

FIA
Force Integration Analysis

FM&P
Force Management and Personnel

FMS
foreign military sales

FOA
field operating agency

FOIA
Freedom of Information Act

FORSCOM
Forces Command

FSA
force structure allowance

FTS
full-time support

FUDS
formerly-used defense sites

FYDP
Future Years Defense Program

FYTP
Five-Year Test Plan

GAO
United States General Accounting Office

GC
General Counsel

HELSTF
High Energy Laser Test Facility

HQDA
Headquarters, Department of the Army

HRM
Human Resource Management

IBC
International Boundary and Water Commission

IG
Inspector General

IG, DOD
Department of Defense Inspector General

IJC
International Joint Commission

IMA
Information Mission Area

INSCOM
U.S. Army Intelligence and Security Command

IPL
integrated priority lists

IRR
Individual Ready Reserve

ISM
Installation Support Modules

JAGC
Judge Advocate General's Corps

JCS
Joint Chiefs of Staff

JCS MOP
Joint Chiefs of Staff Memorandum of Policy

JCS PUB
Joint Chiefs of Staff Publication

JCS SM
Joint Chiefs of Staff Special Manual

JOPES
Joint Operations Planning and Execution System

JRTC
Joint Readiness Training Center

JT&E
Joint test and evaluations

JTMD
Joint Tactical Missile Defense

KEASAT
Kinetic Energy Antisatellite

LABCOM
U.S. Army Laboratory Command

LRRDAP
Long-Range Research, Development, and Acquisition Plan

MACOM
major Army command

MAISRC
Major Automation Information System Review Council

MANPRINT
manpower and personnel integration

MAST
Military Assistance to Safety and Traffic

MCA
Military Construction, Army

MCCR
Mission Critical Computer Resources

MDA
Milestone Decision Authority

MDEP
Management Decision Package

METL
Mission Essential Task List

MISM
MACOM Internal Support Modules

MOS
military occupational specialty

MS-3
Manpower Staffing Standards System

MTMC
Military Traffic Management Command

MTOE
modification tables of organization and equipment

MWR
Morale, Welfare, and Recreation

NAF
Nonappropriated Fund(s)

NAMSA
NATO Maintenance and Supply Agency

NATO
North Atlantic Treaty Organization

NASA
National Aeronautics and Space Administration

NBC
nuclear, biological, chemical

NCO
noncommissioned officer

NCR
National Capital Region

NFIP
National Foreign Intelligence Program

NG
National Guard

NGB
National Guard Bureau

NTC
National Training Center

OAC
Operating Activity Center

OASD
Office of the Assistant Secretary of Defense

OASD(FM&P)
Office of the Assistant Secretary of Defense for Force Management and Personnel

OASD(HA)
Office of the Assistant Secretary of Defense for Health Affairs

OASD(RA)
Office of the Assistant Secretary of Defense for Reserve Affairs

OCPA
Office of the Chief of Public Affairs

OCSA
Office of the Chief of Staff, Army

ODP
Officer Distribution Plan

OGC
Office of the General Counsel

OMA
Operation and Maintenance, Army

OMB
Office of Management and Budget

OPA2
Other Procurement, Army 2

OPTEC
U.S. Army Operational Test and Evaluation Command

OPTEMPO
operating tempo

OSA
Office of the Secretary of the Army

OSADBU
Office of Small and Disadvantaged Business Utilization

OSD
Office of the Secretary of Defense

PBC
Program and Budget Committee

PEG
Program Evaluation Groups

PEO
Program Executive Officer

PERSACS
Personnel Structures and Composition System

PERSCOM
U.S. Total Army Personnel Command

PL
Public Law

PMBPE
Program Manager for Budgeting and Performance Evaluation

PMOS
primary military occupational specialty

PMRD
Program Manager for Requirements Determination

POM
Program Objective Memorandum

POMCUS
Prepositioning of Materiel Configured to Unit Sets

PPBERS
Program Performance and Budget Execution Review System

PPBES
Planning, Programming, Budgeting, and Execution System

PROBE
Program Optimization and Budget Evaluation

PSC
Private Sector Council

PSYOP
Psychological Operations

R&D
research and development

RC
Reserve Components

RCCC
Reserve Component Coordination Council

RCTI
Reserve Component Training Institution

RDTE
research, development, test, and evaluation

REPA
Reserve Exploitation Program, Army

RPA
Reserve Personnel, Army

RPMA
Real Property Maintenance Activity

RRMA
Restoration Rocky Mountain Arsenal

RSI
rationalization,standardization, interoperability

SA
Secretary of the Army

SACS
Structure and Composition System

SAFP
subject area functional proponent

SAMAS
Structure and Manpower Allocation System

SAPOC
Special Access Program Oversight Committee

SAR
Selected Acquisition Reports

SCI
Sensitive Compartmented Information

SDI
Strategic Defense Initiative

SECDEF
Secretary of Defense

SEEC
Senior Executive Environmental Council

SELCOM
Select Committee

SIGINT
Army Signals Intelligence

SIO
Senior Intelligence Officer

SMA
Sergeant Major of the Army

SOF
Special Operations Forces

SORD-PT
Solider-Oriented R&D in Personnel and Training

SOP
standard operating procedures

SSA
staff support agency

TAADS
The Army Authorization Document System

TAP
Total Army Plan

TAQ
Total Army Quality

TDA
tables of distribution and allowances

TENCAP
Tactical Exploitation of National Capabilities

TIG
The Inspector General

TJAG
The Judge Advocate General

TOA
Total Obligation Authority

TOE
tables of organization and equipment

TSG
The Surgeon General

TTHS
Training, Transient, Holding and Student

UCMJ
Uniform Code of Military Justice

USAAA
U.S. Army Audit Agency

USACARA
U.S. Army Civilian Appellate Review Agency

USACSSA
U.S. Army Chaplaincy Services Support Agency

USAMPOA
U.S. Army Military Police Operations Agency

USAR
U.S. Army Reserve

USARC
U.S. Army Reserve Command

USASDC
U.S. Army Strategic Defense Command

USC
United States Code

USMA
U.S. Military Academy

USofA
Under Secretary of the Army

USSAH
U.S. Soldiers' and Airmen's Home

USSAN
United States Security Authority for NATO Affairs

USSOCOM
United States Special Operations Command

VCSA
Vice Chief of Staff, Army

VFAS
Vertical Force Accounting System

VI
Visual Information

Section II
Terms

Army field commands
Army field commands are defined as all of DA, exclusive of that part defined HQDA. Army field commands include all field headquarters, forces, reserve components, installations, activities, and functions under the control of the Army.

Department of the Army
Department of the Army is defined as the executive part of DA at the seat of the Government, and all field headquarters, forces, reserve components, installations, activities, and functions under the control or supervision of the Secretary of the Army (section 101(5), title 10, United States Code (10 USC 101(5)).

Executive Agent
A Department of the Army component which has been designated by the Secretary of the Army to act for the Secretary as the sole agency to perform a function or service for others in the Department of Defense or in Federal or State Governments. Other terms used to express executive agency responsibility include single manager and management agent.

Field operating agency
A field operating agency is an agency under the supervision of HQDA, but not a MACOM or part of a MACOM, which has the primary mission of executing policy.

Headquarters, Department of the Army
HQDA is the executive part of DA at the seat of Government. It is the highest level headquarters in DA and exercises directive and supervisory control over DA. HQDA is composed of the Office of the Secretary of the Army; Office of the Chief of Staff, Army; the Army Staff; and specifically designated staff support agencies. It is not restricted to agencies and personnel located in the Washington, DC metropolitan area, but includes dispersed agencies and personnel performing 'national headquarters' functions, as distinguished from "field" or 'local' functions. Within Army regulations, those support and reporting responsibilities set aside for MACOMs generally apply to HQDA unless otherwise specified.

Major Army Command
A MACOM is a command directly subordinate to, established by authority of, and specifically designated by HQDA. Army component commands of unified and specified commands are MACOMs.

Section III
Special Abbreviations and Terms

There are no entries in this section.

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