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APR 21 1954

MEMORANDUM FOR: The Secretary of Defense

SUBJECT: Delineation of Responsibility for Guerrilla Warfare

1. Both the Department of Defense and the Central Intelligence Agency have important responsibilities in the field of Guerrilla Warfare, and both have initiated significant programs to implement those responsibilities. It is becoming increasingly apparent that these efforts can be made fully effective only if they are closely coordinated with one another. To this end it is believed necessary that mutual understanding be reached as to areas of responsibility, and that joint effort be initiated where required.

2. There is accordingly transmitted herewith for your consideration a proposed delineation of responsibility for various aspects of Guerrilla Warfare. It consists of a summary (Tab A) and a more detailed study (Tab B), each of which contains a "General Statement" and a "Statement of Specific Responsibilities."

3. Tab A is the portion of the study upon which formal agreement is proposed, whereas Tab B is a more detailed analysis of each aspect of guerrilla warfare.

4. If Tab A (as modified by mutual agreement) is approved, it will provide a framework within which detailed discussions can take place, and joint undertakings initiated, in the realm of guerrilla doctrine, research and development, training programs, logistical programs, etc.

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5. Eventually it may be found desirable to extend this delineation of responsibility to cover other aspects of unconventional warfare. However, it is not considered practical to attempt to cover this entire field in a single document and it is believed that guerrilla warfare is the activity which requires the most immediate attention.

6. If members of the Department of Defense should wish to discuss any aspect of this paper, I am prepared to designate representatives of this Agency to sit, if necessary, as a full-time task group for this purpose. Contact with these CIA representatives may be made through the office of the Deputy Director for Plans, CIA.

Signed

ALLEN W. DULLES
Director

Enclosure:
Delimitation of Responsibility in the Field of Guerrilla Warfare, Tabs A & B

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16 March 1954

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