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FORSCOM/ARNG Regulation 350-23

FORSCOM Reg 350-23
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FORCES COMMAND MOBILIZATION EXERCISE PROGRAM

Summary. This regulation establishes the Forces Command (FORSCOM) Mobilization Exercise Program (FCMEP) and prescribes FORSCOM and National Guard Bureau (NGB) policy, defines responsibilities, and establishes procedures for programming, budgeting, planning and conducting mobilization exercises directed or sponsored by the Joint Chiefs of Staff, Department of the Army, or Commander, FORSCOM.

Applicability. This regulation applies to the Active Army, the Army National Guard (ARNG), and the U.S. Army Reserve (USAR).

Impact on the New Manning System. This regulation does not contain information that affects the New Manning System.

Supplementation. Supplementation is prohibited without prior approval from CDR, FORSCOM, ATTN: FCJ3-OX, Fort McPherson, GA 30330-6000. HQ FORSCOM will coordinate approval with NGB. Four copies of each supplementation will be furnished to CDR, FORSCOM, ATTN: FCJ3-OX.

Interim changes. Interim changes to this regulation are not official unless they are authenticated by Director, Command, Control, Communications and Computers, J6, FORSCOM. Users will destroy interim changes on their expiration date unless sooner superseded or rescinded.

Internal Control Systems. This regulation is not subject to the requirements of AR 11-2. It does not contain internal control provisions.

Suggested improvements. The proponents of this regulation are Director of Operations, J3, FORSCOM; and Chief, Mobilization and Readiness Division, NGB. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) to CDR, FORSCOM, ATTN: FCJ3-OX, Fort McPherson, GA 30330-6000, or, for the ARNG, to Chief, NGB, ATTN: NGB-ARR, Pentagon, Washington, DC 20310-2500.

Restrictions. Approved for public release; distribution unlimited.

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Chapter 1
General

1-1. Purpose
This regulation prescribes policy, procedures, and responsibilities for planning, programming and budgeting, and conducting mobilization exercises which are directed by the Joint Chiefs of Staff (JCS), Department of the Army (HQDA), or Commander, FORSCOM. This regulation covers participation of the Army National Guard in the exercises constituting the FORSCOM Mobilization Exercise Program as described herein.

1-2. References

FM 25-100	Training the Force. (Cited in paragraph 3-4f(5).)
FORSCOM/ ARNG Regulation 350-2	Reserve Component Training. (Cited in paragraph 1-4b(2).)
FORSCOM Regulation 500-2	FORSCOM/Army Mobilization and Deployment Improvement Program (FAMDIP). (Cited in paragraph 4-1d.)
NGR 350-3	Army National Guard Mobilization and Deployment Exercise Program. (Cited in paragraph 1-4a(3).)
unnumbered	Army Joint Exercise Manual (AJEM). (Not Distributed Below HQ CONUSA) (Cited in paragraph 4-2c.)
unnumbered	FORSCOM Joint Command Readiness Program (JCRP) Circular. (Cited in paragraph 3-8b.)
unnumbered	FORSCOM Mobilization and Deployment Planning System (FORMDEPS). (Cited in paragraph 1-5c.)
unnumbered	FORSCOM Program and Budget Guidance (FORSCOM PBG) (Distribution Within FORSCOM). (Cited in paragraph 2-3a.)
unnumbered	FORSCOM Exercise Manual (FEM) (TBP). (Cited in paragraph 4-3b.)

1-3. Goal
The FORSCOM goal is trained forces prepared to mobilize, deploy, fight, and win on the battlefield. The act of mobilization is a common enterprise and preparing for it requires a partnership spirit within the mobilization community. The FORSCOM Mobilization Exercise Program provides a common direction and focus to meld the diverse mobilization training requirements of each member of that community.

1-4. Scope
a. This regulation establishes the FORSCOM Mobilization Exercise Program (FCMEP) and provides policy, planning and programming guidance for the following exercises:

(1) Biennial JCS-sponsored CPXs, which include:
(a) Nuclear Procedural CPX.
(b) Mobilization CPX.

(2) HQDA directed mobilization exercises, which include:
(a) Mobilization Station CPX (MS CPX).
(b) Mobilization Station FTX (MS FTX).
(c) 200K Limited Notice Exercise.

(3) Local mobilization exercises scheduled and sponsored at prerogative of CONUSA or FORSCOM installation commander. Note: Mobilization exercises conducted by Army National Guard (ARNG) units in accordance with NGR 350-3 are not considered local mobilization exercises for the purpose of this regulation. Scheduling, funding, and reporting will be accomplished as outlined in NGR 350-3.

b. Adjunct to the FCMEP and supporting FORSCOM's overall mobilization preparedness are the following exercises as prescribed by other directives.

(1) FORSCOM Joint Command Readiness Program (JCRP) as promulgated by J5, FORSCOM.

(2) Biennial United States Army Reserve (USAR) unit mobilization exercises conducted by their Major United States Army Reserve Command (MUSARC) as prescribed by FORSCOM/ARNG Regulation 350-2.

(3) Mobilization Army Training Center (MATC) Program. A joint FORSCOM and TRADOC program to exercise USAR Training Divisions and installations in U.S. Army Training Center (USATC) operations.

c. Policy for Army National Guard units is contained in National Guard Regulation (NGR) 350-3.

1-5. Explanation of terms
a. JCS-sponsored Mobilization CPX - Exercise that focuses on wide range of plans and operations and usually leads to reinforcement of selected unified commands. Objectives focus on varying levels of U.S. mobilization and strategic deployment.

b. JCS-sponsored Nuclear Procedural CPX - Exercise that examines policies, plans, and procedures for reconstitution of the U.S. Government.

c. 200K Limited Notice Exercise - Exercise designed to evaluate the ability of a 200K Call-Up Reserve Component (RC) unit to alert, assemble, and conduct home station activities in preparation to move to mobilization station IAW the FORMDEPS Reserve Component Unit Commander's Handbook (RCUCH) given limited notice. Exercise is to be conducted during Inactive Duty Training (IDT) and will not require the unit to move from home station.

d. Local Mobilization Exercise - A mobilization exercise sponsored by a CONUSA or FORSCOM installation as a local initiative and designed to satisfy the sponsor's requirements.

e. Mobilization Station CPX (MS CPX) - Exercise designed to evaluate the installation's mobilization plans, policies, procedures, and systems at the functional staff level with only simulated participation by RC units. The exercise will be conducted during normal duty hours by active installations and on weekend by State-Operated Mobilization Stations (SOMS).

f. Mobilization Station FTX (MS FTX) - Exercise designed to surge an installation with RC units to evaluate mobilization station plans, procedures, systems and organization (i.e., Mobilization Table of Distribution and Allowances (MOBTDA)). The objective is to have sufficient RC units participate in Annual Training (AT) status to approximate the installation's Mobilization Troop Basis Stationing Plan (MTBSP) sustained average daily mobilization population and which requires the MS to exercise the MOBTDA and employ Quick Fix Force (QFF) units, if assigned. In addition, participating RC units will exercise applicable plans for Mobilization Phases II-IV.

1-6. Program methodology

The FORSCOM Mobilization Exercise Program is designed to be flexible and realistic. A variety of exercises allow headquarters, mobilization stations, and other activities to examine and evaluate any or all aspects of the mobilization mission. The program provides Army-wide visibility of mobilization exercise initiatives at CONUSA and mobilization stations. It will facilitate long range planning and programming by:

a. Incorporating JCS, HQDA, and FORSCOM exercise planning and programming actions with milestones (app A).

b. Consolidating mobilization exercise requirements (app B).

c. Providing CONUSAs with annual FORSCOM Mobilization Exercise Planning Guidance (FMEPG). This guidance will include schedules, exercise objectives, scope, level of participation, and exercise evaluation.

1-7. Responsibilities

a. Commander, FORSCOM.

(1) As designated by HQDA (DAMO-ODM), is HQDA's agent for developing and conducting the following DA-directed exercises: Mobilization Station CPX, Mobilization Station FTX, and 200K Limited Notice Exercise.

(2) Plans and coordinates CONUSA, mobilization station and ARNG participation in JCS-sponsored CPXs.

b. J3, FORSCOM will —

(1) Be the central FORSCOM authority for mobilization exercise policy and procedures.

(2) Coordinate mobilization exercises with FORSCOM staff.

(3) Coordinate with other Major Army Commands (MACOM) and NGB to ensure the timely planning and development of exercises in support of the FORSCOM Mobilization Exercise Program.

(4) Coordinate proposed mobilization exercise participation by ARNG units with Chief, NGB. This coordination will be accomplished annually by providing NGB the draft FORSCOM Mobilization Exercise Planning Guidance (FMEPG) for review and approval of guidance pertinent to the ARNG.

(5) Annually update and publish NLT 1 May, FORSCOM Mobilization Exercise Planning Guidance (FMEPG) for program development, scheduling, and budgetary forecast. The FMEPG will provide exercise data for the 6 outyears and the necessary guidance for CONUSA to identify and capture funding requirements.

(6) Publish an exercise directive and Staff Control Instructions (COSIN) for each JCS-sponsored CPX.

(7) Capture, through CONUSA input, exercise funding requirements for JCS-sponsored CPXs (less TRADOC installations), MS CPX, MS FTX, and 200K Limited Notice Exercise.

(8) Program and budget funds to support FORSCOM participation in the FCMEP.

(9) Coordinate with other MACOMs to ensure funding is programmed and budgeted to support their installation/activity participation in the FCMEP.

(10) Program, in coordination with NGB, funds (OMARNG and NGPA) to support ARNG participation in the FCMEP.

(11) Publish after action reports as required.

c. J5, FORSCOM will —

(1) Establish FORSCOM basic mobilization policy.

(2) Provide input to J3 for developing mobilization exercise policy, plans, and objectives.

(3) Conduct the FORSCOM Joint Command Readiness Program (JCRP) using non-exercise funds.

(4) Manage the FORSCOM/Army Mobilization and Deployment Improvement Program (FAMDIP).

d. Directorate of Public Affairs, FORSCOM will —

(1) Be the central authority for public affairs policy for FORSCOM mobilization exercises.

(2) Review proposed public affairs guidance on exercises (e.g., JCS-sponsored CPXs, MS FTX and 200K Limited Notice Exercise) from CONUSAs, obtain necessary coordination, and provide approved guidance.

e. Other HQ FORSCOM staff agencies will —

(1) Assist the J3 in developing exercise policy, plans and objectives within their functional areas.

(2) Assist subordinate commands in planning and conducting mobilization exercises.

(3) Assist J5 and J3 in exercise data analysis and remedial actions within their functional areas in support of the development of subsequent exercise strategies.

f. Director, Army National Guard, National Guard Bureau (NGB).

(1) Approves and coordinates ARNG participation in the FORSCOM Mobilization Exercise Program through annual review and prior approval of guidance pertinent to the ARNG as published in the FORSCOM Mobilization Exercise Planning Guidance (FMEPG).

(2) Ensures programmed funds are budgeted to support those exercises contained in the approved exercise program.

g. Commanders, CONUSA will —

(1) Participate in JCS-sponsored CPXs IAW with FORSCOM exercise directives.

(2) Establish a CONUSA Mobilization Exercise Program to satisfy the requirements of this regulation.

(3) Annually update and publish NLT 1 July a CONUSA Six-Year Mobilization Exercise Schedule.

(4) Coordinate with State Adjutants General (TAG) for State Area Command (STARC), SOMS, and unit participation in the FCMEP.

(5) Designate and schedule mobilization stations (recommend through FORSCOM to NGB for SOMS) for MS CPX as required to support the FMEPG.

(6) Nominate to Commander, FORSCOM a mobilization station to conduct a MS FTX as tasked in the FMEPG.

(7) Participate in the MS FTX as a playing higher headquarters, as well as providing exercise controllers and evaluators.

(8) Identify and program, in coordination with MS and MUSARC, USAR units to participate in MS FTX. ARNG units will be nominated through FORSCOM to NGB for approval for participation.

(9) Participate in the 200K Limited Notice Exercise required by this regulation and exercise directives.

(10) Coordinate with and solicit from participating organizations (i.e., installations, STARC/MUSARC, other MACOM supporting activities, etc.) their funding requirements, and submit to HQ FORSCOM IAW guidance provided in chapter 2 and appendix D. An exception to this policy is that CONUSA will not solicit funding requirements from TRADOC installations for their participation in JCS-sponsored CPXs. TRADOC installations will follow procedures established by HQ TRADOC.

(11) Submit after action reports as required by this regulation.

(12) CONUSA Public Affairs Office will —

(a) Assess the public affairs situation for mobilization exercises within its area of responsibility.

(b) Prepare and submit to FORSCOM PAO, proposed public affairs objectives for the exercise.

(c) Provide proposed public affairs guidance to FORSCOM Public Affairs 90 days prior to exercise start date for approval.

h. State Adjutants General. With consent of Chief, NGB, coordinate with CONUSA to establish STARC, SOMS, and ARNG unit participation and identification of funding requirements for exercises published in the annual FORSCOM Mobilization Exercise Planning Guidance (FMEPG). Guidance pertaining to the ARNG will be coordinated with and approved by NGB prior to publication in the FMEPG.

i. Commanders, MUSARC will —

(1) Participate in the FORSCOM Mobilization Exercise Program as directed by CONUSA Commander.

(2) Develop, conduct and administer mobilization exercises to subordinate units at least every 2 years as prescribed by FORSCOM/ARNG Regulation 350-2.

j. Commanders of Installations designated as Mobilization Stations will —

(1) Participate in JCS-sponsored CPXs IAW FORSCOM, other MACOM, or, for SOMS, NGB exercise directives.

(2) Conduct a biennial MS CPX as programed by CONUSA.

(3) Conduct MS FTX as programed by CONUSA.

(4) Identify and provide to CONUSA funding requirements to support the FCMEP (except for TRADOC installations for JCS-sponsored CPXs).

(5) Submit after action reports required by this regulation.

Chapter 2
Programming and Budgeting Guidance

2-1. General

a. This chapter provides policy and procedures for the administration of the mobilization exercise Management Decision Package (MDEP) DMSP which is used to fund Army participation in the FORSCOM Mobilization Exercise Program (FCMEP). This guidance will be used to ensure adequate funding is identified in the Program Analysis Resource Review (PARR) Submission (for programming purposes) and in Command Operating Budgets (COB). See appendix C for a programming and budgeting matrix.

b. MDEP DMSP is used by HQ FORSCOM (FCJ3-OX) to fund incremental costs generated during the planning and execution of mobilization exercises, excluding the FORSCOM Joint Command Readiness Program (JCRP).

(1) Incremental exercise costs are those actual and/or estimated costs incurred over and above normal operating costs for personnel and organizations participating in mobilization exercises.

(2) Normal operating costs are those costs that are incurred daily in support of assigned or supported forces.

c. Other MDEPs are used by FORSCOM to fund the USAR biennial unit mobilization exercises and the Mobilization Army Training Center (MATC) Exercises.

d. The policy and procedures in this chapter do not apply to TRADOC installation participation in JCS-sponsored CPXs or local mobilization exercises.

2-2. Program Strategy

a. The FORSCOM Mobilization Exercise Program provides a linkage between exercise planning, programming, and budgeting (app A). A cohesive and synchronized program will enhance FORSCOM's mobilization preparedness by ensuring NGB, CONUSAs and mobilization stations are provided long range exercise guidance to support the programming of funds and preparation of an accurate, detailed budget. This linkage is provided by the annual publication of FORSCOM Mobilization Exercise Planning Guidance (FMEPG).

b. The FMEPG is designed to support planning and programming by providing exercise requirements to NGB, CONUSAs 6 years out. CONUSAs incorporate their exercise planning guidance and consolidated funding requirements for each exercise. The guidance and funding requirements are refined and published annually for all exercises scheduled in Years 1-6. Year 1 being that year beginning 1 October following publication of the FMEPG.

c. The FMEPG will be published by Memorandum of Instructions (MOI) with an enclosure consisting of a FORSCOM Mobilization Exercise Schedule (MOBSCHED) for each exercise scheduled through Year 6. Appendix D provides the format and detailed instructions for preparation of a MOBSCHED. Each MOBSCHED will consist of three sections:

(1) Section I: FORSCOM Exercise Planning Guidance. Completed by FORSCOM (FCJ3-OX), this planning guidance will be based on all available exercise information from JCS, HQDA, and HQ FORSCOM. CONUSA will initiate Section I for Local Mobilization Exercises.

(2) Section II: CONUSA Mobilization Exercise Plan. Each CONUSA will complete this section for each mobilization exercise in the Army area through Year 6.

(3) Section III: Funding Requirements. This section will be completed by CONUSA and each participating organization (e.g., mobilization station, Support Installation, other MACOM supporting activity, STARC and MUSARC) participating in the exercise. Upon receipt of annual FMEPG, CONUSA will solicit funding requirements from all participating organizations. Section III is designed to satisfy three reporting requirements: 1) Field Input to the Program Analysis Resource Review (PARR), 2) Exercise Budget Estimate, and 3) Final Cost Report. CONUSA will submit a CONUSA Roll-up Report for each type report for each exercise. HQ FORSCOM will coordinate with other MACOMs to ensure programming and budgeting of funding requirements.

2-3. Administration

a. Changes to programming and budgeting guidance will be promulgated through the FORSCOM Program and Budget Guidance (PBG) and the FMEPG.

b. Given JCS and HQDA 5-year exercise planning guidance, FORSCOM annually publishes its Mobilization Exercise Planning Guidance (FMEPG) NLT 1 May.

c. CONUSA will annually submit a completed MOBSCHED for each exercise scheduled through Year 6 to HQ FORSCOM (FCJ3-OX) NLT 1 July. Each CONUSAs consolidation of MOBSCHEDs will constitute the CONUSA Six-Year Mobilization Exercise Schedule. Prior to submitting the MOBSCHEDs, CONUSA will —

(1) Ensure each completed MOBSCHED will consist of a Section I, Section II, and as many Section III's as there are participating organizations.

(2) Ensure each participating organization's funding requirements are reported using a separate Section III.

(3) Submit, in addition to a Section III to support the CONUSA headquarter's participation in the exercise, a Section III as a CONUSA Roll-up Report to identify total exercise costs of all participants. A roll-up report will be required for each type of report, i.e., PARR Input, Budget Estimate and Final Cost.

2-4. Programming Process

a. Participating organizations annually submit, through CONUSA, their PARR Input Report for each exercise which identifies initial funding requirements for Year 6 and updates funding requirements for Years 2 through 5. This report allows HQ FORSCOM, other MACOMs, and NGB to ensure adequate funding is identified in the Program Years. This PARR Input Report is in lieu of the biennial field input to the PARR submitted through resource management channels. Although the PARR submission to HQDA is biennial, an annual submission/update by CONUSA and other participating organizations will ensure each programming headquarters has current field input to manage changing requirements.

b. Upon receipt of the CONUSA Six-Year Mobilization Exercise Schedules, HQ FORSCOM (FCJ3-OX) will take the following action:

(1) Ensure funding requirements submitted by FORSCOM organizations (CONUSAs, USAR units, and FORSCOM installations) are programmed by HQ FORSCOM.

(2) Funding requirements submitted by ARNG organizations (SOMS) will be consolidated by FORSCOM (FCJ3-OX) and programmed into MDEP DMSP. Roll-up ARNG funding levels will be provided to NGB for use in tracking and allocating ARNG funds in MDEP DMSP.

(3) Funding requirements submitted by organizations of other MACOMs will be consolidated by FORSCOM (FCJ3-OX) and handled in accordance with type of exercise as follows:

(a) For JCS CPXs and Local Mobilization Exercises, FORSCOM will forward to the owning MACOM (other than TRADOC) for their programming.

(b) For MS FTX and MS CPX, FORSCOM, in coordination with owning MACOM, will program all required funds by appropriate command code and appropriation.

(4) Personnel (RPA) funding requirements to support Individual Ready Reserve (IRR) Active Duty For Training (ADT) and IRR Active Duty for Special Works (ADSW) for all participating organizations will be consolidated by FORSCOM and forwarded to Chief, Army Reserve (CAR) for programming. MACOMs and NGB will be furnished copies displaying the requirements submitted by their subordinate organizations.

2-5. Budgeting process

a. Other MACOMs and NGB establish policies and procedures for ensuring required funding is identified in respective Command Operating Budgets (COB). HQ FORSCOM (FCJ3-OX) will annually provide other MACOMs and NGB with updated funding requirements as submitted through the CONUSA Six-Year Mobilization Exercise Schedule.

b. The following guidance pertains only to CONUSAs and FORSCOM installations.

(1) HQ FORSCOM will fund CONUSA and FORSCOM installation participation in the FCMEP from an annual FORSCOM withhold of MDEP DMSP funds.

(2) CONUSA and FORSCOM installation COBs will identify all incremental mobilization exercise funding requirements as Unfinanced Requirements (UFR). The UFR will match the costs identified on the most recent MOBSCHED Section III's submitted by that headquarters for the fiscal year being budgeted.

(3) Allocation of MDEP DMSP funds by HQ FORSCOM (FCJ3-OX) to fund CONUSA and FORSCOM installation UFRs will be based on Exercise Budget Estimate (MOBSCHED Section III: Funding Requirements for Year 1). Exercise Budget Estimates submitted by other than FORSCOM organizations will be forwarded to the respective MACOM or NGB to support budgeting/allocation of funds.

(4) Funding Authorization Documents (FAD) will be forwarded to FORSCOM organizations after the beginning of Fiscal Year (Year 1) upon determination of actual levels of available funds.

2-6. Final Cost Report

Actual expenditure of funds will be reported through submission of a Final Cost Report.

a. This report is applicable to —

(1) All FORSCOM funded organizations.

(2) ARNG organizations and other MACOM organizations for those exercises funded from MDEP DMSP.

b. Participating organizations will submit a Final Cost Report through CONUSA for roll-up. CONUSA will consolidate the individual Final Cost Reports, prepare a CONUSA Roll-up Report and submit to HQ FORSCOM (FCJ3-OX) NLT 90 days after completion of each exercise.

Chapter 3
Exercise/Program Design and Planning

3-1. General

a. Exercise planning must be long range and involve all exercise participants. All organizations and units having a supporting role in the mobilization functions being exercised must be identified as a participant and included in the planning, design and conduct of the exercise. An exception to this policy is the involvement of RC units being tested under the 200K Limited Notice Exercise.

b. Mobilization exercises involving the participation of RC units will enhance the overall preparedness of the unit and not adversely impact on either Inactive Duty Training (IDT) or Annual Training (AT). The FORSCOM goal of a trained force prepared to mobilize, deploy, fight, and win is achieved through the balanced integration and synchronization of warfighting, deployment, and mobilization tasks within a comprehensive unit training program. Mobilization, deployment, and warfighting tasks will be integrated whenever possible during exercises and other training activities conducted during IDT and AT. Commands sponsoring mobilization exercises involving the participation of RC units must be sensitive to the adverse impact of poor planning and coordination on the unit's IDT and AT training programs.

c. Where possible, exercises should be combined and consolidated to reduce resource requirements.

d. Exercises will be designed to be no-fault and allow subordinate commanders the freedom to innovate and test emerging mobilization concepts, processes, and procedures to the extent exercise objectives permit.

3-2. JCS-sponsored mobilization CPX

a. JCS sponsors a biennial Nuclear Procedural CPX and a biennial Mobilization CPX which require participation by CONUSAs, STARCs, MUSARCs, mobilization stations, and, as required, RC unit cells.

b. The FMEPG will provide the concept, scope, and level of participation of scheduled CPXs.

c. FORSCOM will publish an exercise directive for each CPX.

3-3. Mobilization Station CPX

a. The MS CPX is a HQDA directed exercise to be conducted biennially by each mobilization station. The intent of the MS CPX is to provide the installation commander and staff a training opportunity to focus internally on mobilization and deployment tasks and procedures. As such, participation in a JCS-sponsored CPX does not satisfy the requirement for the MS CPX.

b. The goals of the MS CPX are —

(1) To develop/enhance expertise in the installation's mobilization mission and requirements, and individual roles and responsibilities.

(2) Identification of the resources required to support mobilization and deployment.

(3) Evaluation of the installation's mobilization and deployment plans, supporting SOPs, Mobilization Master Plan, and MOBTDA.

c. CONUSAs will schedule, in coordination with the mobilization station and TAG for SOMS, each MS within the CONUSA for a biennial CPX. FORSCOM will coordinate with the owning MACOM or NGB for the tasking of non FORSCOM installations to participate in a MS CPX.

d. The MS CPX will be designed to examine mobilization station issues based on a realistic mobilization/deployment scenario. Installation commander will select pertinent issues for discussion and identification of problem areas. Appropriate action is then taken by the staff to resolve problems, document solutions, refine plans and procedures, and brief the commander.

e. Planning and execution of the CPX will be carried out at installation level. Exercise design and planning guidance, to include exercise objectives and potential discussion issues, will be provided biennially by a HQ FORSCOM MOI. CONUSA will approve each MS's concept plan and dates for the CPX.

f. The CPX will be scheduled for a 3- to 5-day period, as directed by the installation commander. CPX will be conducted during duty hours. SOMS may conduct the CPX on a weekend.

g. The exercise will provide for the maximum involvement of key postmobilization players, as applicable; i.e., the designated postmobilization commander of the installation, individual mobilization augmentees (IMA), QFF unit commanders, USAR Garrison, Mobilization Assistance Team (MAT), and other support activities (CI/SI, MEDDAC, TMDE, etc).

h. CONUSA will assist the mobilization station in implementing this program and will ensure each mobilization station has programmed and coordinated adequate resources.

3-4. Mobilization Station FTX

a. The MS FTX is a HQDA directed exercise to be conducted by one mobilization station each year. FORSCOM will publish a 5-year schedule directing one CONUSA to nominate a mobilization station a given year, so that each CONUSA exercises a mobilization station every fifth year. The FORSCOM Mobilization Exercise Planning Guidance will ensure that the selection of MS's is proportional between MACOM's, active and semi-active installations, and SOMS in order to gain the full benefit of the lessons learned at each type MS. If the CONUSA selects other than a FORSCOM installation, this headquarters will coordinate with the owning command or NGB as appropriate.

b. This series of exercises will be nicknamed CALL FORWARD followed by the last two digits of the fiscal year.

c. The intent of the MS FTX is to surge a mobilization station to evaluate the installation's capability to accomplish its mobilization mission during the initial mobilization surge. The exercise will also develop an appreciation for and understanding of mobilization station activities by the participating RC units. Sufficient RC units will be selected to participate to approximate a postmobilization average daily population as reflected in the FORSCOM MTBSP. CONUSA, in coordination with the MS, will determine the dates, duration, and number of RC units to participate. Mobilization station will be surged to maximize stress on the installation's support capabilities, but not to the extent that the installation cannot adequately support mission essential training for both exercise and non exercise units at the installation.

d. Some installations will not be able to achieve the goal of a full surge because of known mobilization shortfalls (i.e., adequate maneuver area, ranges, food service, etc.) that cannot be fixed for an exercise and would degrade RC unit annual training. As approved by CONUSA, these installations will adjust their surge population to place

maximum stress on the mobilization station's support capability without adversely impacting on the RC unit's training.

e. Maximum realism will be incorporated in all mobilization activities except when restricted by peacetime constraints that cannot be overcome during exercise design and development.

f. While the focus of the FTX is on mobilization station plans and procedures, the design and planning of the exercise must consider the participating RC units to ensure realistic and meaningful training.

(1) RC units will participate in conjunction with Annual Training (AT). All assigned personnel, MTOE/TDA equipment and on-hand CTA supplies/equipment will accompany the unit to the mobilization station within funding limitations. With TAG concurrence for ARNG and CONUSA concurrence for USAR, the training period may be up to 17 days with a maximum of 2 days for home station mobilization activities and 15 days Annual Training at MS. Funding guidance is as follows:

(a) MDEP DMSP will be used to fund incremental unit personnel and movement costs (over and above normal AT costs) associated with the exercise.

(b) Personnel mandays in excess of the 15 day AT period will be funded by MDEP DMSP unless TAG for ARNG and CONUSA for USAR authorizes the use of AT funds to fund up to the 17 days.

(2) Units will alert, assemble and move to the mobilization station IAW FORMDEPS, Vol III, Part 3, Reserve Component Unit Commander's Handbook (RCUCH) and the Unit Mobilization File.

(3) RC units will be under the Operational Control (OPCON) of the mobilization station commander for mobilization related activities during the conduct of the exercise at the installation. OPCON does not extend to normal AT training and administrative activities under the purview of the peacetime chain of command.

(4) The unit's priority mission during the exercise will remain its AT training program as developed and approved IAW FORSCOM/ARNG Regulation 350-2. The priority mission of the mobilization station is its postmobilization mission which supports the unit's preparation to deploy. The MS's administrative requirements supporting deployment validation inherently impacts on the unit's available training time. A balance to maximize training opportunities for both the unit and the installation can only be achieved through early initiation of a coordinated MS, CONUSA, and, for ARNG units, STARC planning effort. The MS must minimize the impact of reception and inprocessing actions, e.g., POR/POM, on the unit's training time by making these requirements known to the unit in sufficient time to allow normal AT planning and the timely development of unit training schedules. RC units and their headquarters must be innovative in designing a flexible AT training program that reflects a realistic postmobilization scenario and accommodates the MS's exercise objectives.

(5) CONUSA will coordinate the selection of RC units to participate IAW the Annual Training scheduling guidance in FORSCOM/ARNG Reg 350-2 and the following instructions and modified milestones. This guidance pertains to actual AT site scheduling and does not negate the requirement for 5-year planning as required by FM 25-100.

(a) MS will submit to CONUSA a draft troop list a minimum of 30 months (1 April) prior to the fiscal year in which the exercise is to be conducted. Only those units assigned to the MS IAW with the FORSCOM MTBSP will be considered for nomination. All of the MS's QFF units will be troop listed.

(b) CONUSA will publish the draft troop list NLT than the following 1 May. Selection of USAR units will be coordinated with MUSARCs and other CONUSAs. ARNG units will be nominated through FORSCOM to NGB for approval for participation. The draft troop list will also be used by installations, CONUSAs, FORSCOM, and NGB to support budget (i.e., COB) submission).

(c) The troop list will be approved NLT 1 December and incorporated into the MS's draft AT schedule for Year 2. The scheduling of units for the MS FTX is now aligned with the AT scheduling sequence except that it is 1 year ahead of normal AT scheduling. These milestones will allow units to be scheduled, fenced, and notified of their participation approximately 2 years out; as well as accommodating the 2-year budget cycle.

g. The FTX will be designed and planned to provide a realistic test of the installation's mobilization plan, specifically policy and procedures for —

(1) Transition to and exercise of the MOBTDA organization to the extent available resources permit. Installation should program all IMA and other essential IRR. Although the MOBTDA cannot be fully executed, the exercise design will provide for the evaluation of the adequacy of the MOBTDA in terms of organization, manpower (civilian and military), and equipment. Planning for exercise of the MOBTDA must consider and incorporate the mobilization role of the civilian work force in accomplishing the installation's mobilization mission.

(2) Employment of Quick Fix Force (QFF) units, United States Army Reserve Garrison (USARG), and/or Information Systems Command (ISC) signal detachment if assigned.

(3) Employment of the Mobilization Assistance Team (MAT).

(4) Reception of mobilized units and individuals.

(5) Inprocessing unit advance parties.

(6) Personnel inprocessing and Preparation for Overseas Replacement (POR).

(7) Conducting initial unit assessments for deployment validation purposes.

(8) Command and control of mobilized units.

(9) Logistical and administrative support of mobilized units.

(10) Deployment, Employment, Mobilization Status System (DEMSTAT) and Status of Resources and Training System (SORTS) reporting.

(11) Personnel and equipment crossleveling/redistribution using Mobilization Cross-Leveling System (MCL) and Mobilization Equipment Redistribution System (MOBERS). No actual reassignment of personnel (except for IRRs assigned to a unit for AT) or equipment will take place; however, the MS will develop a personnel crossleveling plan and refine the MOBERS equipment crossleveling plan for each unit and provide a copy to the unit commander.

(12) Unit deployment preparation. As a minimum, installation will brief unit on deployment requirements, plans and procedures, and assist unit in refining its

Automated Unit Equipment List (AUEL) for deployment based on equipment crossleveling results.

(13) Training Base Expansion as applicable.

h. Maximum planning should be carried out at the mobilization station. CONUSA will approve the mobilization station's FTX plans and assist the mobilization station by —

(1) Coordinating and ensuring adequate funding.

(2) Ensuring that required RC units are troop listed against the FTX during the normal AT site/date planning and selection process.

(3) Coordinating mobilization ADP systems support.

(4) Coordinating with J1, FORSCOM for IMA/IRR participation.

(5) Providing a response cell during conduct of the FTX.

(6) Providing exercise controllers and evaluators.

(7) Providing Mobilization Assistance Team (MAT) to assist Installation Commander with validation.

i. CONUSA will also coordinate with appropriate STARC/MUSARCs for exercising Phases II thru IV of mobilization for participating ARNG and USAR units.

j. HQ FORSCOM, as coordinated by J3, Exercises Division, will —

(1) Task CONUSAs to nominate a mobilization station for a MS FTX.

(2) Coordinate with other MACOMs (HSC, ISC, etc.) for their participation in the FTX.

(3) Support the FTX with adequate resources.

(4) Ensure that the following mobilization ADP support systems are operational during the FTX: Standard Installation/Division Personnel System (SIDPERS); MCL; MOBERS; Demployment, Employment, Mobilization Status System (DEMSTAT); Status of Resources and Training System (SORTS); and Transportation Coordinator Automated Command and Control Information System (TC ACCIS). SIDPERS support will be coordinated with the SIDPERS Proponent (PERSCOM).

(5) Provide a response cell during the conduct of the FTX.

3-5. 200K Limited Notice Exercise

a. The purpose of the DA directed 200K Limited Notice exercise is to test and evaluate the capability and preparedness of 200K Call-Up units to alert, assemble, and accomplish home station activities in preparation to move to mobilization station IAW FORMDEPS, Vol III, Part 3, Reserve Component Unit Commander's Handbook (RCUCH) given limited notice.

b. This series of exercises will be nicknamed OPTIMAL FOCUS followed by the last two digits of the fiscal year.

c. The exercise will annually test a representative slice, as determined annually by HQDA, of ARNG and USAR units. Based on annual FORSCOM guidance each CONUSA will select the USAR units to be exercised. NGB will select and coordinate the participation of ARNG units.

d. Selection of player units and exercise dates will be as follows:

(1) HQ FORSCOM (FCJ3-OX) will select exercise dates in coordination with NGB and CONUSAs. Exercise dates will not be made known below CONUSA HQ level until receipt of the exercise Alert Message. The quarter in which the exercise is scheduled can be published for planning purposes.

(2) Approximately 10 days prior to the exercise, HQDA will issue an Alert Message thru the peacetime chain of command (FORSCOM-CONUSA for USAR units and NGB-TAG for ARNG units) listing potential units subject to call-up in selected 200K Call-Up Packages. The message will specify exercise start date and provide instructions that the unit will only play if it receives an exercise Mobilization Order within 6-7 days.

(3) Units selected and troop listed by FORSCOM and NGB for the exercise will receive an exercise Mobilization Order 3-5 days prior to exercise start date. 200K units alerted but not receiving the exercise Mobilization Order will stand down.

e. The exercise will be conducted in Inactive Duty Training (IDT) status within the unit's prescribed 48 unit training assemblies. Up to a MUTA-5 (as determined by unit commander and higher headquarters) is authorized for the exercise.

f. HQ FORSCOM (FCJ3-OX) in coordination with NGB will publish annual planning, implementing and evaluation guidance to the CONUSAs.

g. CONUSA will be primarily responsible for on-site evaluation of each unit being exercised within its geographical area.

3-6. Local Mobilization Exercises

Mobilization Stations and CONUSAs often conduct local mobilization exercises that do not precisely fit any of the types listed in this regulation; the most common being a FTX at a MS that exercises all MS functions yet does not meet the criteria of a "surge". These exercises play an integral role in FORSCOM's overall mobilization preparedness and will be funded by HQ FORSCOM and NGB within available funding levels. FORSCOM installations and CONUSAs will use the FORSCOM Mobilization Exercise Schedule (app D) to incorporate these exercises into the CONUSA Six-Year Mobilization Exercise Schedule which will ensure timely identification by HQ FORSCOM and NGB for programming purposes.

3-7. Unit Mobilization Exercises

a. For USAR requirements see FORSCOM/ARNG Regulation 350-2.

b. For ARNG requirements see NGR 350-3.

3-8. FORSCOM Joint Command Readiness Program (JCRP)

a. The JCRP is a training strategy designed to inform senior commanders and staff and provide a forum for the discussion of critical issues affecting FORSCOM's mobilization mission. The program has been implemented at FORSCOM and CONUSA level. While the JCRP is not an exercise, it provides valuable input to mobilization exercises and derives, from its results, issues for inclusion in the FORSCOM Army Mobilization Deployment Improvement Program (FAMDIP).

b. J5, FORSCOM is the proponent for JCRP and publishes an annual circular with planning guidance.

Chapter 4
Exercise Evaluation

4-1. General

For each exercise governed by this regulation, CONUSA will develop and implement procedures to ensure:

a. Evaluation of stated exercise objectives.

b. Identification and correction of deficiencies.

c. Use of lessons learned to improve future exercises.

d. Incorporation of unresolved mobilization issues into the FAMDIP IAW FORSCOM Regulation 500-2.

4-2. Evaluation Plans

a. JCS-sponsored CPXs will be evaluated IAW exercise directives.

b. MS CPX. Mobilization stations will document each issue discussed, whether or not the issue is identified as a problem. The intent of this evaluation effort is to capture and report mobilization station lessons learned that can be shared Army-wide. Installation commanders will tailor their evaluation efforts to support the scope of exercise objectives, discussion issues, and level of participation.

c. MS FTX. CONUSAs are primarily responsible for evaluating MS FTXs. Following guidance in the Army Joint Exercise Manual (AJEM) the CONUSA will —

(1) Develop, in concert with the mobilization station, specific exercise objectives and analysis areas.

(2) Develop and execute an evaluation plan which includes essential elements of evaluation (EEE).

(3) Form and resource a Data Collection and Analysis Group (DCAG).

(4) In concert with the mobilization station, develop and publish exercise control instructions and organize an exercise control group.

d. 200K Limited Notice Exercise.

(1) HQ FORSCOM develops and publishes an evaluation plan in coordination with NGB and CONUSAs. The evaluation plan will include an Analysis and Data Collection Plan (A&DCP).

(2) CONUSA will evaluate the exercise IAW the FORSCOM evaluation plan and provide a consolidated after action report.

e. Local Mobilization Exercise. Sponsoring command will ensure each exercise is supported by an evaluation plan that is adequately resourced.

4-3. Postexercise Activities

a. General.

(1) Postexercise activities encompass those actions related to analyzing data, documenting results, reporting to appropriate authorities, and establishing or updating lessons learned and programs for remedial action.

(2) Exercise participants submit postexercise reports IAW this regulation or exercise directives.

b. Reports. The following reports vary in scope, detail, and date of submission. For additional guidance refer to the FORSCOM Exercise Manual (FEM) (To Be Published) or Army Joint Exercise Manual (AJEM). See paragraph 4-4, below, for specific reporting requirements for each type of exercise.

(1) First Impressions Report (FIR). The FIR will only be submitted for a JCS-sponsored CPX. It provides FORSCOM with the CONUSA's initial assessment of the CPX. The report is limited to substantive matters of interest to Commander, FORSCOM and includes successes and failures. The FIR will be submitted by AUTODIN message within 24 hours of ENDEX.

(2) Joint Universal Lessons Learned System (JULLS) Observation Reports. Observation Reports are only submitted for JCS-sponsored CPXs. Exercise participants prepare JULLS observation reports IAW exercise directives.

(3) Final Report (FR). The FR provides the official description of the exercise and identifies significant lessons learned. It is submitted in electronic format as a JULLS data base via mail or WWMCCS. The FR consists of mandatory and optional sections. Each section is a separate entry in the JULLS data base.

4-4. Postexercise Reporting

a. JCS-sponsored CPX. CONUSAs submit First Impressions Report, JULLS Observation Reports, and Final Report IAW the FORSCOM exercise directive.

b. MS CPX.

(1) MS will submit a Final Report to CONUSA within 30 days of the completion of the CPX.

(2) CONUSA will consolidate, as of 30 September, all MS FR's in electronic format as a JULLS data base and submit annually to HQ, FORSCOM, ATTN: FCJ3-OX, NLT 1 November.

(3) FORSCOM submits an annual FR to HQDA (DAMO-ODM) NLT 1 December for previous fiscal year.

c. MS FTX.

(1) MS will submit a Final Report to CONUSA, with a copy furnished to HQ, FORSCOM, ATTN: FCJ3-OX, within 60 days after the FTX.

(2) CONUSA will submit a FR, which will include the MS's FR, to HQ, FORSCOM, ATTN: FCJ3-OX, within 90 days after completion of the FTX.

(3) FORSCOM forwards CONUSA FR with comments to HQDA (DAMO-ODM) within 30 days after receipt of CONUSA FR.

d. 200K Limited Notice Exercise.

(1) CONUSA will submit a Final Report to HQ, FORSCOM, ATTN: FCJ3-OX, within 40 days after completion of the exercise.

(2) FORSCOM submits a FR to HQDA (DAMO-ODM) NLT 60 days after completion of the exercise.

e. Local Mobilization Exercise.

(1) Sponsoring command will provide HQ FORSCOM, ATTN: FCJ3-OX, two copies of the exercise after action report. While the format and content of the after action report will best suit the needs of the sponsoring command, the use of the Final Report is required if issues are to be entered into JULLS and receive consideration for remedial action.

(2) Mobilization exercises conducted by ARNG units IAW NGR 350-3 are not considered local mobilization exercises for the purpose of this regulation. After action reports for ARNG units exercised under NGR 350-3 will be forwarded to NGB-ARR as outlined in the NGR.

Appendix A:
FORSCOM Mobilization Exercise Planning and Programming Cycle

Date	Proponent	Action
Oct		(NOTE: Beginning of Current Year)
Feb	HQDA	Hosts annual Army Exercise Planning Conference for Years 2-6.
	JCS	Hosts annual JCS Exercise Planning Conference for Years 2-6.
Mar	HQDA	Publishes final Army Exercise Planning Guidance (AREPG) for Years 2-6.
May	FORSCOM	Submits exercise planning objectives to JCS and HQDA for Years 3-7.
	FORSCOM	Publishes FORSCOM Mobilization Exercise Planning Guidance for Years 1-6.
Jun	JCS	Publishes Five-Year Exercise Schedule for Years 3-7.
Jul	CONUSA	Submits CONUSA Six-Year Mobilization Exercise Schedule to HQ FORSCOM which includes: 1. Exercise Budget Estimates for Year 1. 2. PARR Input for Years 2-6.
Aug	HQDA	Hosts annual Army CPX Conference for Years 3-7
Sep	HQDA	Publishes Army Five-Year Exercise Planning Guidance for Years 3-7.
	FORSCOM	Hosts biennial FORSCOM Mobilization Exercise Conference (Same year as JCS CPX)
Oct		(NOTE: Beginning of Year 1)

Appendix B:
Mobilization Exercise Programs

	FORSCOM Mobilization Exercise Program				ARNG Mob Exercise Program		
Mobilization Exercise	HQ FORSCOM	HQ CONUSA	Mobilization Station	MUSARC	USAR Unit	STARC	ARNG Unit
JCS Mobilization CPX	Biennially	Biennially	Biennially	Biennially	Selected Unit Cells	Biennially	Selected Unit Cells
JCS Nuclear Procedural CPX	Biennially	Biennially	Biennially	As Required	No Mandatory Requirement	Biennially	No Mandatory Requirement
MS CPX (Biennial)	No Mandatory Requirement	No Mandatory Requirement	Biennially	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement
MS FTX (One MS a Year)	Response Cell (Annually)	Response Cell (Every 5 Yrs)	One MS Each Year	No Mandatory Requirement	As Selected To Surge MS	No Mandatory Requirement	As Selected To Surge MS
200K Limited Notice (Annual)	As Required	Annually	As Required	As Required	As Selected	As Required	As Selected
Local MOBEX	As Required	As Required	As Required	As Required	As Required	No Mandatory Requirement	No Mandatory Requirement
STARCEX (NGR 350-3)	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	Annually	No Mandatory Requirement
Unit MOBEX (NGR 350-3; FORSCOM/ ARNG Reg 350-2)	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	Conduct For Subord. Units Biennially	Biennially (FORSCOM/ ARNG Reg 350-2)	Conduct For Subord. Units	Every 3-5 Yrs (NGR 350-3)
FORSCOM Command Readiness Program (CRP)	Annually	Annually	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement	No Mandatory Requirement
Mobilization Army Training Center (MATC) Exercise	No Mandatory Requirement	As Required	As Required	As Required	As Required	No Mandatory Requirement	No Mandatory Requirement

Appendix C:
Mobilization Exercise Programming and Budgeting Matrix

	FORSCOM	NGB	Other MACOMs
JCS CPXs	Programs and Budgets for HQ FORSCOM, CONUSAs, USAR Unit Cells and FORSCOM Installations (OMA, OMAR, RPA) Programs for STARCs, SOMS and ARNG Unit Cells (OMARNG, NGPA)	Budgets for NGB, STARCs, SOMS and ARNG Unit Cells (OMARNG, NGPA)	Programs and Budgets for MACOM HQ, Assigned Installations and
MS FTX & MS CPX	Programs for All FORSCOM, Other MACOMs and ARNG Organizations, (OMA, OMAR, RPA, OMARNG, NGPA) Budgets for HQ FORSCOM, CONUSAs, USAR Units and FORSCOM Installations (OMA, OMAR, RPA)	Budgets for NGB, STARCs, SOMS and ARNG Units (OMARNG, NGPA)	Budgets for MACOM HQ, Assigned Installations and Activities
Local MOBEXs	Programs and Budgets for HQ FORSCOM, CONUSAs, USAR Units and FORSCOM Installations (OMA, OMAR, RPA)	Programs and Budgets for NGB, STARCs, SOMS and ARNG Units (OMARNG, NGPA) IAW NGR 350-3	Programs and Budgets for MACOM HQ, Assigned Installations and Activities
200K Limited Notice	Programs and Budgets for All FORSCOM Organizations (OMA, OMAR, RPA) Programs for STARCs and Selected ARNG Test Units (OMARNG, NGPA)	Budgets for NGB, STARCs and Selected ARNG Test Units (OMARNG, NGPA)	No Funding Requirements

NOTES:

1. Programs = PARR/POM Process
2. Budgets = COB Process

Appendix D:
FORSCOM Mobilization Exercise Schedule

D-1. General

The FORSCOM Mobilization Exercise Schedule is designed to provide CONUSA and other participating organizations with FORSCOM and higher headquarters exercise planning guidance to schedule exercises, identify and report funding requirements, and report final exercise costs. A separate exercise schedule is prepared for each exercise scheduled 6 years out from publication of the annual FORSCOM Mobilization Exercise Planning Guidance (FMEPG). Each year the schedule is updated by FORSCOM, CONUSA, and all participating organizations to reflect current guidance and refined funding requirements.

D-2. Procedures

a. General. Until such time that exercise scheduling can be automated and a FORSCOM Mobilization Exercise Schedule (MOBSCHED) software program can be fielded, CONUSA and participating organizations will use the format in figure D-1 and the following instructions in completing exercise schedules.

b. Classification Marking. Each page will be marked with the appropriate security classification. Classification guidance for each exercise will be provided in Section I by HQ FORSCOM.

c. Section I. FORSCOM Planning Guidance. This section is completed by HQ FORSCOM (FCJ3-OX) except as noted below for Local Mobilization Exercises (LMOBEX).

(1) As of Date. Will change annually with publication of the FORSCOM Mobilization Exercise Planning Guidance (FMEPG) or with any update by HQ FORSCOM.

(2) Exercise Name. A two word nickname. If not entered by HQ FORSCOM, CONUSA will name the exercise and enter nickname.

(3) Fiscal Year. FY for which the exercise is scheduled. CONUSA will enter for LMOBEX.

(4) Type Exercise. Exercise will be identified as a JCS NPCPX, JCS MOBEX MS FTX, MS CPX, or 200K Limited Notice. CONUSA will enter LMOBEX for a Local Mobilization Exercise.

(5) Dates. Inclusive dates of the exercise. If not entered by HQ FORSCOM, CONUSA will determine and enter exercise dates IAW the following policy:

(a) MS FTX dates must be identified a minimum of 3 years out (exercise scheduled during Year 2).

(b) MS CPX dates for each MS must be identified a minimum of 1 year out (exercises scheduled for Year 1).

(6) Scheduling Command. The command that schedules and coordinates the exercise. JCS is the scheduling command for JCS exercises. FORSCOM is scheduling command for 200K Limited Notice Exercise. CONUSA is the scheduling command for MS FTX and MS CPX. CONUSA will determine and enter for LMOBEX.

(7) Exercise Concept. Concept for exercises scheduled in the outyears (Years 4-6) will provide long range planning and programming guidance. As the exercise concept becomes better defined it will support CONUSA development of exercise objectives and exercise participant requirements. CONUSA will enter for LMOBEX.

(8) Exercise Objectives. JCS, HQDA and/or HQ FORSCOM exercise objectives will be stated. As with the exercise concept, exercise objectives will be refined annually.

(9) Remarks. Provided as required.

(10) POC. Name and telephone number of the FORSCOM (FCJ3-OX) POC.

d. Section II. CONUSA Mobilization Exercise Plan. This section is completed by CONUSA in coordination with mobilization stations and other participating organizations as appropriate.

(1) Submitted By. CONUSA designation.

(2) As of Date. CONUSA will enter date when Section II data is entered or updated.

(3) POC. Name, Office Symbol, and Telephone Number of CONUSA POC.

(4) Sponsoring Command. Organizational name of the command that plans and executes the exercise: JCS for JCS exercises, CONUSA for 200K Limited Notice, and mobilization station for MS FTX and MS CPX. CONUSA will determine for LMOBEX.

(5) Location. Normally an installation, but may be another location.

(6) Exercise Description. CONUSA will provide its exercise concept and scope of the exercise.

(7) Exercise Objectives. CONUSA specific exercise objectives for CONUSA headquarters and those of the mobilization station and support installation as appropriate.

(8) Participants. All exercise players to include RC units, STARCs, MUSARCs, mobilization stations, MATs and supporting activities, i.e., CI/SI, MEDDAC, USAISC support activity, etc.

(9) Milestones. CONUSA will determine and enter critical exercise milestones, i.e., publishing of exercise directive, evaluation plan, etc.

(10) Remarks. As determined by CONUSA.

e. Section III. Funding Requirements.

(1) General.

(a) Each Section III will begin on a separate page and be limited to one page.

(b) CONUSA and each participating organization (less TRADOC installations for JCS-sponsored CPXs) will submit a Section III for each type of report for each exercise. CONUSA will submit a CONUSA Roll Up Report for each type of report for each exercise.

(c) Section III will identify only the incremental costs associated with the exercise.

(d) All dollars are to be reported in thousands to the nearest hundred, i.e., $12,700 will be reported as $12.7. All dollars reported will be in constant current year dollars.

(2) Exercise Name. Extracted from Section I.

(3) Fiscal Year. Extracted from Section I.

(4) Submitted By. Name of CONUSA or participating organization submitting.

(5) As of Date. Submitting organization will enter the date when data is entered or changed.

(6) POC. Name, Office Symbol, and Telephone Number of organization POC.

(7) Type Organization. Submitting organization will identify itself as either a CONUSA HQ, an installation USAG or ISU, an Activity (i.e., MEDDAC, ISC Support Activity) belonging to a MACOM other than FORSCOM, or a STARC or MUSARC by placing an "X" on the appropriate line.

(8) Organization Data. Submitting organization will identify their MACOM (SOMS/STARC will enter NGB) and CONUSA where located.

(9) Type Report. Type report will be indicated by checking PARR Input, Budget Estimate or Final Cost. In addition, CONUSA will indicate a CONUSA Roll-up Report by checking that line and entering the number of enclosures (Section III's submitted by other participating organizations).

(10) CONUSA/STARC/MUSARC HQ Costs. CONUSA, STARC and MUSARC will identify and report incremental OMAR or OMARNG funds required to support their headquarter's participation in the exercise.

(11) RC Personnel Costs.

(a) Incremental RPA and NGPA costs will be reported by number of officer and enlisted for both TPU and IRR/IMA as either Active Duty for Training (ADT) or Active Duty for Special Works (ADSW). For each category of personnel identify number of individuals, total mandays, and total dollar requirements. A description of each category of personnel follows: TPU ADSW — TPU members in an exercise support role at any echelon (CONUSA, installation, STARC/MUSARC, unit, etc.) for up to 179 days. This category does not include RC unit exercise participants. TPU ADT — RC unit exercise participants. TPU members participating either as troop listed unit cells or entire units. This category does not include RPA or NGPA Annual Training costs. IRR/IMA ADSW — IMA and other IRR members in an exercise support role at any echelon (CONUSA, installation, STARC, etc.) IRR ADT — IRRs participating as exercise participants. Can include RC unit fillers or IRRs required by a mobilization station to evaluate IRR reception and inprocessing procedures.

(b) The prevailing average manday cost (to include pay and allowances, and, if applicable, travel and per diem) will be used to cost RPA dollars.

(c) CONUSA will identify and report incremental RPA costs for MUSARC HQ, USAR units, IRR/IMA to support CONUSA HQ, MUSARC HQ (using IRR/IMA ADSW) and IRRs for filling participating RC units (using IRR ADT), if applicable.

(d) STARC will identify and report incremental NGPA costs for STARC HQ and participating ARNG units.

(e) USAG and supporting activities will identify and report incremental RPA costs for IMA/IRR support.

(f) ISU will identify and report incremental NGPA costs to support ISU participation and RPA costs for IMA/IRR support of the SOMS.

(12) RC Unit Movement Costs.

(a) CONUSA will identify and report incremental OMAR costs for USAR units moving to mobilization station to support MS FTX.

(b) STARC will identify and report incremental OMARNG costs for ARNG units moving to mobilization station to support MS FTX.

(13) Installation/Activity Costs. Installations (USAG/ISU) and supporting activities will determine and report incremental OMA, OMAR or OMARNG costs as applicable.

D-3. FORSCOM Mobilization Exercise Schedule Index Report

The Index Report (fig D-2) will be prepared by Fiscal Year and published as part of the FMEPG. The following data elements will be provided on the report:

a. Year. Fiscal Year exercise is scheduled for.

b. Exercise Name.

c. Dates. Inclusive dates that the exercise is scheduled for.

d. Scheduling Command.

e. Sponsoring Command.

f. Type. Type of exercise.

g. Classification (CLS).

h. Page. Page number of the particular exercise schedule within the enclosure.

(CLASSIFICATION)

FORSCOM MOBILIZATION EXERCISE SCHEDULE

Section I: FORSCOM Planning Guidance — As of Date:
Exercise Name: — Fiscal Year:
Type Exercise: — Dates (U):
Scheduling Command:
Exercise Concept (U):
Exercise Objectives (U):
Remarks (U):
POC:
Section II: CONUSA Mobilization Exercise Plan
CONUSA: — As of Date:
POC:
Sponsoring Command:
Location:
Exercise Description (U):
Exercise Objectives (U):
Participants (U):
Milestones (U):
Remarks (U):

(CLASSIFICATION)

Figure D-1.

(CLASSIFICATION)

FORSCOM Mobilization Exercise Schedule.

FORSCOM MOBILIZATION EXERCISE SCHEDULE (Continued)

Section III. Funding Requirements

Exercise Name: Fiscal Year:

Submitted By: As of Date:

POC:

Type Organization: (Check One) Organization Data:

CONUSA HQ MACOM

USAG/ISU CONUSA

Activity

STARC/MUSARC

Type Report: (Check One) PARR Input: Budget Estimate / Final Cost

CONUSA Roll Up Number of Enclosures:

CONUSA/STARC/MUSARC HQ Costs:	OMAR	OMARNG
Civilian Pay/Overtime		
Travel/Per Diem		
Communications		
Rents/Leases		
Contracts		
Supplies		
Other		
Totals		

RC Personnel Costs:	USAR No	Mandays	RPA	ARNG No	Mandays	NGPA
TPU ADSW Officer						
TPU ADSW Enlisted						
TPU ADT Officer						
TPU ADT Enlisted						
IRR/IMA ADSW Officer						
IRR/IMA ADSW Enlisted						
IRR ADT Officer						
IRR ADT Enlisted						
Totals						

	OMAR	OMARNG
RC Unit Movement Costs:		

Installation/Activity Costs:	OMA	OMAR	OMARNG
Civilian Pay/Overtime			
Travel/Per Diem			
Maintenance			
Transportation			
Communications			
Rents/Leases			
Contracts			
Supplies			
Other			
Totals			

(CLASSIFICATION)

Figure D-1. Continued.

(CLASSIFICATION)

Enclosure ___ to FORSCOM Mobilization Exercise Planning Guidance

Index Report
FORSCOM Mobilization Exercise Schedule

As of Date:

Year	Exercise Name	Dates	Scheduling Command	Sponsoring Command	Type	CLS	Page

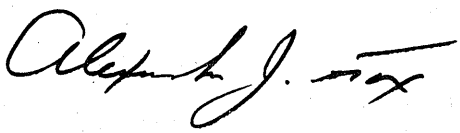
(CLASSIFICATION)

Figure D-2. Index Report.

FOR THE COMMANDER:

OFFICIAL:

ROBERT D. WIEGAND
Major General, USA
Chief of Staff



ALEXANDER J. FOX
Colonel, USA
Director, Command, Control,
Communications and Computers, J6

BY ORDER OF THE CHIEF, NATIONAL GUARD BUREAU:

OFFICIAL:

DONALD BURDICK
Major General, USA
Director, Army National Guard

HUBERT S. SHAW, JR.
Colonel, USA
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